

**BOARD OF TRUSTEES MEETING AGENDA**

5:30 p.m., Monday, February 27, 2023  
Hospital Meeting Rooms C-D  
100 Medical Parkway, Denison, IA

Public participants are welcome to join the meeting in-person or listen to the conversation at:

**Call in Number TOLL FREE +1-844-621-3956**

**Meeting number 2456 552 8387**

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**I. CALL TO ORDER****II. APPROVAL OF MINUTES**

- A. Previous Month's Minutes
- B. Special Meeting Minutes (February 8, 2023)
- C. Special Meeting Minutes (February 24, 2023)

**III. BUDGET HEARING FY2024**

- A. Fiscal Year Ending 2024 Country Property Tax Budget – Discussion / Action

**IV. QUALITY CARE AND SERVICES**

- A. Quality Committee Report
- B. Medical Staff Report
- C. Compliance Training

**V. PATIENT EXPERIENCE**

- A. 5 Star Journey Update

**VI. PEOPLE**

- A. Credentialing
  - i. Appointments & Reappointments – Discussion / Action
- B. Mission Committee Report

**VII. GROWTH**

- A. Department Reports
  - i. Environmental Services / Maintenance
- B. CEO Report

**VIII. FINANCIAL STABILITY**

- A. Finance Committee Report - Approval of Payroll & AP
- B. LED Lighting Capital Purchase – Discussion / Action
- C. Disposition of Equipment – Discussion / Action

**IX. COMMUNITY**

- A. Board Chair Comments
- B. Public Comments
  - i. Rich Knowles

**X. EXECUTIVE SESSION PURSUANT TO IOWA CODE**

**Section 21.5 (1)(i)** To evaluate the professional competency of an individual whose appointment, hiring, performance, or discharge is being considered when necessary to prevent needless and irreparable injury to that individual's reputation and that individual requests a closed session. Open Session –Possible Action

**XI. ADJOURNMENT**

## Crawford County Memorial Hospital

### Board of Trustees

January 30, 2023

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Monday, January 30, 2023, in Hospital Board Room D at Crawford County Memorial Hospital, Denison, Iowa, and via WebEx.

Present on site during the meeting were Jay Mendlik, Tom Gustafson, David Reisz, Sid Leise, Amy Schultz, Heather Rasmussen (Chief Quality & Ancillary Services Officer), Jason Franklin (CNO), Rachel Melby (CFO), Erin Muck (CEO) and Heather Wight (Recorder). In addition, Carmen Swertzic, Tiffany Ransom (Patient Access Manager left at 6:12), Abby Houston (Nurse Director of Surgical Services left at 6:45), Dan Mundt (Denison Bulletin & Review), Ed Cutler (Director of Anesthesia), Terry Welker (HR), Don Luensmann (Executive Director of Marketing & Development arrival at 5:50 and left at 6:44). Not in attendance was Dr. David Wright (Chief of Staff).

Present via WebEx was Rich Knowles.

**CALL TO ORDER:** The Board of Trustees meeting was called to order at 5:30 p.m. by Mendlik.

### APPROVAL OF PREVIOUS MONTH'S MINUTES

A motion was made by Gustafson, second by Reisz, to approve the December 19, 2022, minutes as presented. Motion carried unanimously.

### QUALITY CARE AND SERVICES

#### Quality Committee Report

- Rasmussen gave a brief update of the Quality Committee activities.
- Recommend Board action regarding Medical Staff Accountable Care Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

#### Medical Staff Report

Rasmussen gave a summary of the recent Medical Staff meeting.

#### Conflict-of-Interest Statement Resolution

Muck reviewed the Conflict-of-Interest Statement Resolution.

A motion was made by Leise, second by Schultz, to approve the Conflict-of-Interest Statement Resolution. Motion carried unanimously.

### PATIENT EXPERIENCE

#### 5-Star Journey Update

Franklin gave an update on the beginning of Year IV of the 5-Star Journey.

#### OASIS Team Update – EMR Selection

Melby gave an update on the EMR selection progress.

### PEOPLE

#### Credentialing

A motion was made by Reisz, second by Gustafson, to approve Medical Staff privileges of physician Colin Thompson and appointment application as presented. Motion carried unanimously.

**Board of Trustees**

January 30, 2023

**GROWTH**

**Department Reports**

**Surgery**

Cutler gave a summary of the anesthesiologists on staff and services offered. Houston shared the surgery services offered and DO IT projects that the surgery department has been working on.

**Revenue Cycle**

Melby shared updates on the projects that Revenue Cycle has been working on. Ransom spoke on the adjustments being made to comply with the No Surprise Billing Act.

**CEO Report**

Muck gave a summary of her CEO report.

**FINANCIAL STABILITY**

**Tax Budget**

Melby shared data comparing CCMH to other public hospitals concerning tax asking rates. Luensmann explained the levy rate in comparison to cost.

A motion was made by Gustafson, second by Schultz, to approve the tax asking rate of \$1.56739 per \$1,000 of assessed value and hearing date of February 27, 2023 @ 5:30 p.m. Motion carried unanimously.

**Finance Committee Report**

1. Total Payroll & Accounts Payable of \$3,700,988.18 for payment.

A motion was made by Schultz, second by Reisz, to approve the financial report, total payroll, and accounts payables in the amount of \$3,700,988.18. Motion carried unanimously.

**Board Chair Comments**

No Board Chair comments.

**EXECUTIVE SESSION PURSUANT TO IOWA CODE**

**Section 21.5 (1)(I) To discuss marketing and pricing strategies and proprietary information where public disclosure of such information would harm the hospital's competitive position. Open Session – Possible Action**

The Board went into Closed Session at 6:53 p.m. with a motion made by Gustafson, second by Leise. Motion carried unanimously. Members present during the closed session were Amy Schultz, Sid Leise, David Reisz, Tom Gustafson, Jay Mendlik, Heather Rasmussen (Chief Quality & Ancillary Services Officer), Jason Franklin (CNO), Rachel Melby (CFO), Erin Muck (CEO) and Heather Wight (recorder). Present via Webex were Jen Albers (FORVIS arrival at 6:53 left at 7:38) and Jenine Vincent (FORVIS arrival at 6:57 left at 7:38).

A motion was made at 8:15 by Gustafson, second by Reisz, to return the Board to Open Session. Motion carried unanimously.

No action was taken.

**ADJOURNMENT**

A motion was made by Leise, second by Schultz, that the meeting be adjourned at 8:16 p.m. Motion carried unanimously.

Crawford County Memorial Hospital

**Board of Trustees**

February 8, 2023

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Wednesday, February 8, 2023, in Administrative Meeting Room at Crawford County Memorial Hospital, Denison, Iowa, and via WebEx.

Present on site during the meeting were Jay Mendlik, David Reisz, Sid Leise, Amy Schultz, and Heather Wight (Recorder). Not in attendance was Tom Gustafson.

**CALL TO ORDER:** The Board of Trustees meeting was called to order at 4:39 p.m. by Mendlik.

**EXECUTIVE SESSION PURSUANT TO IOWA CODE**

**Section 21.5 (1)(i) To evaluate the professional competency of an individual whose appointment, hiring, performance, or discharge is being considered when necessary to prevent needless and irreparable injury to that individual's reputation and that individual requests a closed session. Open Session –Possible Action**

The Board went into Closed Session at 4:40 p.m. with a motion made by Schultz, second by Leise. Motion carried unanimously. Members present during the closed session were Jay Mendlik, David Reisz, Sid Leise, Amy Schultz, and Heather Wight (recorder). Heather Rasmussen (Chief Quality & Ancillary Services Officer) came into the meeting at 5:03 and left at 5:07. Not in attendance was Tom Gustafson.

A motion was made at 6:00 p.m. by Reisz, second by Leise, to return the Board to Open Session. Motion carried unanimously.

No action was taken.

**ADJOURNMENT**

A motion was made by Schultz, second by Leise, that the meeting be adjourned at 6:01 p.m. Motion carried unanimously.

Crawford County Memorial Hospital

**Board of Trustees**

February 24, 2023

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Friday, February 24, 2023, in Administrative Meeting Room at Crawford County Memorial Hospital, Denison, Iowa, and via WebEx.

Present on site during the meeting were Jay Mendlik, David Reisz, Sid Leise, Tom Gustafson, Amy Schultz, and Heather Wight (Recorder).

**CALL TO ORDER:** The Board of Trustees meeting was called to order at 11:32 a.m. by Mendlik.

**EXECUTIVE SESSION PURSUANT TO IOWA CODE**

**Section 21.5 (1)(i) To evaluate the professional competency of an individual whose appointment, hiring, performance, or discharge is being considered when necessary to prevent needless and irreparable injury to that individual's reputation and that individual requests a closed session. Open Session –Possible Action**

The Board went into Closed Session at 11:33 a.m. with a motion made by Gustafson, second by Leise. Motion carried unanimously. Members present during the closed session were Jay Mendlik, David Reisz, Sid Leise, Amy Schultz, Tom Gustafson, and Heather Wight (recorder).

A motion was made at 12:27 p.m. by Schultz, second by Reisz, to return the Board to Open Session. Motion carried unanimously.

No action was taken.

**ADJOURNMENT**

A motion was made by Gustafson., second by Leise, that the meeting be adjourned at 12:28 p.m. Motion carried unanimously.

**NOTICE OF PUBLIC HEARING --- PROPOSED BUDGET Fiscal Year July 1, 2023 - June 30, 2024 CRAWFORD COUNTY MEMORIAL HOSPITAL**

The Board of Hospital Trustees of this County will conduct a public hearing on the proposed fiscal year budget as follows:

**Meeting Date: (entered upon publish) Meeting Time: (entered upon publish) Meeting Location:(entered upon publish)**

At the public hearing any resident or taxpayer may present objections to, or arguments in favor of, any part of the proposed budget. This notice represents a summary of the supporting detail of receipts and expenditures on file with the secretary.

**Contact Name: (entered upon publish) Contact Telephone Number: (entered upon publish)**

FUND	A Expenditure June 30, 2022 Actual	B Expenditure June 30, 2023 Re- estimated	C Expenditure June 30, 2024 Proposed	D Transfers Out	E Estimated Ending Fund Balance FY 2024	F Estimated Beginning Fund Balance FY 2024	G Estimated Other Receipts	H Transfers In	I Estimated Amount To Be Raised By Taxation
1. General	35,793,597	42,623,882	46,204,991	0	9,141,122	10,111,910	43,208,909	1,678,992	346,302
2. FICA				0	0	0	0	0	0
3. IPERS				1,329,576	0	0	11,847	0	1,317,729
4. Emergency				0	0	0	0	0	0
5. Ambulance	0	0	0	349,416	0	0	3,114	0	346,302
6. Unemployment Comp.	0	0	0	0	0	0	0	0	0
7. Debt Service	0	0	0	0	0	0	0	0	0
8. Tort Liability/Ins.	0	0	0	0	0	0	0	0	0
9. Restricted Funds	0	0	0	0	0	0	0	0	
10. Board Designated	0	0	0	0	0	0	0	0	
11. Total	35,793,597	42,623,882	46,204,991	1,678,992	9,141,122	10,111,910	43,223,870	1,678,992	2,010,333

Proposed taxation rate per \$1,000 valuation: 1.56739

Virtual Meeting Information:

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ADOPTED BUDGET AND CERTIFICATE OF TAXES Fiscal Year July 1, 2023 - June 30, 2024

CRAWFORD COUNTY MEMORIAL HOSPITAL

File one copy of the Adopted Budget Summary, one copy of the Supplemental Detail, and Proof of Publication with the County Auditor immediately following the budget adoption and by March 15.

County Name: CRAWFORD COUNTY Adopted Date: (entered upon adoption) Secretary's Name: (entered upon publish)

ADOPTED BUDGET SUMMARY

FUND	A Expenditures June 30, 2022 Actual	B Expenditures June 30, 2023 Re- estimated	C Expenditures June 30, 2024 Proposed	D Transfers Out	E Estimated Ending Fund Balance FY 2024	F Estimated Beginning Fund Balance FY 2024	G Estimated Other Receipts	H Transfers In	I Amount To Be Raised By Taxation
1. General	35,793,597	42,623,882	46,204,991	0	9,141,122	10,111,910	43,208,909	1,678,992	346,302
2. FICA				0	0	0	0	0	0
3. IPERS				1,329,576	0	0	11,847	0	1,317,729
4. Emergency				0	0	0	0	0	0
5. Ambulance	0	0	0	349,416	0	0	3,114	0	346,302
6. Unemployment Comp.	0	0	0	0	0	0	0	0	0
7. Debt Service	0	0	0	0	0	0	0	0	0
8. Tort Liability/Ins.	0	0	0	0	0	0	0	0	0
9. Restricted Funds	0	0	0	0	0	0	0	0	
10. Board Designated	0	0	0	0	0	0	0	0	
11. Total	35,793,597	42,623,882	46,204,991	1,678,992	9,141,122	10,111,910	43,223,870	1,678,992	2,010,333

PROPERTY TAX/UTILITY TAX REPLACEMENT EXCISE TAX COMPUTATION

This section must be completed in order to compute the budget-year property taxes and utility excise tax estimate:

FUND	AW Utility Tax Replacement and Property Tax Dollars	BW Taxable Valuation With Gas & Electric Utilities	CW Tax Rate	DW Taxable Valuation Without Gas & Electric Utilities	EW Property Taxes Levied	FW Estimated Utility Tax Replacement Excise Taxes
1. General	349,416	1,294,131,488	0.27000	1,282,598,975	346,302	3,114
2. FICA	0	1,294,131,488	0.00000	1,282,598,975	0	0
3. IPERS	1,329,576	1,294,131,488	1.02739	1,282,598,975	1,317,729	11,847
4. Emergency		1,294,131,488		1,282,598,975	0	
5. Ambulance	349,416	1,294,131,488	0.27000	1,282,598,975	346,302	3,114
6. Unemployment Comp.		1,294,131,488		1,282,598,975	0	
7. Debt Service	0	1,303,688,801	0.00000	1,292,156,288	0	0
8. Tort Liability/Ins.		1,294,131,488		1,282,598,975	0	
9. Total	2,028,408		1.56739		2,010,333	18,075

Indicate the type of hospital and Code Authority

To the County Auditor and Board of Supervisors of the above-named County, in the State of Iowa: At a lawful meeting of the above-named Board of Hospital Trustees, on the date indicated, the budget for fiscal year stated above was adopted as summarized. In addition, tax levies were voted on all taxable property of this County.

Board President's Signature of Certification

Board Secretary's Signature of Certification

COUNTY AUDITOR'S CERTIFICATION

By Electronically Certifying, I certify the budget meets all statutory obligations.

County Auditor's Signature of Certification

I. General Fund Unrestricted (Resources) - Sheet 1 of 2				
RESOURCES: BEGINNING FUND BALANCE, TRANSFERS IN and RECEIPTS		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Beginning Fund Balance:				
Beginning Fund Balance	1	7,770,162	11,256,402	10,111,910
Other Receipts (DO NOT Include Credits Against Levied Taxes Here):				
Operating Income:	2			
Inpatient	3	7,326,861	7,498,979	8,087,623
Outpatient	4	53,597,684	59,162,081	65,078,289
Long Term Care	5			
Other	6	1,717,178	2,412,899	2,484,464
	7			
Subtotal Operating Income	8	62,641,723	69,073,959	75,650,376
	9			
Non-operating Income:	10			
Investment Income, NET	11	9,387	71,952	73,392
Grants & Contributions	12	78,632	1,000	1,000
Gain/Loss Equity Investments	13			
Gain/Loss from Disposal of Assets	14			
Rental Activity, NET	15			
Other	16			
Provider Relief Funding	17	1,216,711	192,799	
Subtotal Non-Operating Income	18	1,304,730	265,751	74,392

RESOURCES: BEGINNING FUND BALANCE, TRANSFERS IN and RECEIPTS					FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Other Receipts Continued:							
Delinquent Property Taxes					19		
Mobile Home Taxes					20		
Utility Tax Replacement Excise Taxes					21		3,114
Military Service/Mobile Home Replacement					22		
Commercial and Industrial Replacement and Business Property Tax Replacement					23		
					24		
					25		
Total Other Receipts					26	63,946,453	69,339,710
Deductions from Receipts							
Contractuals					27	24,117,061	26,775,792
Charity					28	239,181	242,193
Bad debt					29	1,347,565	1,781,962
Other					30	637,149	708,195
Total Deductions from Receipts					31	26,340,956	29,508,142
Subtotal NET Other Receipts					32	37,605,497	39,831,568
Transfers In (Itemize):							
FICA					33		
IPERS					34	1,357,923	1,304,894
Emergency					35		
Ambulance					36	316,417	342,928
Unemployment Comp					37		
Tort Liability					38		
Restricted Funds					39		
Board Designated					40		
					41		
Subtotal Transfers In					42	1,674,340	1,647,822
Property Taxes Levied							
(Includes Credits Against Levied Taxes)					43		346,302
Total Resources					44	47,049,999	52,735,792

GENERAL FUND UNRESTRICTED - EXPENDITURES				
Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL				
I. General Fund Unrestricted (Expenditures) - Sheet 2 of 2				
REQUIREMENTS: EXPENDITURES, TRANSFERS OUT and ENDING FUND BALANCE		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Expenditures:				
Salaries	1	18,404,710	19,892,458	21,881,704
Employee Benefits	2	3,221,561	6,492,337	6,946,800
Professional Fees	3	2,497,098	3,106,646	3,324,112
Supplies	4	6,833,139	8,412,599	9,001,481
Depreciation	5	2,642,304	2,520,000	2,696,400
Interest	6	783,571	704,802	754,802
Occupancy	7	1,411,214	1,495,040	1,599,692
	8			
	9			
	10			
	11			
	12			
	13			
	14			
	15			
	16			
	17			
	18			
	19			
	20			
	21			
	22			
	23			
	24			
	25			
	26			
Subtotal Expenditures	27	35,793,597	42,623,882	46,204,991

REQUIREMENTS: EXPENDITURES, TRANSFERS OUT and ENDING FUND BALANCE		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Transfers Out (Itemize):				
Restricted Fund	28			
	29			
	30			
	31			
	32			
	33			
Subtotal Transfers Out	34	0	0	0
Ending Fund Balance:				
Total Ending Fund Balance	35	11,256,402	10,111,910	9,141,122
Total Requirements	36	47,049,999	52,735,792	55,346,113

FICA FUND - REVENUE

Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL

2. FICA Fund (Federal Pension Payroll Tax - Employer's Share, if levied separately). To be transferred to fund(s) where salaries are paid.

RESOURCES: BEGINNING FUND BALANCE & RECEIPTS		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Beginning Fund Balance:				
Beginning Fund Balance	1		0	0
Other Receipts (DO NOT Include Credits Against Levied Taxes Here):				
Delinquent Property Taxes	2			
Mobile Home Taxes	3			
Utility Tax Replacement Excise Taxes	4			0
Military Service/Mobile Home Replacement	5			
Commercial and Industrial Replacement and Business Property Tax Replacement	6			
Other (Itemize):	7			
	8			
	9			
Subtotal Other Receipts	10	0	0	0
Transfers In (Itemize):				
	11			
	12			
	13			
Subtotal Transfers In	14	0	0	0
Property Taxes Levied (Includes Credits Against Levied Taxes)	15			0
Total Resources	16	0	0	0

FICA FUND - EXPENDITURES  
Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL

REQUIREMENTS: EXPENDITURES, TRANSFERS OUT & ENDING FUND BALANCE		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Expenditures (Itemize):				
	17			
	18			
	19			
	20			
	21			
Subtotal Expenditures*	22	0	0	0
Transfers Out(Itemize):				
	23			
	24			
	25			
	26			
	27			
Subtotal Transfers Out	28	0	0	0
Ending Fund Balance:				
	29			
	30			
	31			
Total Ending Fund Balance	32	0	0	0
Total Requirements	33	0	0	0

IPERS FUND - REVENUE  
Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL  
3. IPERS FUND (State Pension Payroll Tax - Employer's Share, if levied separately). To be transferred to fund(s) where salaries are paid.

RESOURCES: BEGINNING FUND BALANCE & RECEIPTS		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Beginning Fund Balance:				
Beginning Fund Balance	1		0	0
Other Receipts (DO NOT Include Credits Against Levied Taxes Here):				
Delinquent Property Taxes	2			
Mobile Home Taxes	3			
Utility Tax Replacement Excise Taxes	4			11,847
Military Service/Mobile Home Replacement	5			
Commercial and Industrial Replacement and Business Property Tax Replacement	6			
Other (Itemize):	7			
	8			
	9			
Subtotal Other Receipts	10	0	0	11,847
Transfers In (Itemize):				
	11			
	12			
	13			
Subtotal Transfers In	14	0	0	0
Property Taxes Levied (Includes Credits Against Levied Taxes)	15			1,317,729
Total Resources	16	0	0	1,329,576

**IPERS FUND - EXPENDITURES**  
Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL

REQUIREMENTS: EXPENDITURES, TRANSFERS OUT & ENDING UFND BALANCE		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Expenditures (Itemize):				
	17			
	18			
	19			
	20			
	21			
Subtotal Expenditures	22	0	0	0
Transfers Out (Itemize):				
IPERS	23			1,329,576
	24			
	25			
	26			
	27			
Subtotal Transfers Out	28	0	0	1,329,576
Ending Fund Balance:				
	29			
	30			
	31			
Total Ending Fund Balance	32	0	0	0
Total Requirements	33	0	0	1,329,576

EMERGENCY FUND - REVENUE  
Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL  
4. EMERGENCY FUND (Must apply to the State Appeal Board). To be transferred to General Fund.

RESOURCES: BEGINNING FUND BALANCE, TRANSFERS IN and RECEIPTS		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Beginning Fund Balance:				
Beginning Fund Balance	1		0	0
Other Receipts (DO NOT Include Credits Against Levied Taxes Here):				
Delinquent Property Taxes	2			
Mobile Home Taxes	3			
Utility Tax Replacement Excise Taxes	4			0
Military Service/Mobile Home Replacement	5			
Commercial and Industrial Replacement and Business Property Tax Replacement	6			
Other (Itemize):	7			
	9			
Subtotal Other Receipts	10	0	0	0
Transfers In (Itemize):				
	11			
	12			
Subtotal Transfers In	14	0	0	0
Property Taxes Levied (Includes Credits Against Levied Taxes)	15			0
Total Resources	16	0	0	0

EMERGENCY FUND - EXPENDITURES  
Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL

REQUIREMENTS: EXPENDITURES, TRANSFERS OUT & ENDING FUND BALANCE		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Expenditures (Itemize):				
	17			
	18			
	19			
	20			
	21			
Subtotal Expenditures	22	0	0	0
Transfers Out (Itemize):				
	24			
	25			
	26			
	27			
Subtotal Transfers Out	28	0	0	0
Ending Fund Balance:				
	29			
	30			
Total Ending Fund Balance	31	0	0	0
Total Requirements	32	0	0	0

AMBULANCE FUND - REVENUE  
Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL  
5. AMBULANCE FUND

RESOURCES: BEGINNING FUND BALANCE, TRANSFERS IN and RECEIPTS		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Beginning Fund Balance:				
Beginning Fund Balance	1		0	0
Other Receipts (DO NOT Include Credits Against Levied Taxes Here):				
Delinquent Property Taxes	2			
Mobile Home Taxes	3			
Utility Tax Replacement Excise Taxes	4			3,114
Military Service/Mobile Home Replacement	5			
Commercial and Industrial Replacement and Business Property Tax Replacement	6			
Other (Itemize):	7			
	8			
Subtotal Other Receipts	10	0	0	3,114
Transfers In (Itemize):				
	11			
	12			
	14	0	0	0
Property Taxes Levied (Includes Credits Against Levied Taxes)	15			346,302
Total Resources	16	0	0	349,416

AMBULANCE FUND - EXPENDITURES

Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL

REQUIREMENTS: EXPENDITURES, TRANSFERS OUT & ENDING FUND BALANCE		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Expenditures (Itemize):				
	17			
	18			
	19			
	20			
	21			
Subtotal Expenditures	22	0	0	0
Transfers Out (Itemize):				
Ambulance	23			349,416
	24			
	26			
	27			
Subtotal Transfers Out	28	0	0	349,416
Ending Fund Balance:				
	30			
	31			
Total Ending Fund Balance	32	0	0	0
Total Requirements	33	0	0	349,416

UNEMPLOYMENT FUND - RESOURCES  
Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL  
6. Unemployment Fund

RESOURCES: BEGINNING FUND BALANCE, TRANSFERS IN and RECEIPTS		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Beginning Fund Balance				
Beginning Fund Balance	1		0	0
Other Receipts (DO NOT Include Credits Against Levied Taxes Here):				
Delinquent Property Taxes	2			
Mobile Home Taxes	3			
Utility Tax Replacement Excise Taxes	4			0
Military Service/Mobile Home Replacement	5			
Commercial and Industrial Replacement and Business Property Tax Replacement	6			
Other (Itemize):	7			
	9			
Subtotal Other Receipts	10	0	0	0
Transfers In (Itemize):				
	11			
	12			
Subtotal Transfers In	14	0	0	0
Property Taxes Levied (Includes Credits Against Levied Taxes)	15			0
Total Resources	16	0	0	0

UNEMPLOYMENT FUND - REQUIREMENTS  
Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL

REQUIREMENTS: EXPENDITURES, TRANSFERS OUT & ENDING FUND BALANCE		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Expenditures (Itemize):				
	17			
	18			
	19			
	20			
	21			
Subtotal Expenditures	22	0	0	0
Transfers Out (Itemize):				
	23			
	24			
	25			
	26			
Subtotal Transfers Out	27	0	0	0
Ending Fund Balance:				
	28			
	29			
Total Ending Fund Balance	30	0	0	0
TOTAL Requirements	31	0	0	0

DEBT SERVICE - RESOURCES

Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL

7. Debt Service Fund

RESOURCES: BEGINNING FUND BALANCE, TRANSFERS IN and RECEIPTS		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Beginning Fund Balance:				
Beginning Fund Balance	1		0	0
Other Receipts (DO NOT Include Credits Against Levied Taxes Here):				
Delinquent Property Taxes	2			
Mobile Home Taxes	3			
Utility Tax Replacement Excise Taxes	4			0
Military Service/Mobile Home Replacement	5			
Commercial and Industrial Replacement and Business Property Tax Replacement	6			
Other (Itemize):	7			
	8			
	9			
Subtotal Other Receipts	10	0	0	0
Transfers In (Itemize):				
	11			
	12			
	13			
Subtotal Transfers In	14	0	0	0
Property Taxes Levied (Includes Credits Against Levied Taxes)	15			0
Total Resources	16	0	0	0

**DEBT SERVICE - REQUIREMENTS**  
Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL

REQUIREMENTS: EXPENDITURES, TRANSFERS OUT & ENDING FUND BALANCE		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Expenditures (Itemize):				
	17			
	18			
	19			
	20			
	21			
Subtotal Expenditures	22	0	0	0
Transfers Out(Itemize):				
	23			
	24			
	25			
	26			
	27			
Subtotal Transfers Out	28	0	0	0
Ending Fund Balance:				
	29			
	30			
	31			
Total Ending Fund Balance	32	0	0	0
Total requirements	33	0	0	0

**TORT LIABILITY - RESOURCES**  
Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL  
**8. TORT Liability / Insurance Fund**

RESOURCES: BEGINNING FUND BALANCE, TRANSFERS IN and RECEIPTS		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
<b>Beginning Fund Balance:</b>				
Beginning Fund Balance	1		0	0
<b>Other Receipts (DO NOT Include Credits Against Levied Taxes Here):</b>				
Delinquent Property Taxes	2			
Mobile Home Taxes	3			
Utility Tax Replacement Excise Taxes	4			0
Military Service/Mobile Home Replacement	5			
Commercial and Industrial Replacement and Business Property Tax Replacement	6			
Other (Itemize):	7			
	8			
	9			
<b>Subtotal Other Receipts</b>	10	0	0	0
<b>Transfers In (Itemize):</b>				
	11			
	12			
	13			
<b>Subtotal Transfers In</b>	14	0	0	0
<b>Property Taxes Levied (Includes Credits Against Levied Taxes)</b>	15			0
<b>Total Resources</b>	16	0	0	0

TORT LIABILITY - REQUIREMENTS

Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL

REQUIREMENTS: EXPENDITURES, TRANSFERS OUT & ENDING FUND BALANCE		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Expenditures (Itemize):				
	17			
	18			
	19			
	20			
	21			
Subtotal Expenditures	22	0	0	0
Transfers out (Itemize):				
	23			
	24			
	25			
	26			
	27			
Subtotal Transfers Out	28	0	0	0
Ending Fund Balance:				
	29			
	30			
	31			
Total Ending Fund Balance	32	0	0	0
Total Requirements	33	0	0	0

RESTRICTED FUND - REVENUE  
Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL  
9. Restricted Fund

RESOURCES: BEGINNING FUND BALANCE, TRANSFERS IN and RECEIPTS		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Beginning Fund Balance:				
Beginning Fund Balance	1		0	0
Other Receipts (DO NOT Include Credits Against Levied Taxes Here):				
	2			
	3			
	4			
	5			
	6			
	7			
	8			
	9			
Subtotal Other Receipts	10	0	0	0
Transfers In (Itemize):				
	11			
	12			
Subtotal Transfers In	14	0	0	0
Total Resoruces	15	0	0	0

**RESTRICTED FUND - EXPENDITURES**  
Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL

REQUIREMENTS: EXPENDITURES, TRANSFERS OUT & ENDING FUND BALANCE		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Expenditures (Itemize):				
	16			
	17			
	18			
	19			
	20			
Subtotal Expenditures	21	0	0	0
Transfers Out (Itemize):				
	22			
	23			
	24			
	25			
	26			
Subtotal Transfers Out	27	0	0	0
Ending Fund Balance:				
	28			
Total Ending Fund Balance	29	0	0	0
Total Requirements	30	0	0	0

**BOARD DESIGNATED FUND - REVENUE**  
Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL  
**10. Board Designated Fund**

RESOURCES: BEGINNING FUND BALANCE, TRANSFERS IN and RECEIPTS		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Beginning Fund Balance:				
Beginning Fund Balance	1		0	0
Other Receipts (DO NOT Include Credits Against Levied Taxes Here):				
	2			
	3			
	4			
	5			
	6			
	7			
	8			
	9			
Subtotal Other Receipts	10	0	0	0
Transfers In (Itemize):				
	11			
	12			
Subtotal Transfers In	14	0	0	0
Total Resources	15	0	0	0

BOARD DESIGNATED FUND - EXPENDITURES

Fiscal Year July 1, 2023 - June 30, 2024 County Hospital Name: CRAWFORD COUNTY MEMORIAL HOSPITAL

REQUIREMENTS: EXPENDITURES, TRANSFERS OUT & ENDING FUND BALANCE		FYE June 30, 2022	FYE June 30, 2023	FYE June 30, 2024
Expenditures (Itemize):				
	16			
	17			
	18			
	19			
	20			
Subtotal Expenditures	21	0	0	0
Transfers Out (Itemize):				
	22			
	23			
	24			
	25			
	26			
Subtotal Transfers Out	27	0	0	0
Ending Fund Balance:				
	28			
Total Ending Fund Balance	29	0	0	0
Total Requirements	30	0	0	0

**LONG TERM DEBT SCHEDULE**

GENERAL OBLIGATION BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS

Project Name		Amount of Issue	Date Certified To County Auditor (format: mm/dd/yy)	Principal Due 2023/2024	Interest Due 2023/2024	Bond Registration Due 2023/2024	Total Obligation Due 2023/2024	Amount Paid by Other Funds & Debt Service Fund Balance	Current Year Util Replace & Debt Service Taxes
HOSPITAL REVENUE REFUNDING BONDS 2020	1			400,000	223,745		623,745	623,745	0
HOSPITAL REV BOND SERIES 2009B	2			63,465	36,081		99,546	99,546	0
HOSPITAL REV BOND SERIES 2009D	3			571,191	324,725		895,916	895,916	0
	4						0		0
	5						0		0
	6						0		0
	7						0		0
	8						0		0
	9						0		0
	10						0		0
	11						0		0
	12						0		0
	13						0		0
	14						0		0
	15						0		0
	16						0		0
	17						0		0
	18						0		0
	19						0		0
	20						0		0
<b>TOTALS</b>				1,034,656	584,551	0	1,619,207	1,619,207	0

**Crawford County Memorial Hospital**  
**QUALITY COMMITTEE OF THE BOARD OF TRUSTEES**  
**February 21, 2023 Meeting Minutes**

A meeting of the Quality Committee of the Board of Trustees was held on Tuesday, February 21, 2023. Present: Sid Leise, David Reisz, Jason Franklin CNO, Dana Neemann Director of Nurse Education (exit at 4:40pm), and Heather Rasmussen Chief Quality & Ancillary Services Officer.

Not in attendance were Michael Luft, DO and Erin Muck, CEO.

Sid Leise called the meeting to order at 4:31 pm

**Committee Recommendations/Actions:** Recommend Board action regarding Medical Staff Executive Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

**I. Patient Experience**

Neemann reviewed the updated scorecard for HCAHPS.

**II. Statistics**

January 2023 statistics were shared with the Committee.

**III. Medical Staff Credentialing**

The Committee members reviewed the recommendation from the Medical Staff Executive Committee for clinical privilege approval of the submitted applications for appointments/re-appointments. The Committee recommends approval action for the Board of Trustees.

**IV. Committee Reports/Minutes**

- i. **Medical Staff Meeting:** The Committee reviewed the minutes from the Medical Staff meeting held on February 14, 2023.
- ii. **Quality Committee:** The Committee reviewed the minutes from the Quality Committee held on February 9, 2023.
- iii. **Infection Prevention Committee:** The Committee reviewed the minutes from the Infection Prevention meeting held on January 10, 2023.
- iv. **Pharmacy & Therapeutics:** The Committee reviewed the minutes from the Pharmacy & Therapeutics meeting held on January 19, 2023.
- v. **5 Star Journey Review:** Franklin shared activity updates for the upcoming training.

**V. New Business**

- i. **Quality Studies:** Rasmussen presented and reviewed the current departmental Quality Studies.
- ii. **CLIA Survey:** Rasmussen shared the results of the recent CLIA Survey.
- iii. **Sleep Study Survey:** Rasmussen shared the results of the recent Sleep Study Survey.

**VI. Adjournment** Heather Rasmussen, Recorder. 5:26pm

*Peer review records are privileged and confidential. Quality Improvement activities are protected from discovery under Iowa Code 147.135.*

Crawford County Memorial Hospital

**Medical Staff Meeting Minutes**

February 14, 2023

A meeting of the Medical Staff of Crawford County Memorial Hospital was held on Tuesday, February 14<sup>th</sup>, 2023 in the hospital's Meeting Rooms C-D. Present were David Wright, DO, John Ingram, MD, Erin Schechinger, DNP, Elizabeth Ranniger, MD, Sara Luft, ARNP, Patrick Luft, MD, Michael Luft, DO, Leah Eck, DNP, Lori Johannsen, PA-C, Ed Cutler, CRNA, Karl Hasik, MD, Erin Muck, CEO, Jason Franklin, CNO, Heather Rasmussen, Chief Quality & Ancillary Services Officer. Andrew Segebart, Pharm-D, Director of Pharmacy, Tahlia Nelson. Recorder: Marcy Fink

Absent were John Lothrop MD, Kyle Brown, MD, Jill Kierscht, ARNP, Julie Graeve, ARNP, Angie Andersen, IT Director

The meeting was called to order by David Wright, DO @ 8:02 am.

**APPROVAL OF PREVIOUS MONTH'S MINUTES**

The voting members of the medical staff approved the minutes of the January 10, 2023, meeting.

**CLINICAL UPDATE**

Jason Franklin

- OR time was discussed in follow-up of Jason's research. Please inform Jason if there is difficulty with scheduling.
- A new committee will be meeting weekly to discuss readmissions.
- Cassie Rauch accepted the OB Coordinator position with Danielle Watts as back up.

**BUSINESS**

A. IT Update

Angie Andersen

- Tabled until next month.

B. Payment, Credit & Collections Policy 101.16

Tahlia Nelson

- Policy was reviewed with the Providers. Staff are collecting payments and co-pays at the time of service.

**ADJOURNMENT** The meeting was adjourned to the Executive Committee at 8:09 am

**David Wright, DO President, Medical Staff**

## **FEBRUARY 2023 CREDENTIALING**

### **NEW APPOINTMENTS**

Barry Fanders, MD

Ryan Zucker, MD

Tim Miller, DO

### **REAPPOINTMENTS**

Karl Hasik, MD

Catherine Mendlick, MD

**Crawford County Memorial Hospital**  
**Mission Committee**  
**February 16, 2023 4:30 PM**

A meeting of the Mission Committee of the Board of Trustees was held on Thursday, February 16, 2023. Present on site were Erin Muck (CEO), Heather Rasmussen (Chief Quality & Ancillary Services Officer), Don Luensmann (Executive Director of Marketing and Development), and Heather Wight (recorder). Present via phone conference were Tom Gustafson, Jay Mendlik, and Jason Franklin (CNO). Not present was Ed Cutler (CRNA Director of Anesthesia).

The meeting was called to order at 4:32 p.m.

**QUALITY CARE AND SERVICES**

**Quality Studies**

- Rasmussen shared the changes to the quality study reporting.

**DNV**

- Rasmussen shared the change in accrediting body from DIA to DNV.

**Surveys**

- Rasmussen covered the results of recent state surveys.

**PATIENT EXPERIENCE**

**5-Star Journey Update**

- Franklin gave an update on the January scores.

**PEOPLE**

**Recruitment**

- Muck gave an update on recruiting an OBGYN, general surgeon, and securing more orthopedic coverage.

**Board Education**

- Muck spoke on the IHA webinar “Welcome to the Board”. Rasmussen will be presenting Board education on compliance at this month’s meetings.

**GROWTH**

**Statistics**

- January 2022 statistics were shared with the committee.

**MFP Programming/CM@R Update**

- Muck shared programming and CM@R timeline updates.

**Strategic Planning**

- Luensmann provided information on the plan for FY2024.

**COMMUNITY**

**Equipment Sale/Disposition**

- Luensmann provided information on the equipment sale/disposition of items.

**The meeting adjourned at 5:24 p.m.** Heather Wight, Recorder

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
FINANCE COMMITTEE MEETING  
February 23, 2023 4:30 P.M.**

A meeting of the Finance Committee of the Board of Trustees was held on Thursday, February 23, 2023, in the Administrative Conference Room. Present on site were Rachel Melby, CFO; Amy Schultz, Jay Mendlik, Dr. Elizabeth Ranniger (arrival at 4:57) and Heather Wight (rcdr). Not present were Erin Muck, CEO.

The meeting was called to order at 4:35 pm.

**Committee Recommendations:**

1. Total Payroll & Accounts Payable of \$2,770,478.26 for approval of payment.
2. Re-approval of the capital purchase of LED lighting in the amount of \$31,455.49. Original amount approved was \$30,000.
3. Approval of the sale or disposal of depreciated equipment.

**Approval of Minutes**

The January 2023 minutes were reviewed and approved.

**CFO Report**

The CFO Report was reviewed.

**Financial Reports**

**Statistical, Income and Cash Flow Report**

In January, outpatient volumes were up slightly, but inpatient volumes were down almost 35%. The overall impact to total volumes was minimal, with a decrease of just 0.94%. Year-to-date, total hospital procedures are down 2.34%. Clinic volumes remain steady year-to-date, however, most of the ancillary departments are down slightly due to the decrease in visiting specialists and surgical procedures.

As a result, gross patient revenue was under budget by \$442,932. However, increased other revenue and lower bad debt helped reduce that deficit and produce a net loss of only \$9,594 for the month. In a normal month our provision for uncollectible accounts averages \$150,000. However, due to our participation the State of Iowa Offset program, we had a single large recovery in the amount of \$54,190. Additionally, to help reduce the financial strain of bad debt write-offs, the financial counselors and patient access staff are making a concerted effort to collect payments prior to and at the time of service.

Cash flow was slightly positive, with a small increase of \$5,996, bringing total cash balances to \$20,901,185 and cash days remaining unchanged at 195 days. Relatively neutral cash flow is a big win in January, taking into account the considerable outflow for capital purchases, which was over \$350,000. Due to the disruption in supply chain over the last several years, we had a lot of items that were ordered at different times over the last 12 months but arrived at the same time.

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
FINANCE COMMITTEE MEETING  
February 23, 2023 4:30 P.M.**

**Balance Sheet**

The Balance Sheet as of 12/31/22 reflects Total Assets of \$48,376,986.

**Payroll & Accounts Payable**

The committee reviewed and recommends total Payroll & Accounts Payable of \$2,770,478.26 to the Board for approval. This amount includes \$1,954,218.99 in salaries.

**Accounts Receivable**

Patient Accounts Receivable as of 01/31/2023, totaled \$9,374,794 which is a decrease of \$14,946 from last month.

**Capital Purchase**

Melby recommends the Board approve the capital purchase for the LED lighting in the amount of \$31,459.49. The original amount approved for LED lighting by the Board in the FY23 capital budget was \$30,000. That amount was estimated to be 1/3 of the total project cost to replace fluorescent lighting throughout the facility. This capital project will be implemented in 3 phases and is planned to be spread across 2-3 fiscal years.

**New Business**

**Equipment for Sale or Disposal**

Melby summarized the equipment for sale or disposal. The committee recommends the Board approve the sale or disposal of 3 items that have been fully depreciated.

**FY2024 County Budget as Published**

The FY2024 County Budget was reviewed as published from last month's board meeting. The impact of Senate File 181 signed by Governor Reynolds on February 20<sup>th</sup> to our previously published budget was minimal. The greatest budget impact was to cities and counties due to the new roll-back changes to multi-residential properties. The guidance we received from the Iowa Department of Management states, "If a budget is already proposed or adopted, the budget will be held to the same tax dollars as published and, once the new lower valuations are filed, the budget form will recalculate a higher rate to arrive at the same tax dollars requested". This would apply to the hospital's budget because it was proposed and published on February 15, 2023 prior to the adoption of SF 181.

**Adjourn** - The meeting was adjourned at 5:13 pm. Heather Wight, Recorder

# Crawford County Memorial Hospital

## Comparative Statistical Report

January 2023

	Month to Date			Fiscal Year to Date		
	FY 2023	FY 2022	Variance	FY 2023	FY 2022	Variance
<b>Total Admissions</b>	40	50	-20.00%	363	391	-7.16%
Acute/OB	32	40	-20.00%	279	327	-14.68%
Skilled	3	2	50.00%	16	10	60.00%
ICF	2	2	0.00%	7	5	40.00%
Respite	0	0	0.00%	1	0	100.00%
Newborns	3	6	-50.00%	60	49	22.45%
Observation Admissions	29	10	190.00%	137	81	69.14%
<b>Total Adjusted Admits</b>	69	60	15.00%	500	472	5.93%
<b>Total Patient Days*</b>	211	205	2.93%	1,451	1,527	-4.98%
Acute/OB	99	144	-31.25%	798	1,091	-26.86%
Nursery	5	11	-54.55%	102	81	25.93%
Skilled	15	8	87.50%	115	66	74.24%
ICF	4	4	0.00%	24	13	84.62%
Respite	0	0	0.00%	2	0	100.00%
Observation	88	38	131.58%	410	276	48.55%
*Includes Observation						
<b>Average LOS (Acute/OB)</b>	3.06	3.88	-21.10%	2.99	3.40	-11.91%
<b>Hospital Procedures</b>						
Inpatient	712	1,090	-34.68%	6,302	7,668	-17.81%
Outpatient	14,766	14,535	1.59%	100,459	101,647	-1.17%
<b>Total</b>	15,478	15,625	-0.94%	106,761	109,315	-2.34%
Surgical Procedures	93	81	14.81%	728	734	-0.82%
Anesthesia Procedures	82	73	12.33%	653	710	-8.03%
ER Visits	436	454	-3.96%	3,122	3,356	-6.97%
Admits from ER	35	24	45.83%	236	240	-1.67%
Scheduled Outpatient Visits	62	111	-44.14%	573	818	-29.95%
Ambulance Trips	152	95	60.00%	843	685	23.07%
Xray Procedures	791	604	30.96%	4,605	4,771	-3.48%
Mammography Procedures	97	80	21.25%	952	844	12.80%
Flouro Procedures	2	2	0.00%	18	77	-76.62%
Ultrasound Dept Procedures	187	163	14.72%	1367	1300	5.15%
Echo Procedures	40	37	8.11%	289	271	6.64%
CT Dept Procedures	222	183	21.31%	1414	1308	8.10%
MRI Dept Procedures	83	47	76.60%	457	461	-0.87%
Nuc Med Procedures	10	8	25.00%	40	44	-9.09%
Total Radiology Procedures	1,432	1,124	27.40%	9,142	9,076	0.73%
Respiratory Tx Procedures	223	361	-38.23%	1,325	2,130	-37.79%
EKG Procedures	127	143	-11.19%	1067	1181	-9.65%
Sleep Studies	8	9	-11.11%	97	100	-3.00%
Lab Procedures	6,987	7,185	-2.76%	48,243	48,689	-0.92%
Physical Tx Procedures	1,894	1,682	12.60%	11,852	13,097	-9.51%
Speech Procedures	19	15	26.67%	187	214	-12.62%
OT Procedures	181	0	100.00%	1168	503	132.21%
Cardiac Rehab Procedures	91	126	-27.78%	751	770	-2.47%
Pulmonary Rehab Procedures	9	3	200.00%	122	115	6.09%
Specialty Clinic Visits	526	515	2.14%	4,016	4,409	-8.91%
Total Medical Clinic Visits	3,308	3,743	-11.62%	23,715	23,413	1.29%

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
OPERATING/INCOME STATEMENT  
FOR THE MONTH ENDING JANUARY 31, 2023**

Gray lines are YTD. All %'s are based on net revenue except for the variance column and gross revenue.		CURRENT MONTH ACTUAL		CURRENT MONTH BUDGET		CURRENT MONTH VARIANCE		PRIOR YEAR ACTUAL	
PATIENT SERVICE REVENUES									
INPATIENT SERVICES		446,254	8.1%	733,553	12.4%	(287,298)	-39.2%	742,505	14.6%
		4,007,844	10.3%	4,992,810	12.4%	(984,965)	-19.7%	4,747,923	13.0%
OUTPATIENT SERVICES		5,021,069	91.4%	5,176,001	87.2%	(154,932)	-3.0%	4,321,272	85.0%
		34,602,110	89.1%	35,229,631	87.2%	(627,521)	-1.8%	31,639,428	86.6%
SWING BED SERVICES		24,541	0.4%	25,243	0.4%	(702)	-2.8%	21,817	0.4%
		212,440	0.5%	171,810	0.4%	40,631	23.6%	130,841	0.4%
TOTAL GROSS PATIENT REVENUE		5,491,864	100.0%	5,934,796	100.0%	(442,932)	-7.5%	5,085,594	100.0%
		38,822,394	100.0%	40,394,250	100.0%	(1,571,856)	-3.9%	36,518,192	100.0%
DEDUCTIONS FROM REVENUE									
MEDICARE ADJUSTMENTS		(936,692)	-17.1%	(1,182,996)	-19.9%	246,305	-20.8%	(938,838)	-18.5%
		(7,112,658)	-18.3%	(8,051,878)	-19.9%	939,221	-11.7%	(6,845,624)	-18.7%
TITLE XIX ADJUSTMENTS		(301,073)	-5.5%	(371,429)	-6.3%	70,356	-18.9%	(258,988)	-5.1%
		(2,317,758)	-6.0%	(2,528,073)	-6.3%	210,315	-8.3%	(2,149,350)	-5.9%
BLUE CROSS ADJUSTMENTS		(662,989)	-12.1%	(690,269)	-11.6%	27,280	-4.0%	(511,886)	-10.1%
		(3,972,801)	-10.2%	(4,698,204)	-11.6%	725,403	-15.4%	(4,855,302)	-13.3%
OTHER ADJUSTMENTS		(375,965)	-6.8%	(234,133)	-3.9%	(141,832)	60.6%	(67,030)	-1.3%
		(2,315,496)	-6.0%	(1,593,586)	-3.9%	(721,910)	45.3%	(810,070)	-2.2%
PROVISION FOR UNCOLLECTIBLE		(93,179)	-1.7%	(173,453)	-2.9%	80,274	-46.3%	(122,467)	-2.4%
		(984,160)	-2.5%	(1,180,579)	-2.9%	196,419	-16.6%	(718,658)	-2.0%
CHARITY CARE		(14,485)	-0.3%	(21,400)	-0.4%	6,915	-32.3%	(6,487)	-0.1%
		(135,582)	-0.3%	(145,659)	-0.4%	10,077	-6.9%	(103,387)	-0.3%
TOTAL DEDUCTIONS FROM REVENUE		(2,384,383)	-43.4%	(2,673,680)	-45.1%	289,297	-10.8%	(1,905,695)	-37.5%
		(16,838,454)	-43.4%	(18,197,979)	-45.1%	1,359,525	-7.5%	(15,482,390)	-42.4%
NET PATIENT REVENUE		3,107,481	56.6%	3,261,116	54.9%	(153,635)	-4.7%	3,179,899	62.5%
(as % of Gross Patient Revenue)		21,983,940	56.6%	22,196,271	54.9%	(212,331)	-1.0%	21,035,802	57.6%
NET PATIENT REVENUE		3,107,481	92.7%	3,261,116	95.4%	(153,635)	-4.7%	3,179,899	96.7%
(as % of Total Operating Revenue)		21,983,940	93.8%	22,196,271	95.3%	(212,331)	-1.0%	21,035,802	95.6%
OTHER REVENUE									
DIETARY/MEALS INCOME		5,858	0.2%	6,917	0.2%	(1,058)	-15.3%	5,305	0.2%
		46,934	0.2%	48,417	0.2%	(1,483)	-3.1%	48,421	0.2%
OTHER INCOME		237,164	7.1%	148,767	4.4%	88,397	59.4%	102,836	3.1%
		1,402,538	6.0%	1,041,367	4.5%	361,171	34.7%	927,990	4.2%
TOTAL OTHER REVENUE		243,022	7.3%	155,683	4.6%	87,339	56.1%	108,141	3.3%
		1,449,472	6.2%	1,089,783	4.7%	359,688	33.0%	976,411	4.4%
TOTAL OPERATING REVENUE		3,350,504	100.0%	3,416,799	100.0%	(66,296)	-1.9%	3,288,040	100.0%
		23,433,412	100.0%	23,286,054	100.0%	147,357	0.6%	22,012,213	100.0%
OPERATING EXPENSES									
SALARIES		1,649,803	49.2%	1,821,093	53.3%	(171,290)	-9.4%	1,685,845	51.3%
		11,596,032	49.5%	12,411,049	53.3%	(815,017)	-6.6%	11,006,986	50.0%
BENEFITS		622,222	18.6%	566,453	16.6%	55,769	9.8%	632,380	19.2%
		3,868,390	16.5%	3,859,834	16.6%	8,556	0.2%	3,738,132	17.0%
PROFESSIONAL FEES		273,335	8.2%	96,697	2.8%	176,637	182.7%	100,862	3.1%
		1,826,658	7.8%	659,009	2.8%	1,167,649	177.2%	982,561	4.5%
SUPPLIES & EXPENSES		613,150	18.3%	678,837	19.9%	(65,687)	-9.7%	590,453	18.0%
		4,819,450	20.6%	4,668,310	20.0%	151,139	3.2%	4,095,407	18.6%
OCCUPANCY		126,371	3.8%	119,655	3.5%	6,716	5.6%	140,217	4.3%
		873,891	3.7%	837,584	3.6%	36,307	4.3%	810,955	3.7%
DEPRECIATION		210,000	6.3%	222,132	6.5%	(12,132)	-5.5%	213,000	6.5%
		1,470,000	6.3%	1,554,922	6.7%	(84,922)	-5.5%	1,491,000	6.8%
TOTAL OPERATING EXPENSE		3,494,881	104.3%	3,504,866	102.6%	(9,985)	-0.3%	3,362,757	102.3%
		24,454,421	104.4%	23,990,708	103.0%	463,713	1.9%	22,125,041	100.5%
NET OPERATING INCOME (LOSS)		(144,377)	-4.3%	(88,067)	-2.6%	(56,310)	63.9%	(74,717)	-2.3%
		(1,021,009)	-4.4%	(704,654)	-3.0%	(316,355)	44.9%	(112,827)	-0.5%
NONOPERATING REV/EXP									
TAXES		165,896	5.0%	165,896	4.9%	-	0.0%	165,896	5.0%
		1,161,275	5.0%	1,161,275	5.0%	-	0.0%	1,161,275	5.3%
GENERAL CONTRIBUTIONS		2,348	0.1%	-	0.0%	2,348	0.0%	1,116	0.0%
		2,504	0.0%	500	0.0%	2,004	0.0%	1,522	0.0%
COVID/PRF FUNDING		-	0.0%	-	0.0%	-	#DIV/0!	-	0.0%
		192,799	13.3%	-	0.0%	192,799	#DIV/0!	40,448	4.1%
INTEREST INCOME		18,346	0.5%	2,250	0.1%	16,096	715.4%	1,852	0.1%
		59,322	0.3%	15,750	0.1%	43,572	276.6%	13,134	0.1%
INTEREST EXPENSE		(51,806)	-1.5%	(71,321)	-14.6%	19,515	-27.4%	(54,625)	-1.7%
		(366,707)	-1.6%	(499,249)	-2.1%	132,542	-26.5%	(445,426)	0.5%
TOTAL NONOPERATING INCOME (LOSS)		134,784	4.0%	96,825	2.8%	37,959	39.2%	114,239	3.5%
		1,049,193	4.5%	678,276	2.9%	370,916	54.7%	770,953	3.5%
NET INCOME (LOSS)		(9,594)	-0.3%	8,758	0.3%	(18,352)	-209.5%	39,522	1.2%
Year to Date		28,183	0.1%	(26,378)	-0.1%	54,561	-206.8%	658,126	3.0%

**CRAWFORD COUNTY MEMORIAL HOSPITAL**  
**STATEMENT OF CASH FLOWS**  
**FOR THE MONTH ENDING JANUARY 31, 2023**

	<u>THIS MONTH</u>	<u>YTD</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
CASH RECEIVED FROM PATIENTS AND THIRD -PARTY PAYORS	3,363,335	22,980,093
CASH PAID TO SUPPLIERS FOR GOODS AND SERVICES	(1,253,424)	(10,664,025)
CASH PAID TO EMPLOYEES FOR SERVICES	(1,924,559)	(13,587,988)
OTHER OPERATING REVENUE RECEIVED	243,022	1,449,472
NET CASH PROVIDED BY OPERATING ACTIVITIES	428,375	177,551
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>		
COUNTY TAXES	26,136	1,190,563
<b>CASH FLOW FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>		
PROCEEDS FROM ISSUANCE OF LONG-TERM DEBT	-	-
PRINCIPAL PAYMENTS ON LONG-TERM DEBT	(68,931)	(478,456)
INTEREST PAID ON LONG-TERM DEBT	(32,472)	(348,113)
ACQUISITION OF PROPERTY AND EQUIPMENT	(351,048)	(746,555)
NET CASH FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES	(452,451)	(1,573,124)
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>		
INTEREST RECEIVED	3,937	20,789
PROCEEDS FROM MATURITIES OF CERTIFICATES OF DEPOSIT	-	-
PURCHASE OF CERTIFICATE OF DEPOSIT	-	-
PROCEEDS OF MATURITIES OF U.S. GOVERNMENT AGENCY SECURITIES	-	-
PURCHASE OF GOVERNMENT AGENCY SECURITIES	-	-
NET CASH PROVIDED BY INVESTING ACTIVITIES	3,937	20,789
<b>NET INCREASE (DECREASE) IN CASH</b>	5,996	(184,220)
<b>CASH</b>		
BEGINNING	20,895,189	21,085,406
ENDING	20,901,185	20,901,185
<b>DAYS CASH ON HAND</b>		195

<u>OPERATING INDICATORS:</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>Target</u>	<u>Desirable Trend</u>	<u>Actual Trend</u>
Total Margin:	2.61%	4.52%	5.58%	-15.34%	-0.17%	-0.27%	2.00%	Increasing	Decreasing
Total Margin ytd:	1.78%	2.76%	3.50%	0.25%	0.18%	0.11%	2.00%	Increasing	Decreasing
Debt Service Coverage Ratio:	3.20	2.74	2.77	2.51	2.38	2.34	1.60	Increasing	Decreasing
Days Revenue in Patient A/R:	50	54	52	53	52	52	50	Decreasing	Decreasing
Days Cash on Hand:	201	194	200	195	195	195	180	Increasing	Decreasing

**CRAWFORD COUNTY MEMORIAL HOSPITAL**  
**BALANCE SHEET**  
**AS OF: 1/31/23**

	Current Month		Prior Month		1-Month Net Change		1 Year Ago Month	
ASSETS								
CURRENT ASSETS								
Total Cash	13,940,797	28.82%	13,985,580	28.79%	(44,782)	-0.32%	13,231,677	25.77%
Patient Receivables	9,374,794	19.38%	9,389,740	19.33%	(14,946)	-0.16%	10,677,492	20.79%
Allowance for Uncollectibles	(764,000)	-1.58%	(716,000)	-1.47%	(48,000)	6.70%	(768,000)	-1.50%
Allowance for Contractuals	(2,740,000)	-5.66%	(2,750,000)	-5.66%	10,000	-0.36%	(2,910,000)	-5.67%
Net Accounts Receivable	5,870,794	12.14%	5,923,740	12.19%	(52,946)	-0.89%	6,999,492	13.63%
Other Receivables								
Est. Third Party Settlement	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Taxes Receivable	817,866	1.69%	844,002	1.74%	(26,136)	-3.1%	831,447	1.62%
Other	322,371	0.67%	304,130	0.63%	18,241	6.00%	945,618	1.84%
Inventory	1,169,085	2.42%	1,165,209	2.40%	3,875	0.33%	900,476	1.75%
Prepaid Expenses & Other	899,368	1.86%	987,747	2.03%	(88,379)	-8.95%	923,282	1.80%
TOTAL CURRENT ASSETS	23,020,281	47.59%	23,210,408	47.78%	(190,127)	-0.82%	23,831,991	46.41%
ASSETS LIMITED AS TO USE								
Investments								
Cash & CD's	6,550,280	13.54%	6,549,041	13.48%	1,239	0.02%	6,117,714	11.91%
Bond/Project Funds	410,108	0.85%	360,568	0.74%	49,540	13.74%	511,363	1.00%
Interest Receivable	45,441	0.09%	31,033	0.06%	14,409	46.43%	3,024	0.01%
TOTAL ASSETS LIMITED AS TO USE	7,005,830	14.48%	6,940,642	14.29%	65,188	0.94%	6,632,101	12.92%
OTHER ASSETS								
Physician Practice Intangibles	815,000	1.68%	815,000	1.68%	-	100.00%	815,000	1.59%
TOTAL OTHER ASSETS	815,000	1.68%	815,000	1.68%	-	0.00%	815,000	1.59%
PROPERTY & EQUIPMENT, NET								
Land	314,500	0.65%	314,500	0.65%	-	0.00%	314,500	0.61%
Land held for Future Dev	120,400	0.25%	120,400	0.25%	-	0.00%	120,400	0.23%
Land Improvements	2,511,827	5.19%	2,511,827	5.17%	-	0.00%	2,511,827	4.89%
Building	8,670,091	17.92%	8,670,091	17.85%	-	0.00%	9,048,224	17.62%
Fixed Equipment	17,815,915	36.83%	17,796,915	36.64%	19,000	0.11%	17,660,315	34.39%
Major Moveable Equipment	18,823,071	38.91%	18,709,782	38.52%	113,289	0.61%	17,539,897	34.16%
Leased Equipment	1,491,468	3.08%	1,491,468	3.07%	-	0.00%	1,640,977	3.20%
Deferred Costs	127,712	0.26%	125,512	0.26%	2,200	0.00%	-	0.00%
Allowance for Depreciation	(35,624,027)	-73.64%	(35,414,027)	-72.90%	(210,000)	0.59%	(33,358,835)	-64.97%
TOTAL PROPERTY & EQUIP, NET	14,250,956	29.46%	14,326,468	29.49%	(75,511)	-0.53%	15,477,304	30.14%
DEFERRED OUTFLOWS OF RESOURCES								
Pension Related Deferred Outflows	2,385,266	4.93%	2,385,266	4.91%	-	0.00%	3,623,425	7.06%
Deferred Loss on Refunding	899,653	1.86%	899,653	1.85%	-	0.00%	968,858	1.89%
TOTAL DEFERRED OUTFLOWS	3,284,919	6.79%	3,284,919	6.76%	-	0.00%	4,592,283	8.94%
TOTAL ASSETS	48,376,986	98.32%	48,577,436	98.32%	(200,450)	-0.41%	51,348,679	96.53%
LIABILITIES & NET ASSETS								
CURRENT LIABILITIES								
Accounts Payable	510,176	1.05%	650,866	1.34%	(140,690)	-21.62%	395,474	0.77%
Accrued Payroll & Payroll Taxes	1,824,530	3.77%	1,797,819	3.70%	26,712	1.49%	2,016,608	3.93%
Accrued Health Ins & Flex	1,840,494	3.80%	1,817,884	3.74%	22,609	1.24%	1,968,771	3.83%
Deferred Pro Tax Receivable	829,475	1.71%	995,371	2.05%	(165,896)	-16.67%	829,482	1.62%
Due to Third Parties - Other	7,921	0.02%	16,915	0.03%	(8,994)	-53.17%	1,133,980	2.21%
Lease Payable - Short Term	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Est. Third Party Settlements	250,000	0.52%	200,000	0.41%	50,000	25.00%	400,000	0.78%
TOTAL CURRENT LIABILITIES	5,262,596	10.88%	5,478,856	11.28%	(216,260)	-3.95%	6,744,315	13.13%
OTHER LIABILITIES								
Lease Payable - Long Term	202,512	0.42%	220,004	0.45%	(17,492)	-7.95%	413,215	0.80%
Bonds Payable - Long Term	19,944,984	41.23%	19,996,423	41.16%	(51,438)	-0.26%	20,939,126	40.78%
Interest Payable	70,308	0.15%	50,975	0.10%	19,334	37.93%	73,256	0.14%
Net Pension Liability	777,586	1.61%	702,586	1.45%	75,000	10.67%	14,307,177	27.86%
TOTAL LONG-TERM LIABILITIES	20,995,391	43.40%	20,969,988	43.17%	25,403	0.12%	35,732,774	69.59%
TOTAL LIABILITIES	26,257,987	54.28%	26,448,844	54.45%	(190,857)	-0.72%	42,477,089	82.72%
DEFERRED INFLOWS OF RESOURCES								
Pension Related Deferred Inflows	10,629,374	21.97%	10,629,374	21.88%	-	0.00%	784,324	1.53%
OPEB Related Deferred Inflows	205,039	0.42%	205,039	0.42%	-	0.00%	4,600	0.01%
TOTAL DEFERRED INFLOWS	10,834,413	22.40%	10,834,413	22.30%	-	0.00%	788,924	1.54%
NET ASSETS								
General Fund	11,256,402	23.27%	11,256,402	23.17%	-	0.00%	7,424,540	14.46%
Net Revenue (Loss)	28,183	0.06%	37,777	0.08%	(9,594)	-25.40%	658,126	1.28%
TOTAL NET ASSETS	11,284,586	23.33%	11,294,179	23.25%	(9,594)	-0.08%	8,082,666	15.74%
TOTAL LIABILITIES & NET ASSETS	48,376,986	100.00%	48,577,436	100.00%	(200,450)	-0.41%	51,348,679	100.00%

**TO BE PAID THIS MONTH - January 2023**

Affiliated Steam Equipment - Supplies	\$381.83	ID Apparel LLC - Supplies	\$1,322.30
Alcon Vision, LLC - Supplies	\$6,593.28	JP Gasway Co. - Supplies	\$1,640.00
ALK-Abello, Inc. - Supplies	\$141.20	Kelli's Gift Shop Supplier - Supplies	\$474.75
Allergen USA, Inc. - Supplies	\$5,568.00	La Prensa - Advertising	\$1,200.00
AMBU, Inc. - Supplies	\$52.85	Laborie medical Technology - Supplies	\$150.00
Ameritex Services - Fees	\$4,822.79	Lifeserve Blood Center - Supplies	\$5,167.94
Anderson Erickson Dairy - Supplies	\$521.98	Mapleton Press - Advertising	\$154.00
Applied Mechanical Prod., Inc. - Supplies	\$456.37	Marco, Inc. - Fees	\$15.00
Applied Medical - Supplies	\$594.00	Marks Plumbing Parts - Supplies	\$434.00
Arthrex - Supplies	\$610.00	Martin Bros Dist. Co., Inc - Supplies	\$3,724.50
Baxter Healthcare - Supplies	\$449.30	Masimo Corporation - Supplies	\$2,929.04
Bayer Healthcare - Supplies	\$1,442.00	Medibadge, Inc. - Supplies	\$24.34
Beckman Coulter, Inc. - Supplies	\$667.36	Medivators, Inc. - Supplies	\$508.50
Bell Medical, Inc. - Supplies	\$89.63	Mindray DS USA, Inc. - Supplies	\$1,465.90
Bio-Rad Laboratories - Supplies	\$1,584.13	Minerva Surgical - Supplies	\$3,585.00
Bluespace Creative - Fees	\$1,944.25	Observer - Advertising	\$183.13
Bound Tree Medical LLC - Supplies	\$74.06	Onmedia - Advertising	\$491.00
C.R. Bard, Inc. - Supplies	\$408.68	Ortho Clinical Diagnostics - Supplies	\$3,181.66
Carefusion - Supplies	\$215.35	Pacira Pharmaceuticals, Inc. - Supplies	\$7,590.00
Caresfield, LLC - Supplies	\$158.79	Partssource, Inc. - Supplies	\$1,033.64
Carroll Broadcasting, Co. - Advertising	\$300.00	Pfizer, Inc. - Supplies	\$471.52
Carroll Control Systems - Fees	\$272.50	Pharmacy Onesource - Supplies	\$512.97
Cepheid - Supplies	\$3,422.39	Philips Healthcare - Supplies	\$545.18
Clean Harbors Environmental - Supplies	\$3,656.90	Plunkett's Pest Control - Fees	\$187.25
Counsel - Fees	\$890.84	Professional Computer Solutions - Fees	\$1,308.00
CPSI - Fees	\$19,266.03	R&D Batteries, Inc. - Supplies	\$53.19
Crawford County Engineers - Supplies	\$673.25	Secure Shred Solutions - Fees	\$982.13
Denison Bulletin & Review - Advertising	\$2,536.71	Smart Shopper - Advertising	\$98.00
DFI-Solutions in Print - Supplies	\$3,528.00	Steris Corporation - Supplies	\$133.94
Echo Group, Inc. - Supplies	\$297.68	Stryker Endoscopy - Supplies	\$2,929.34
Ecolab - Supplies	\$357.68	Stryker Medical	\$7,412.73
Fareway Stores - Supplies	\$850.81	Stryker Sales Corp. - Supplies	\$130.00
Farmer Bros. Co. - Supplies	\$1,235.45	Sysmex America, Inc. - Supplies	\$7,595.10
Federal Express Corp. - Fees	\$19.83	Team Ford Lincoln - Supplies	\$16.85
Frehse Manufacturing - Supplies	\$677.20	TZ Medical, Inc. - Supplies	\$2,580.00
Grainger - Supplies	\$411.24	UKG, Inc. - Fees	\$111.59
GRP & Associates Inc. - Fees	\$494.78	Ultra-Chem, Inc. - Supplies	\$303.87
Health Care Logistics, Inc. - Supplies	\$181.98	Van Meter - Supplies	\$419.42
Heartland Business Systems - Fees	\$500.00	Vapotherm - Supplies	\$1,008.00
Hobart Sales & Service - Supplies	\$51.62	VVC Holding LLC - Fees	\$4,039.27
Hologic, Inc. - Supplies	\$594.00	Welch Allyn Inc. - Supplies	\$190.00
Home Depot Pro - Supplies	\$242.03	WIN - Fees	\$3,000.00
HyVee, Inc. - Fees	\$224.69	Zimmer US, Inc. - Supplies	\$330.60
ICP Medical, LLC - Fees	\$966.35		
		<b>January Check Run</b>	<b>\$138,061.46</b>

Krystin Adams - Expenses	\$178.22	Medical Solutions, LLC - Fees	\$86,489.77
Airgas USA, LLC - Supplies	\$2,233.69	Medline Industries, Inc. - Supplies	\$5,852.19
Angela Albertsen - Expenses	\$34.78	Brandi Mefferd - Expenses	\$52.16
American Messaging - Fees	\$68.41	Julie Meseck - Expenses	\$51.89
Ampride Truck Plaza - Supplies	\$12.88	MidAmerican Energy - Utilities	\$128.69
Avant Healthcare Professionals, LLC - Fees	\$29,903.94	Mid-American Publishing - Advertising	\$108.20
Avesis/Fidelity Security - Premiums	\$3,508.25	Maria Morales - Expenses	\$3,200.00
Tracie Bergman - Expenses	\$34.78	Natus Medical, Inc. - Supplies	\$1,099.94
Black Hills Energy - Utilities	\$16,137.00	Network Services Company - Supplies	\$1,878.33
Boulders Event Center - Fees	\$1,196.00	Nuance Communications, Inc. - Fees	\$2,702.72
Boxout, LLC - Supplies	\$783.95	O'Reilly Auto Parts - Supplies	\$59.95
Bracco Diagnostics, Inc. - Supplies	\$142.73	GeeCee Odera - Expenses	\$3,200.00
Cable Channel 13 - Advertising	\$250.00	Owens & Minor - Supplies	\$22,660.49
Cardinal Health - Supplies	\$31,171.84	Oxen Technology - Fees	\$10.00
Cardinal Supplies and Fresheners - Supplies	\$51.00	Pararev - Fees	\$1,912.50
Cassling - Fees	\$11,612.00	Petty Cash - Fees	\$150.00
CenturyLink - Telephone	\$747.92	Pharmacy OneSource - Fees	\$512.97
Change Healthcare - Fees	\$7,309.04	Physicians Lab Services - Fees	\$21,221.00
Chubb & Son - Premiums	\$29,399.25	Pipeline Health Holdings - Fees	\$3,383.64
Cobblestone Inn & Suites - Fees	\$1,980.00	Pitney Bowes Bank Inc Res - Postage	\$4,000.00
CompHealth - Fees	\$22,050.00	Practical Sleep Services - Fees	\$7,680.00
Compliance Team - Fees	\$575.74	Press Ganey Assoc., Inc. - Fees	\$3,449.99
Crystal Clear of SW Iowa - Supplies	\$81.00	Quality Truck Service - Fees	\$63.95
Database Solutions, Inc. - Fees	\$3,920.00	QuVa Pharma, Inc. - Supplies	\$659.36
Dearborn National - Premiums	\$22,335.03	R&S Waste Disposal - Fees	\$1,356.65
Dell Marketing LP - Supplies	\$5,367.49	Dr. Heather Reber - Expenses	\$204.36
Denison Hardscapes, Inc. - Fees	\$1,591.25	Redsail Technologies - Fees	\$4.91
Denison Municipal Utilities - Utilities	\$15,864.66	Elizabeth Rothe - Expenses	\$151.50
Denman & Company - Fees	\$1,480.00	Scribe EMR - Fees	\$22,248.00
DMACC - Scholarship	\$1,000.00	Sensoscientific - Supplies	\$276.00
DMS Health Technologies - Supplies	\$3,661.00	Shared Medical Services, Inc. - Fees	\$2,150.00
Eide Bailly LLP - Fees	\$1,220.00	Siemens Healthcare Diagnostics - Supplies	\$1,417.68
Eventide Lutheran Home - Fees	\$67.50	Singlehop, LLC - Fees	\$225.00
Family Crisis Centers - Sponsorship	\$500.00	Spendmend, LLC - Fees	\$850.00
First National Bank - Expenses	\$7,508.75	St. Anthony Regional Hospital - Fees	\$2,899.40
Frontier Telephone Co. - Telephone	\$105.47	Staples Advantage - Supplies	\$2,235.86
Megan Gorham - Expenses	\$31.52	State Hygienic Laboratory - Fees	\$854.00
Greatamerican Financial SE - Fees	\$383.00	T.A. Penke & Associates - Fees	\$32.00
Growmark FS - Fees	\$773.90	Thoroughcare, Inc. - Fees	\$215.00
Jamie Gross - Expenses	\$28.44	Thrifty White - Supplies	\$336.57
H&R Accounts, Inc. - Fees	\$8,074.82	Tri-Anim Health Services - Fees	\$1,096.20
Health Partners of SW IA - Fees	\$5,394.00	Turnkey Pharmacy Solutions - Fees	\$2,931.30
Healthcare Compliance Testing - Fees	\$760.00	UI Service Center - Scholarship	\$2,000.00
Heartland Business Systems - Fees	\$5,203.00	Under the Son Childcare - Sponsorship	\$200.00
IA Dept of Public Health - Fees	\$105.00	UnityPoint Health - Fees	\$1,110.00
ICU Medical, Inc. - Supplies	\$5,163.41	UNMC Center for Continuing Education - Fees	\$250.00
Imprivata - Fees	\$930.00	US Foods - Supplies	\$10,922.56
Intrado Interactive Services - Fees	\$1,001.02	Verizon Wireless - Telephone	\$273.15
Iowa Hospital Association - Fees	\$27,607.00	VVC Holding LLC - Fees	\$650.00
Lori Johannsen - Expenses	\$1,314.96	Walmart - Supplies	\$257.03
John Deere Financial - Supplies	\$126.39	Lisa Weber - Expenses	\$27.50
Jill Kierscht - Expenses	\$66.81	Wells Fargo Financial Leasing - Fees	\$1,722.47
Krucial Staffing, LLC - Fees	\$6,745.00	Western Iowa Networks - Telephone	\$1,318.33
Language Line Services - Fees	\$706.20	Kelly Wieman - Expenses	\$125.63
Macro Helix LLC - Fees	\$10,820.75	Dr. David Wright - Expenses	\$1,194.44
McKesson Medical Surgical - Supplies	\$14,732.82	Patient Account Refunds	\$3,221.33

**Manual Check & ACH Total** **\$547,336.22**

**DEPRECIATION FUND:**

Datex-Ohmeda - Infant Resuscitation Unit	\$10,934.45
Draeger, Inc. - Anesthesia Machines	\$88,727.14
Heartland Business Systems - UCS Server	\$10,000.00
Invision Architecture - Facility Planning Fees	\$2,200.00
Rasmussen Mechanical Service - Water Heater	\$19,000.00

**Depreciation Total** **\$130,861.59**

**Salaries** **\$1,954,218.99**

**GRAND TOTAL** **\$2,770,478.26**

**Crawford County Memorial Hospital**  
**PURCHASING DEPARTMENT REQUEST**  
**Capital & Minor Equipment**

Date: \_\_\_\_\_ Department: \_\_\_\_\_

Capital Equipment Item (>\$5,000): ☐ Yes      Minor Equipment (\$1,000-\$5,000): ☐ Yes

In Current Fiscal Year Budget: ☐ Yes      ☐ No

Is this a trial? ☐ Yes      ☐ No      If Yes, length of trial \_\_\_\_\_

If replacement, what item does it replace? \_\_\_\_\_

Item Requested: \_\_\_\_\_

Quantity: \_\_\_\_\_

Description: \_\_\_\_\_

Justification of purchase: \_\_\_\_\_

Pricing reviewed by MM: \_\_\_\_\_ ASCEND contract \_\_\_\_\_ MD Buyline checked \_\_\_\_\_

Reviewed by IT: \_\_\_\_\_ Reviewed by Plant Operations: \_\_\_\_\_

Reviewed by Bio-Med: \_\_\_\_\_ Service Manual Ordered: \_\_\_\_\_

In Buying Group?

Company #1: \_\_\_\_\_ ☐ Yes      ☐ No

Company #2: \_\_\_\_\_ ☐ Yes      ☐ No

Company #3: \_\_\_\_\_ ☐ Yes      ☐ No

Recommendation: \_\_\_\_\_

Approved for purchase from \_\_\_\_\_ (Company)

Purchase Order #: \_\_\_\_\_ Date: \_\_\_\_\_

Signature: \_\_\_\_\_

Department Manager

Signature: \_\_\_\_\_

CEO/CFO



Remit To:  
Echo Group, Inc.  
PO Box 336  
Council Bluffs, IA 51502

ECHO ELECTRIC SUPPLY BR 22  
614 W 6TH ST  
PO BOX 457  
CARROLL, IA 51401-0457  
Phone 712-792-4331  
Fax 712-792-6910

QUOTE TO:

SHIP TO:






CRAWFORD COUNTY MEMORIAL HOSPITAL  
100 MEDICAL PKWY  
DENISON, IA 51442-2607

CRAWFORD COUNTY MEMORIAL HOSPITALCC  
100 MEDICAL PKWY  
DENISON, IA 51442-2607



## Quotation

EXPIRATION DATE	QUOTE NUMBER
02/02/2023	S009875843
ECHO ELECTRIC SUPPLY BR 22 614 W 6TH ST PO BOX 457 CARROLL, IA 51401-0457 712-792-4331 Fax 712-792-6910	PAGE NO.
	1 of 2

CUSTOMER NUMBER	CUSTOMER PO NUMBER	ORDERED BY	SALESPERSON
36588		Nick	HOUSE
WRITER	SHIP VIA	TERMS	SHIP DATE
Randy Hagge 22	ECHO-TRUCK	1% 10th Net 25th	01/19/2023
ORDER QTY	DESCRIPTION	UNIT PRICE	EXT PRICE
<b>SHIPPING INSTRUCTIONS</b> BE SURE TO LET KAREN OR SOMEBODY IN MAINTENANCE KNOW WE ARE DELIVERING SO THEY CAN RECEIVE IT!!!!			
 267EA	LIT LBR6-ALO2-SWW1-AR-LSS-MWD-MVOLT-UGZ-QDS LIT 6" RETROFIT DOWNLIGHT 30 35 40 50K 1000/1500/2000 LUMEN 120-277V *269MUS <a href="#">MFR Spec Sheet</a>	59.400/EA	15859.80
 128EA	LIT CPX-2X4-ALO8-SWW7 LIT LED FLAT PANEL 2X4 3500K 4000K OR 5000K 3813-6241 LUMEN 120-277V *2628H6 <a href="#">MFR Spec Sheet</a>	79.140/EA	10129.92
 30EA	LIT CPX-2X2-ALO7-SWW7 LIT LED FLAT PANEL 2X2 3500K 4000K OR 5000K 2399-4212 LUMEN 120-277V *2628H5 <a href="#">MFR Spec Sheet</a>	59.000/EA	1770.00
 156EA	rab PLL-17-840-BYP RAB 17W 4000K 2200 LUMEN 4-PIN 120-277V LED LAMP Nonstock - Return by Approval <a href="#">MFR Spec Sheet</a>	13.270/EA	2070.12
 38EA	rab PLC-7-O-840-HYB RAB 7W 4000K 900 LUMEN 4-PIN G24Q BASE 120-277V LED LAMP Nonstock - Return by Approval	12.000/EA	456.00

\*\* Continued on Next Page \*\*





Remit To:  
Echo Group, Inc.  
PO Box 336  
Council Bluffs, IA 51502



## Quotation

EXPIRATION DATE	QUOTE NUMBER	PAGE NO.
02/02/2023	S009875843	2 of 2

ORDER QTY	DESCRIPTION	UNIT PRICE	EXT PRICE
 91EA	RAB T8-9-24G-840-DE-BYP RAB T8 9W 24" 4000K 1150 LUMEN 120-277V LED LAMP Nonstock - Return by Approval <a href="#">MFR Spec Sheet</a>	8.000/EA	728.00
 55EA	RAB T8-14-48G-840-DE-BYP RAB T8 14W 48" 4000K 1800 LUMEN 120-277V LED LAMP <a href="#">MFR Spec Sheet</a>	8.030/EA	441.65

### This is a Quotation.

Prices are subject to change without notice.  
Applicable taxes extra.

Subtotal	31455.49
S&H Charges	0.00
Amount Due	31455.49

## EQUIPMENT FOR SALE OR DISPOSAL

Equipment	Cost/Current Retail	Intended Use	Currently
<b>1</b> Electric Tilting Kettle: 12-gallon stainless steel Vulcan countertop tilting kettle	2011 Cost: \$6,112 Current Price: \$10,825	For making large amounts of soups, sauces, mashed potatoes, etc. Food is mixed and heated in the kettle, then dumped into serving dishes.	For the quantity of meals that we serve, this size of equipment isn't necessary. For all items (soups, mashed potatoes, sauces) our quantities are much less, and we rarely exceed 6 gallons. Stove-top and ovens are more practical for our quantities and clean-up is easier and more efficient for staff.
<b>2</b> Convection Steamer: Accu Temp electric convection countertop steamer, holds 6 - 12x20x2.5 dp pans	2011 Cost: \$5,540 Current Price: \$13,008	Mainly intended for steaming vegetables and heating sous vide items.	We roast most of our vegetables in the oven which is another healthy way to cook vegetables. By roasting we have been getting a better final product in terms of how done the vegetables are and they hold better during service times. Clean up is also easier/more efficient for staff. The steamer is very large and bulky, and takes up a lot of counter space needed for food preparation.
<b>3</b> 2015 Ford F350 Cutaway with Transit Bus body	2015 cost: \$58,069 New Price: \$64,975	Purchased new in 2015 and used for the CCMH Patient Transportation Service.	This bus is no longer needed for Patient Transportation. It has been replaced by the transit vans. In addition, the bus' engine is in need of major repair.

*\* All dietary equipment was purchased new as a bulk order in 2011 and has been fully depreciated. Bus is also fully depreciated.*

**From:** [Erin C. Muck](#)  
**To:** [Heather Wight](#)  
**Subject:** FW: Request to Speak in February Public Forum  
**Date:** Thursday, February 23, 2023 9:39:48 AM

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Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: Jason Mendlik [REDACTED]  
Date: 2/23/23 9:32 AM (GMT-06:00)  
To: Deb Knowles [REDACTED]  
Cc: "Erin C. Muck" [REDACTED]  
Subject: Re: Request to Speak in February Public Forum

**\*This email is from an external source. Please verify the legitimacy before replying, clicking on any links, or opening attachments. If any uncertainty please use the Phish Alert Button!\***

Rich,

I approve your request to speak at next Monday's Public Forum at 5:30 p.m.

Have a great day!

Jay Mendlik  
[REDACTED]  
[REDACTED]

On Feb 22, 2023, at 1:17 PM, Deb Knowles [REDACTED] wrote:

**Jason, Erin...**

**In addition to the Public Hearing  
on the CCMH's 2024  
Tax Asking Which I will address  
orally and/or in writing,  
I hereby request the opportunity  
to speak in the February  
Public Forum. Proposed topics**

**141. Elections: November 8, 2022**

Election .

143. Noise and dust. Another  
boondoggle?

144. Jackson Capital Campaign.

Rich Knowles

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