



**BOARD OF TRUSTEES MEETING AGENDA**

5:30 p.m., Monday, June 26, 2023  
Hospital Meeting Rooms C-D  
100 Medical Parkway, Denison, IA

Public participants are welcome to join the meeting in-person or listen to the conversation at:

**Call in Number TOLL FREE +1-844-621-3956**

**Meeting number 2631 877 9963**

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**I. CALL TO ORDER**

**II. APPROVAL OF MINUTES**

- A. Previous Month's Minutes – May 22, 2023
- B. Previous Month's Minutes – May 30, 2023

**III. QUALITY CARE AND SERVICES**

- A. Quality Committee Report
- B. Medical Staff Report

**IV. PATIENT EXPERIENCE**

- A. 5 Star Journey Update

**V. PEOPLE**

- A. Credentialing
  - i. Appointments & Reappointments – Discussion / Action
- B. Mission Committee Report

**VI. GROWTH**

- A. Department Reports
  - i. Education / Patient Experience
  - ii. Marketing
- B. CEO Report

**VII. FINANCIAL STABILITY**

- A. Finance Committee Report - Approval of Payroll & AP

**VIII. COMMUNITY**

- A. Ambulance Transfer – Discussion / Action
- B. Board Chair Comments

**IX. EXECUTIVE SESSION PURSUANT TO IOWA CODE**

**Section 21.5 (1)(I)** To discuss marketing and pricing strategies and proprietary information where public disclosure of such information would harm the hospital's competitive position.  
Open Session – Possible Action

**X. ADJOURNMENT**

## Crawford County Memorial Hospital

### Board of Trustees

May 22, 2023

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Monday, May 22, 2023, in Hospital Board Room D at Crawford County Memorial Hospital, Denison, Iowa, and via WebEx.

Present on site during the meeting were David Reisz, Vernon Sid Leise, Jay Mendlik, Amy Schultz, Heather Rasmussen (Chief Quality & Ancillary Services Officer), Rachel Melby (CFO), Erin Muck (CEO), Dr. David Wright (Chief of Staff left at 5:44), and Heather Wight (Recorder). In addition, Chuck Tasler (Materials Management Clerk left at 6:03), Brooke Tasler (Director of Nutrition Services left at 6:03), Sue Mohr (Director of Materials Management), Andrew Segebart (Director of Pharmacy left at 5:48), Terry Welker (Executive Director of Human Resources).

Present via WebEx were Rich Knowles and Tom Gustafson.

**CALL TO ORDER:** The Board of Trustees meeting was called to order at 5:35 p.m. by Mendlik.

### APPROVAL OF PREVIOUS MONTH'S MINUTES

A motion was made by Gustafson, second by Reisz, to approve the April 24, 2023, minutes as presented. Motion carried unanimously.

### QUALITY CARE AND SERVICES

#### Quality Committee Report

- Rasmussen gave a brief update of the Quality Committee activities.
- Recommend Board action regarding Medical Staff Accountable Care Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

#### Antibiotic Stewardship Program

Segebart shared details of the Antibiotic Stewardship Program.

A motion was made by Leise, second by Schultz to approve Andrew Segebart as lead and approval of the Antibiotic Stewardship Program. Motion carried unanimously.

#### Medical Staff Report

Dr. Wright gave a summary of the recent Medical Staff meeting.

### PATIENT EXPERIENCE

#### 5-Star Journey Update

Muck gave an update on the 5-Star Journey.

### PEOPLE

#### Credentialing

A motion was made by Reisz, second by Leise, to approve Medical Staff reappointments of Baum, Schuur, Luft, Berens-Brownmiller, Carson and Kierscht as presented. Motion carried unanimously.

#### Mission Committee Report

Muck shared a recap of the Mission Committee Report.

### GROWTH

#### Department Reports

- **Dietary**

B Tasler shared the services offered by the dietary department and their current goals.

**Board of Trustees**

May 22, 2023

- **Purchasing**

Mohr and C Tasler shared their progress on process prep for when the new EMR is implemented.

**CEO Report**

Muck gave a summary of her CEO report including the Pediatric Ready Hospital designation & EMS week activities.

**FINANCIAL STABILITY**

**Finance Committee Report**

1. Total Payroll & Accounts Payable of \$3,193,688.29 for payment.

A motion was made by Schultz, second by Leise, to approve the financial report, total payroll, and accounts payables in the amount of \$3,193,688.29. Motion carried unanimously.

**Ambulance Capital Purchase Update**

Melby shared cost increase for the previously approved purchase of the two ambulances.

A motion was made by Reisz, second by Gustafson, to approve the updated capital purchase price of the two new ambulances of \$223,798. Motion carried unanimously.

**Bladder Scanner Capital Purchase Update**

Melby shared cost increase for the previously approved purchase of the bladder scanner.

A motion was made by Leise, second by Schultz, to approve the updated capital purchase price of the bladder scanner not to exceed \$11,000. Motion carried unanimously.

**FY23 Budget Amendment & Public Hearing Update**

Melby shared the public hearing reschedule date due to a publication error.

**FY24 Operating and Capital Budget – Discussion / Action**

Melby detailed the FY24 Operating and Capital budgets.

A motion was made by Gustafson, second by Reisz, to approve both the FY2024 Capital and Operating Budgets as proposed. Motion carried unanimously.

**COMMUNITY**

**Board Chair Comments**

Mendlik shared the recent accomplishments of CCMH staff, especially in the emergency department, and the continued good work they are doing.

**ADJOURNMENT**

A motion was made by Leise, second by Schultz, that the meeting be adjourned at 6:26 p.m. Motion carried unanimously.

Crawford County Memorial Hospital

**Board of Trustees**

May 30, 2023

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Tuesday, May 30, 2023, in Administrative Meeting Room at Crawford County Memorial Hospital, Denison, Iowa, and via WebEx.

Present on site during the meeting were Vernon Sid Leise, Heather Rasmussen (Chief Quality & Ancillary Services Officer), Rachel Melby (CFO), Erin Muck (CEO), and Heather Wight (Recorder).

Present via WebEx were Jay Mendlik, Amy Schultz, and Rich Knowles. Not in attendance were David Reisz and Tom Gustafson.

**CALL TO ORDER:** The Board of Trustees meeting was called to order at 12:08 p.m. by Mendlik.

**FY23 County Budget Amendment**

**Public Hearing**

The Board heard comments from Rich Knowles.

**Action**

A motion was made by Leise, second by Schultz, to amend the FY23 county budget. Motion carried unanimously.

**ADJOURNMENT**

A motion was made by Leise, second by Schultz, that the meeting be adjourned at 12:13 p.m. Motion carried unanimously.

**Crawford County Memorial Hospital**  
**QUALITY COMMITTEE OF THE BOARD OF TRUSTEES**  
**June 20, 2023 Meeting Minutes**

A meeting of the Quality Committee of the Board of Trustees was held on Tuesday, June 20, 2023. Present: Sid Leise; David Reisz; Erin Muck, CEO; Dana Neemann Director of Education & Patient Experience (exit at 4:41pm); and Heather Rasmussen Chief Quality & Ancillary Services Officer.

Absent: Michael Luft, DO

Sid Leise called the meeting to order at 4:35 pm

**Committee Recommendations/Actions:** Recommend Board action regarding Medical Staff Executive Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

**I. Patient Experience**

Neemann reviewed the April 2023 updated scorecard for HCAHPS.

**II. Statistics**

Muck reviewed the May 2023 statistics with the Committee.

**III. Medical Staff Credentialing**

The Committee members reviewed the recommendation from the Medical Staff Executive Committee for clinical privilege approval of the submitted applications for appointments/re-appointments. The Committee recommends approval action for the Board of Trustees.

**IV. Committee Reports/Minutes**

- i. **Medical Staff Meeting:** The Committee reviewed the minutes from the Medical Staff meeting held on June 13, 2023.
- ii. **PFAC:** The next PFAC meeting is scheduled for Wed. June 21, 2023 at 6:30pm
- iii. **5 Star Journey Review:** Muck shared the current customer service training and the Mobile Integrated Health OASIS team activities.

**V. Peer Review: Tabled**

**VI. Other Business/Updates**

- i. **Updated COVID-19 guidance:** Rasmussen gave a summary of the updated COVID-19 guidance.
- ii. **FORVIS Update:** Muck gave an update on the progress of FORVIS recommendations and activities.
- iii. **Community Wellness Center Project:** Muck shared the fundraising efforts and next steps for the Community Wellness Center Project.
- iv. **Compensation Proposal:** Muck shared information regarding an executive team compensation proposal.
- v. **WITCC Project:** Muck shared details about the WITCC expansion project.

**VII. Adjournment** Heather Rasmussen, Recorder. 5:44pm

*Peer review records are privileged and confidential. Quality Improvement activities are protected from discovery under Iowa Code 147.135.*

**Medical Staff Meeting Minutes**

June 13, 2023

A meeting of the Medical Staff of Crawford County Memorial Hospital was held on Tuesday, June 13<sup>th</sup>, 2023, in the hospital's Meeting Rooms C-D.

Present were David Wright DO, John Lothrop MD, John Ingram MD, Elizabeth Ranniger MD, Erin Schechinger DNP, Jill Kierscht ARNP, Patrick Luft MD, Ed Cutler CRNA, Julie Graeve ARNP, Lori Johannsen PA-C, Michael Luft DO, Sara Luft ARNP, Erin Muck, CEO, Heather Rasmussen, Chief Quality & Ancillary Services Officer, Angie Andersen, IT Director.  
Recorder: Marcy Fink

Absent were Leah Eck, DNP, Kyle Brown MD

The meeting was called to order by David Wright DO at 8:03 a.m.

**APPROVAL OF PREVIOUS MONTH'S MINUTES**

The voting members of the medical staff approved the minutes of the May 9<sup>th</sup>, 2023, meeting.

**CLINICAL UPDATE**

Ed Cutler

- Policy #144.72 Sedation by Non-Anesthesia Providers During Diagnostic & Therapeutic Procedures was reviewed.

**BUSINESS**

A. IT Update

Angie Andersen

- Working on EMR contracts with Cerner. July, 2024 continues to be the tentative start date for Cerner. Angie mentioned that Dragon will continue to be used with the new EMR in response to question by Dr. M. Luft.

**ADJOURNMENT**

The meeting was adjourned to the Executive Committee at 8:10 am

**David Wright, DO   President, Medical Staff**

## **JUNE 2023 CREDENTIALING**

### **NEW APPOINTMENTS**

Luke Cypher, MD, PhD

### **REAPPOINTMENTS**

Christian Cox, MD

Barry Javadzadeh, MD

Scott Menolascino, MD

Alex Nester, MD

**Crawford County Memorial Hospital**  
**Mission Committee**  
**June 15, 2023 4:30 PM**

A meeting of the Mission Committee of the Board of Trustees was held on Thursday, June 15, 2023. Present on site were Erin Muck (CEO), Heather Rasmussen (Chief Quality & Ancillary Services Officer), Don Luensmann (Director of Marketing and Development arrival 4:41 and left at 4:58), Ed Cutler (CRNA Director of Anesthesia) and Heather Wight (recorder). Present via phone conference were Tom Gustafson and Jay Mendlik.

The meeting was called to order at 4:34 p.m.

**QUALITY CARE AND SERVICES**

**Updated COVID Guidelines**

- Rasmussen gave a summary of the updated COVID guidelines.

**PATIENT EXPERIENCE**

**5-Star Journey Update**

- Muck gave an update on customer service training, ER patient satisfaction scores, and Mobile Integrated Health OASIS team activities.

**Highlight ER**

- Muck shared the excellent Press Ganey scores for March and April.

**Huddle Boards**

- Muck shared the progress of the Huddle Boards implementation.

**PEOPLE**

**Recruitment**

- Muck gave an update on provider recruiting efforts.

**GROWTH**

**Statistics**

- May 2023 statistics were shared with the committee.

**FORVIS Update**

- Muck shared the progress of FORVIS recommendations and work.

**FINANCE**

**Compensation Proposal**

- Mendlik shared information regarding executive compensation proposal.

**COMMUNITY**

**Community Wellness Center Project**

- Mendlik shared fundraising efforts and next steps for the community wellness center.

**WITCC Project**

- Muck shared details about the WITCC expansion project.

**The meeting adjourned at 5:43 p.m.** Heather Wight, Recorder



## CEO Report

June 22, 2023

Hello,

Heading into the final month of the fiscal year, hospital procedures are up 2.2% year-to-date. In May there were notable volume increases in ER visits (8.96%), MRI procedures (16.42%), Physical Therapy procedures (35.40%), and Medical Clinic visits (8.31%). These all contributed to a 4.39% increase in total hospital procedures when compared to last May.

Total Gross Patient Revenue was over budget by \$267,999 and expenses were under budget to produce a net profit of \$67,395. Year-to-date net profit is \$259,251, which is \$529,370 better than budget. Total cash increased by \$708,099 to produce an ending cash balance of \$22,231,777. Days of cash on hand is 212. All the key financial goals were met this month.

Also worth celebrating, due to the diligence of the Revenue Cycle team, is the achievement of days revenue in patient accounts receivable (A/R) of less than 50 days. This is the first time this fiscal year this has been accomplished. With only one month left in the fiscal year, we are on track for another financially successful year.

The 5-Star Journey efforts continue, and we are seeing some excellent momentum in our Press Ganey scores in the Emergency Department. We have seen two months in a row with our scores ranking in the 90<sup>th</sup> percentile or above. OASIS teams continue to work on their projects and the nursing departments are starting their 5-Star nurse training that will take place over the next 5 months.

Work continues on major projects that will continue into the next fiscal year. The EMR project is in the contracting stage. Our goal is to “go live” with the new EMR by July 1, 2024. Schematic design on the potential clinic project continues. Staff work groups toured two other similar-sized organizations for ideas, and to hear about lessons learned. INVISION will be back onsite next week to continue the work with our team.

Please let Heather or me know if you are unable to make it to the meeting.

Respectfully,  
Erin

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
FINANCE COMMITTEE MEETING  
June 21, 2023 12:00 P.M.**

A meeting of the Finance Committee of the Board of Trustees was held on Wednesday, June 21, 2023, in the Administrative Conference Room. Present on site were Rachel Melby, CFO; Erin Muck, CEO; Vernon Sid Leise, Amy Schultz and Heather Wight (rcdr). Not present was Dr. Elizabeth Ranniger.

The meeting was called to order at 12:06 pm.

**Committee Recommendations:**

1. Total Payroll & Accounts Payable of \$2,689,085.63 for approval of payment.
2. Approve the intergovernmental asset transfer of the 2015 ambulance to the City of Kiron.

**Approval of Minutes**

The May 2023 minutes were reviewed and approved.

**CFO Report**

The CFO Report was reviewed.

**Financial Reports**

**Statistical, Income and Cash Flow Report**

The month of May was an exceptionally positive month for financial results. All the key operating indicators exceeded our targets, including Days Revenue in A/R, which were 47 days in May. Special recognition goes to our Revenue Cycle Team for working diligently with collections and receivables.

Total hospital procedures were up 4.39% for the month compared to May of 2022. As we close out the 11th month of our fiscal year, total hospital procedures are up 2.20% year-to-date.

From a revenue standpoint, we budgeted a loss of \$59,236, but produced a moderate profit of \$67,395. Expenses are under budget for the month, while contractual adjustments are over budget. However, this is the result of a non-cash accrual entry. The remaining initially estimated IPERS actuarial adjustment of \$300,000 was reversed (from benefit expense) and set aside as a payable to Medicare for the FY23 cost report settlement (to Medicare adjustments). Overall, the net effect to the income statement was zero. Going into the last month of fiscal year, we have a year-to-date net profit of \$259,250.

Total cash balances increased \$708,099 in May due to significant progress with Accounts Receivable. Days cash on hand increased to 212 days, with \$22,231,777 in total cash. This cash reserve is critical to our strategic goals for next fiscal year, including a new EMR. Also, keep in mind that the summer months of June, July and August are significant cash outflows months. In June we make our principal and interest payments on the existing revenue bonds, and in July/August we pay our annual insurance premiums for General & Professional Liability coverage.

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
FINANCE COMMITTEE MEETING  
June 21, 2023 12:00 P.M.**

**Balance Sheet**

The Balance Sheet as of 05/31/23 reflects Total Assets of \$48,039,132.

**Payroll & Accounts Payable**

The committee reviewed and recommends total Payroll & Accounts Payable of \$2,689,085.63 to the Board for approval. This amount includes \$1,705,063.64 in salaries.

**Accounts Receivable**

Patient Accounts Receivable as of 05/31/2023 totaled \$8,576,870 which is a decrease of \$781,348 from last month.

**Capital Purchases**

**Ambulance Transfer**

The committee recommends the board approve the intergovernmental asset transfer of the 2015 ambulance to the city of Kiron.

**Other Business**

**MFP Update**

Erin provided an update to the schematic design phase of master facility planning.

**Compensation Review Proposal**

The committee reviewed an executive compensation proposal that would benchmark market data for compensation and benefits.

**Community Wellness**

Erin discussed the current fundraising efforts of the Community Wellness Committee.

**Adjourn** - The meeting was adjourned at 1:28 pm. Heather Wight, Recorder

# Crawford County Memorial Hospital

## Comparative Statistical Report

May 2023

	Month to Date			Fiscal Year to Date		
	FY 2023	FY 2022	Variance	FY 2023	FY 2022	Variance
<b>Total Admissions</b>	34	54	-37.04%	533	582	-8.42%
Acute/OB	30	44	-31.82%	413	473	-12.68%
Skilled	1	3	-66.67%	27	22	22.73%
ICF	0	0	0.00%	8	7	14.29%
Respite	0	0	0.00%	1	1	0.00%
Newborns	3	7	-57.14%	84	79	6.33%
Observation Admissions	21	12	75.97%	255	123	107.91%
<b>Total Adjusted Admits</b>	55	66	-16.61%	788	705	11.84%
<b>Total Patient Days*</b>	155	206	-24.76%	2,294	2,185	4.99%
Acute/OB	86	134	-35.82%	1,167	1,504	-22.41%
Nursery	7	14	-50.00%	145	131	10.69%
Skilled	3	20	-85.00%	199	133	49.62%
ICF	1	0	0.00%	32	15	113.33%
Respite	0	0	0.00%	2	3	-33.33%
Observation	58	38	52.63%	749	399	87.72%
*Includes Observation						
<b>Average LOS (Acute/OB)</b>	2.77	3.19	-13.26%	2.93	3.25	-9.71%
<b>Hospital Procedures</b>						
Inpatient	506	959	-47.24%	8,959	10,417	-14.00%
Outpatient	14,440	13,359	8.09%	159,697	154,604	3.29%
<b>Total</b>	14,946	14,318	4.39%	168,656	165,021	2.20%
Surgical Procedures	100	121	-17.36%	1180	1146	2.97%
Anesthesia Procedures	91	93	-2.15%	1047	1055	-0.76%
ER Visits	450	413	8.96%	4,778	4,775	0.06%
Admits from ER	30	34	-11.76%	390	340	14.71%
Scheduled Outpatient Visits	92	105	-12.38%	1,013	1,105	-8.33%
Ambulance Trips	119	117	1.71%	1,275	1,068	19.38%
Xray Procedures	716	644	11.18%	7,486	7,199	3.99%
Mammography Procedures	81	93	-12.90%	1316	1212	8.58%
Flouro Procedures	4	11	-63.64%	27	110	-75.45%
Ultrasound Dept Procedures	178	219	-18.72%	2103	2153	-2.32%
Echo Procedures	45	47	-4.26%	480	446	7.62%
CT Dept Procedures	200	208	-3.85%	2222	2076	7.03%
MRI Dept Procedures	78	67	16.42%	735	746	-1.47%
Nuc Med Procedures	7	5	40.00%	65	73	-10.96%
Total Radiology Procedures	1,309	1,294	1.16%	14,434	14,015	2.99%
Respiratory Tx Procedures	79	168	-52.98%	1,883	2,752	-31.58%
EKG Procedures	154	188	-18.09%	1761	1872	-5.93%
Sleep Studies	13	3	333.33%	144	130	10.77%
Lab Procedures	6,540	6,566	-0.40%	75,307	73,565	2.37%
Physical Tx Procedures	2,054	1,517	35.40%	20,282	19,831	2.27%
Speech Procedures	43	39	10.26%	312	304	2.63%
OT Procedures	148	159	-6.92%	1772	913	94.09%
Cardiac Rehab Procedures	149	166	-10.24%	1235	1283	-3.74%
Pulmonary Rehab Procedures	19	6	216.67%	182	127	43.31%
Specialty Clinic Visits	564	580	-2.76%	6,383	6,961	-8.30%
Total Medical Clinic Visits	3,141	2,900	8.31%	36,943	35,187	4.99%

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
OPERATING/INCOME STATEMENT  
FOR THE MONTH ENDING MAY 31, 2023**

Gray lines are YTD. All %'s are based on net revenue except for the variance column and gross revenue.								
	<b>CURRENT MONTH ACTUAL</b>		<b>CURRENT MONTH BUDGET</b>		<b>CURRENT MONTH VARIANCE</b>		<b>PRIOR YEAR ACTUAL</b>	
<b><u>PATIENT SERVICE REVENUES</u></b>								
INPATIENT SERVICES	414,355	7.3%	667,093	12.4%	(252,737)	-37.9%	628,016	12.0%
	5,807,811	9.5%	7,654,534	12.4%	(1,846,722)	-24.1%	6,608,564	11.9%
OUTPATIENT SERVICES	5,241,657	92.5%	4,707,054	87.2%	534,604	11.4%	4,580,996	87.4%
	55,203,961	90.0%	54,010,951	87.2%	1,193,010	2.2%	48,857,390	87.7%
SWING BED SERVICES	9,088	0.2%	22,956	0.4%	(13,867)	-60.4%	32,407	0.6%
	315,619	0.5%	263,403	0.4%	52,216	19.8%	232,937	0.4%
<b>TOTAL GROSS PATIENT REVENUE</b>	<b>5,665,101</b>	<b>100.0%</b>	<b>5,397,102</b>	<b>100.0%</b>	<b>267,999</b>	<b>5.0%</b>	<b>5,241,419</b>	<b>100.0%</b>
	61,327,391	100.0%	61,928,888	100.0%	(601,497)	-1.0%	55,698,892	100.0%
<b><u>DEDUCTIONS FROM REVENUE</u></b>								
MEDICARE ADJUSTMENTS	(1,568,245)	-27.7%	(1,075,817)	-19.9%	(492,429)	45.8%	(1,017,043)	-19.4%
	(12,639,846)	-20.6%	(12,344,427)	-19.9%	(295,419)	2.4%	(10,176,812)	-18.3%
TITLE XIX ADJUSTMENTS	(297,107)	-5.2%	(337,777)	-6.3%	40,670	-12.0%	(322,622)	-6.2%
	(3,615,671)	-5.9%	(3,875,818)	-6.3%	260,147	-6.7%	(2,989,965)	-5.4%
BLUE CROSS ADJUSTMENTS	(543,599)	-9.6%	(627,730)	-11.6%	84,131	-13.4%	(418,321)	-8.0%
	(6,093,192)	-9.9%	(7,202,870)	-11.6%	1,109,679	-15.4%	(6,831,883)	-12.3%
OTHER ADJUSTMENTS	(341,545)	-6.0%	(212,920)	-3.9%	(128,625)	60.4%	(303,614)	-5.8%
	(3,575,371)	-5.8%	(2,443,146)	-3.9%	(1,132,226)	46.3%	(1,901,910)	-3.4%
PROVISION FOR UNCOLLECTIBLE	(152,635)	-2.7%	(157,738)	-2.9%	5,102	-3.2%	(150,312)	-2.9%
	(1,465,676)	-2.4%	(1,809,959)	-2.9%	344,283	-19.0%	(1,239,310)	-2.2%
CHARITY CARE	(4,788)	-0.1%	(19,462)	-0.4%	14,673	-75.4%	(26,608)	-0.5%
	(231,435)	-0.4%	(223,311)	-0.4%	(8,124)	3.6%	(211,410)	-0.4%
TOTAL DEDUCTIONS FROM REVENUE	(2,907,921)	-51.3%	(2,431,444)	-45.1%	(476,477)	19.6%	(2,238,520)	-42.7%
	(27,621,191)	-45.0%	(27,899,530)	-45.1%	278,340	-1.0%	(23,351,288)	-41.9%
<b>NET PATIENT REVENUE</b>	<b>2,757,180</b>	<b>48.7%</b>	<b>2,965,658</b>	<b>54.9%</b>	<b>(208,478)</b>	<b>-7.0%</b>	<b>3,002,899</b>	<b>57.3%</b>
<i>(as % of Gross Patient Revenue)</i>	33,706,201	55.0%	34,029,358	54.9%	(323,157)	-0.9%	32,347,603	58.1%
<b>NET PATIENT REVENUE</b>	<b>2,757,180</b>	<b>93.6%</b>	<b>2,965,658</b>	<b>95.0%</b>	<b>(208,478)</b>	<b>-7.0%</b>	<b>3,002,899</b>	<b>94.6%</b>
<i>(as % of Total Operating Revenue)</i>	33,706,201	93.4%	34,029,358	95.2%	(323,157)	-0.9%	32,347,603	95.5%
<b>OTHER REVENUE</b>								
DIETARY/MEALS INCOME	6,203	0.2%	6,917	0.2%	(714)	-10.3%	4,341	0.1%
	71,703	0.2%	76,083	0.2%	(4,380)	-5.8%	71,767	0.2%
OTHER INCOME	180,984	6.1%	148,767	4.8%	32,218	21.7%	165,832	5.2%
	2,321,643	6.4%	1,636,433	4.6%	685,210	41.9%	1,461,976	4.3%
TOTAL OTHER REVENUE	187,187	6.4%	155,683	5.0%	31,504	20.2%	170,173	5.4%
	2,393,346	6.6%	1,712,517	4.8%	680,830	39.8%	1,533,743	4.5%
<b>TOTAL OPERATING REVENUE</b>	<b>2,944,368</b>	<b>100.0%</b>	<b>3,121,341</b>	<b>100.0%</b>	<b>(176,974)</b>	<b>-5.7%</b>	<b>3,173,071</b>	<b>100.0%</b>
	36,099,547	100.0%	35,741,875	100.0%	357,673	1.0%	33,881,346	100.0%
<b><u>OPERATING EXPENSES</u></b>								
SALARIES	1,659,767	56.4%	1,663,619	53.3%	(3,852)	-0.2%	1,497,173	47.2%
	18,199,631	50.4%	19,049,778	53.3%	(850,148)	-4.5%	16,986,480	50.1%
BENEFITS	185,158	6.3%	543,911	17.4%	(358,753)	-66.0%	450,005	14.2%
	5,380,903	14.9%	6,033,222	16.9%	(652,319)	-10.8%	5,452,355	16.1%
PROFESSIONAL FEES	183,217	6.2%	88,336	2.8%	94,881	107.4%	364,322	11.5%
	2,671,256	7.4%	1,011,516	2.8%	1,659,740	164.1%	2,157,279	6.4%
SUPPLIES & EXPENSES	652,408	22.2%	639,750	20.5%	12,658	2.0%	622,761	19.6%
	7,424,739	20.6%	7,223,403	20.2%	201,336	2.8%	6,347,743	18.7%
OCCUPANCY	117,534	4.0%	119,655	3.8%	(2,121)	-1.8%	124,576	3.9%
	1,448,187	4.0%	1,316,203	3.7%	131,984	10.0%	1,294,134	3.8%
DEPRECIATION	210,000	7.1%	222,132	7.1%	(12,132)	-5.5%	213,000	6.7%
	2,310,000	6.4%	2,443,448	6.8%	(133,448)	-5.5%	2,343,000	6.9%
<b>TOTAL OPERATING EXPENSE</b>	<b>3,008,084</b>	<b>102.2%</b>	<b>3,277,402</b>	<b>105.0%</b>	<b>(269,319)</b>	<b>-8.2%</b>	<b>3,271,836</b>	<b>103.1%</b>
	37,434,716	103.7%	37,077,571	103.7%	357,144	1.0%	34,580,991	102.1%
<b>NET OPERATING INCOME (LOSS)</b>	<b>(63,716)</b>	<b>-2.2%</b>	<b>(156,061)</b>	<b>-5.0%</b>	<b>92,345</b>	<b>-59.2%</b>	<b>(98,764)</b>	<b>-3.1%</b>
	(1,335,168)	-3.7%	(1,335,696)	-3.7%	528	0.0%	(699,645)	-2.1%
<b><u>NONOPERATING REV/EXP</u></b>								
TAXES	165,896	5.6%	165,896	5.3%	-	0.0%	165,896	5.2%
	1,824,861	5.1%	1,824,861	5.1%	-	0.0%	1,824,861	5.4%
GENERAL CONTRIBUTIONS	26	0.0%	-	0.0%	26	0.0%	15	0.0%
	2,635	0.0%	500	0.0%	2,135	0.0%	78,631	0.2%
COVID/PRF FUNDING	-	0.0%	-	0.0%	-	#DIV/0!	-	0.0%
	192,799	8.1%	-	0.0%	192,799	#DIV/0!	89,270	5.8%
INTEREST INCOME	16,343	0.6%	2,250	0.1%	14,093	626.4%	1,975	0.1%
	146,113	0.4%	24,750	0.1%	121,363	490.4%	15,159	0.0%
INTEREST EXPENSE	(51,156)	-1.7%	(71,321)	-25.1%	20,165	-28.3%	(54,430)	-1.7%
	(571,989)	-1.6%	(784,534)	-2.2%	212,545	-27.1%	(663,114)	0.3%
<b>TOTAL NONOPERATING INCOME (LOSS)</b>	<b>131,111</b>	<b>4.5%</b>	<b>96,825</b>	<b>3.1%</b>	<b>34,285</b>	<b>35.4%</b>	<b>113,456</b>	<b>3.6%</b>
	1,594,419	4.4%	1,065,577	3.0%	528,842	49.6%	1,344,807	4.0%
<b>NET INCOME (LOSS)</b>	<b>67,395</b>	<b>2.3%</b>	<b>(59,236)</b>	<b>-1.9%</b>	<b>126,630</b>	<b>-213.8%</b>	<b>14,692</b>	<b>0.5%</b>
<i>Year to Date</i>	259,251	0.7%	(270,120)	-0.8%	529,370	-196.0%	645,162	1.9%

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
STATEMENT OF CASH FLOWS  
FOR THE MONTH ENDING MAY 31, 2023**

	<u>THIS MONTH</u>	<u>YTD</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
CASH RECEIVED FROM PATIENTS AND THIRD -PARTY PAYORS	3,797,306	36,072,208
CASH PAID TO SUPPLIERS FOR GOODS AND SERVICES	(1,416,720)	(16,482,008)
CASH PAID TO EMPLOYEES FOR SERVICES	(1,689,106)	(20,490,016)
OTHER OPERATING REVENUE RECEIVED	187,187	2,393,346
NET CASH PROVIDED BY OPERATING ACTIVITIES	878,668	1,493,531
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>		
COUNTY TAXES	156,797	1,996,808
<b>CASH FLOW FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>		
PROCEEDS FROM ISSUANCE OF LONG-TERM DEBT	-	-
PRINCIPAL PAYMENTS ON LONG-TERM DEBT	(66,884)	(748,756)
INTEREST PAID ON LONG-TERM DEBT	(31,823)	(476,064)
ACQUISITION OF PROPERTY AND EQUIPMENT	(226,723)	(1,192,624)
NET CASH FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES	(325,430)	(2,417,443)
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>		
INTEREST RECEIVED	(1,936)	73,475
PROCEEDS FROM MATURITIES OF CERTIFICATES OF DEPOSIT	-	-
PURCHASE OF CERTIFICATE OF DEPOSIT	-	-
PROCEEDS OF MATURITIES OF U.S. GOVERNMENT AGENCY SECURITIES	-	-
PURCHASE OF GOVERNMENT AGENCY SECURITIES	-	-
NET CASH PROVIDED BY INVESTING ACTIVITIES	(1,936)	73,475
<b>NET INCREASE (DECREASE) IN CASH</b>	<b>708,099</b>	<b>1,146,371</b>
<b>CASH</b>		
BEGINNING	21,523,678	21,085,406
ENDING	22,231,777	22,231,777
<b>DAYS CASH ON HAND</b>		212

<u>OPERATING INDICATORS:</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>Target</u>	<u>Desirable Trend</u>	<u>Actual Trend</u>
Total Margin:	-0.17%	-0.27%	-1.15%	5.64%	-0.41%	2.16%	2.00%	Increasing	Increasing
Total Margin ytd:	0.18%	0.11%	-0.01%	0.64%	0.55%	0.68%	2.00%	Increasing	Increasing
Debt Service Coverage Ratio:	2.38	2.34	2.21	2.31	2.45	2.48	1.60	Increasing	Increasing
Days Revenue in Patient A/R:	52	52	54	54	51	47	50	Decreasing	Decreasing
Days Cash on Hand:	195	195	195	199	202	212	180	Increasing	Increasing

**CRAWFORD COUNTY MEMORIAL HOSPITAL**  
**BALANCE SHEET**  
**AS OF: 5/31/23**

	Current Month		Prior Month		1-Month Net Change		1 Year Ago Month	
ASSETS								
CURRENT ASSETS								
Total Cash	10,030,537	20.88%	11,368,097	23.63%	(1,337,561)	-11.77%	14,983,369	29.64%
Patient Receivables	8,576,870	17.85%	9,358,218	19.45%	(781,348)	-8.35%	9,663,671	19.12%
Allowance for Uncollectibles	(718,000)	-1.49%	(723,000)	-1.50%	5,000	-0.69%	(623,000)	-1.23%
Allowance for Contractuals	(2,560,000)	-5.33%	(2,920,000)	-6.07%	360,000	-12.33%	(2,680,000)	-5.30%
Net Accounts Receivable	5,298,870	11.03%	5,715,218	11.88%	(416,348)	-7.28%	6,360,671	12.58%
Other Receivables								
Est. Third Party Settlement	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Taxes Receivable	11,621	0.02%	168,418	0.35%	(156,797)	-93.1%	422	0.00%
Other	742,393	1.55%	840,524	1.75%	(98,131)	-11.67%	716,676	1.42%
Inventory	1,157,489	2.41%	1,164,268	2.42%	(6,779)	-0.58%	860,963	1.70%
Prepaid Expenses & Other	526,140	1.10%	645,042	1.34%	(118,902)	-18.43%	524,252	1.04%
TOTAL CURRENT ASSETS	17,767,050	36.98%	19,901,567	41.37%	(2,134,517)	-10.73%	23,446,352	46.38%
ASSETS LIMITED AS TO USE								
Investments								
Cash & CD's	11,590,951	24.13%	9,595,709	19.95%	1,995,242	20.79%	6,113,999	12.09%
Bond/Project Funds	610,290	1.27%	559,872	1.16%	50,417	9.01%	639,752	1.27%
Interest Receivable	79,547	0.17%	61,268	0.13%	18,279	29.83%	5,088	0.01%
TOTAL ASSETS LIMITED AS TO USE	12,280,787	25.56%	10,216,849	21.24%	2,063,938	20.20%	6,758,839	13.37%
OTHER ASSETS								
Physician Practice Intangibles	815,000	1.70%	815,000	1.69%	-	100.00%	815,000	1.61%
TOTAL OTHER ASSETS	815,000	1.70%	815,000	1.69%	-	0.00%	815,000	1.61%
PROPERTY & EQUIPMENT, NET								
Land	314,500	0.65%	314,500	0.65%	-	0.00%	314,500	0.62%
Land held for Future Dev	120,400	0.25%	120,400	0.25%	-	0.00%	120,400	0.24%
Land Improvements	2,511,827	5.23%	2,511,827	5.22%	-	0.00%	2,511,827	4.97%
Building	8,670,091	18.05%	8,670,091	18.02%	-	0.00%	9,106,754	18.01%
Fixed Equipment	17,858,869	37.18%	17,858,709	37.13%	160	0.00%	17,660,315	34.93%
Major Moveable Equipment	19,161,550	39.89%	19,034,674	39.57%	126,876	0.67%	17,710,659	35.03%
Leased Equipment	1,491,468	3.10%	1,491,468	3.10%	-	0.00%	1,640,977	3.25%
Deferred Costs	226,698	0.47%	137,112	0.29%	89,586	0.00%	86,037	0.17%
Allowance for Depreciation	(36,464,027)	-75.90%	(36,254,027)	-75.37%	(210,000)	0.58%	(34,210,835)	-67.67%
TOTAL PROPERTY & EQUIP, NET	13,891,376	28.92%	13,884,754	28.86%	6,622	0.05%	14,940,633	29.55%
DEFERRED OUTFLOWS OF RESOURCES								
Pension Related Deferred Outflows	2,385,266	4.97%	2,385,266	4.96%	-	0.00%	3,623,425	7.17%
Deferred Loss on Refunding	899,653	1.87%	899,653	1.87%	-	0.00%	968,858	1.92%
TOTAL DEFERRED OUTFLOWS	3,284,919	6.84%	3,284,919	6.83%	-	0.00%	4,592,283	9.08%
TOTAL ASSETS	48,039,132	98.30%	48,103,089	98.31%	(63,957)	-0.13%	50,553,106	96.47%
LIABILITIES & NET ASSETS								
CURRENT LIABILITIES								
Accounts Payable	349,205	0.73%	388,261	0.81%	(39,055)	-10.06%	511,711	1.01%
Accrued Payroll & Payroll Taxes	2,340,474	4.87%	2,190,073	4.55%	150,400	6.87%	2,447,992	4.84%
Accrued Health Ins & Flex	1,729,228	3.60%	1,818,544	3.78%	(89,316)	-4.91%	1,995,688	3.95%
Deferred Pro Tax Receivable	165,889	0.35%	331,786	0.69%	(165,896)	-50.00%	165,896	0.33%
Due to Third Parties - Other	347	0.00%	279	0.00%	68	24.30%	1,132,024	2.24%
Lease Payable - Short Term	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Est. Third Party Settlements	826,500	1.72%	466,500	0.97%	360,000	77.17%	-	0.00%
TOTAL CURRENT LIABILITIES	5,411,643	11.27%	5,195,443	10.80%	216,200	4.16%	6,253,311	12.37%
OTHER LIABILITIES								
Lease Payable - Long Term	139,212	0.29%	154,158	0.32%	(14,946)	-9.70%	342,402	0.68%
Bonds Payable - Long Term	19,737,985	41.09%	19,789,922	41.14%	(51,937)	-0.26%	20,738,036	41.02%
Interest Payable	147,640	0.31%	128,307	0.27%	19,332	15.07%	153,554	0.30%
Net Pension Liability	252,586	0.53%	552,586	1.15%	(300,000)	-54.29%	14,207,177	28.10%
TOTAL LONG-TERM LIABILITIES	20,277,422	42.21%	20,624,974	42.88%	(347,551)	-1.69%	35,441,169	70.11%
TOTAL LIABILITIES	25,689,066	53.48%	25,820,417	53.68%	(131,351)	-0.51%	41,694,480	82.48%
DEFERRED INFLOWS OF RESOURCES								
Pension Related Deferred Inflows	10,629,374	22.13%	10,629,374	22.10%	-	0.00%	784,324	1.55%
OPEB Related Deferred Inflows	205,039	0.43%	205,039	0.43%	-	0.00%	4,600	0.01%
TOTAL DEFERRED INFLOWS	10,834,413	22.55%	10,834,413	22.52%	-	0.00%	788,924	1.56%
NET ASSETS								
General Fund	11,256,402	23.43%	11,256,402	23.40%	-	0.00%	7,424,540	14.69%
Net Revenue (Loss)	259,251	0.54%	191,856	0.40%	67,395	35.13%	645,162	1.28%
TOTAL NET ASSETS	11,515,653	23.97%	11,448,259	23.80%	67,395	0.59%	8,069,702	15.96%
TOTAL LIABILITIES & NET ASSETS	48,039,132	100.00%	48,103,089	100.00%	(63,957)	-0.13%	50,553,106	100.00%

**TO BE PAID THIS MONTH - May 2023**

3M Health Information Syst - Fees	\$26,493.72	Lazy One, Inc. -Supplies	\$533.14
Abbvie US, LLC - Supplies	\$1,902.00	Lifeserve Blood Center - Supplies	\$6,582.98
Advanced Sterilization Pro - Supplies	\$7,500.00	Manilla Times - Advertising	\$519.25
Alcon Vision, LLC - Supplies	\$9,432.00	Mapleton Press - Advertising	\$239.00
Ameritex Services - Fees	\$1,981.44	Marco, Inc. - Fees	\$6,359.40
Anderson Erickson Dairy - Supplies	\$603.05	Marks Plumbing Parts - Supplies	\$227.69
Applied Medical - Supplies	\$2,160.00	Martin Bros Dist. Co., Inc - Supplies	\$3,626.54
Arthrex - Supplies	\$505.00	Medibadge, Inc. - Supplies	\$22.45
B.Braun Medical, Inc. - Supplies	\$1,376.28	Midwest Storage Solutions - Supplies	\$2,907.00
Beckman Coulter, Inc. - Supplies	\$7,150.00	Mindray DS USA, Inc. - Supplies	\$1,639.32
Bio-Rad Laboratories - Supplies	\$463.17	Mortan Inc. - Supplies	\$370.55
Bluespace Creative - Fees	\$435.53	Neighbors Business Review - Advertising	\$129.50
Bomgaars - Supplies	\$129.99	Nuance Communications, Inc. - Fees	\$1,351.36
Boston Scientific Corp. - Supplies	\$393.27	Observer - Advertising	\$749.79
Bound Tree Medical LLC - Supplies	\$2,213.24	Omnicell, Inc. - Supplies	\$7,272.00
Briggs Healthcare - Supplies	\$25.20	Onmedia - Advertising	\$982.00
C.R. Bard, Inc. - Supplies	\$1,269.69	Optum - Supplies	\$340.90
Caresfield, LLC - Supplies	\$211.72	Pentax Medical - Supplies	\$250.00
CDW Government, Inc. - Supplies	\$263.47	Performance Health - Supplies	\$655.85
Cisco Systems Capital Corp - Fees	\$73.94	Philips Healthcare - Supplies	\$213.00
CMS Communications, Inc. - Fees	\$2,089.62	Plumbing & Heating WHLS - Supplies	\$689.61
Colonial Life - Premium	\$587.54	Plunkett's Pest Control - Fees	\$139.10
Continental Fire - Fees	\$920.00	Positive Promotions - Supplies	\$91.45
Cook Medical, LLC - Supplies	\$239.90	Priority Healthcare Dist. - Supplies	\$3,211.90
Counsel - Fees	\$1,059.87	Professional Computer Solutions - Fees	\$264.00
CPSI - Fees	\$16,480.00	Professional Medical Management - Supplies	\$6,957.50
Crawford County Engineers - Fees	\$471.25	R C Swift, LLC - Fees	\$90.00
Creative Consumer Products - Supplies	\$378.91	Secure Shred Solutions - Fees	\$270.00
Custom Motorcycle - Supplies	\$61.58	Siemens Healthcare Diagnostics - Supplies	\$1,636.38
Denison Bulletin & Review - Advertising	\$2,537.60	Smart Shopper - Advertising	\$3,596.00
DFI-Solutions in Print - Supplies	\$5,495.23	Smith & Nephew, Inc. - Supplies	\$5,033.08
Ecolab - Supplies	\$357.68	Staywell Company - Supplies	\$762.35
Fareway Stores - Supplies	\$897.62	Stone Printing - Supplies	\$597.78
Farmer Bros. Co. - Supplies	\$1,020.12	Stryker Endoscopy - Supplies	\$3,261.50
GRP & Associates, Inc. - Fees	\$516.82	Stryker Medical - Supplies	\$331.83
H&R Accounts, Inc. - Fees	\$5,184.77	Stryker Sales Corporation - Supplies	\$138.40
Health Care Logistics	\$68.20	Tech Medical Services, Inc. - Supplies	\$202.04
Health Partners of SW IA - Fees	\$420.00	Teleflex, LLC - Supplies	\$5,515.00
Hemocue America - Supplies	\$401.95	UNMC Center for Cont. Ed. - Fees	\$820.00
Hobart Sales & Service - Supplies	\$252.35	Van Meter, Inc. - Supplies	\$161.96
Hologic, Inc. - Supplies	\$594.00	VVC Holding LLC - Fees	\$4,039.27
Home Depot Pro - Supplies	\$586.76	West Coast Medical Resource - Fees	\$356.00
Hy-Vee - Supplies	\$191.88	WIN - Fees	\$1,500.00
ICP Medical, LLC - Supplies	\$964.55	Z&Z Medical, Inc. - Supplies	\$468.90
KCI USA, Inc. - Supplies	\$772.04	Zimmer US, Inc. - Supplies	\$423.70
La Prensa - Advertising	\$2,020.00		
		<b>May Check Run</b>	<b>\$184,682.42</b>



340B Health - Fees	\$1,650.00	McKesson Medical Surgical - Supplies	\$9,683.74
Abbott Laboratories - Supplies	\$484.72	Medical Solutions, LLC - Fees	\$122,371.02
Airgas USA, LLC - Supplies	\$2,027.02	Medivators, Inc. - Supplies	\$525.00
American Cancer Society - Sponsorship	\$1,000.00	Medline Industries, Inc. - Supplies	\$2,115.18
American Messaging - Fees	\$187.65	Michael & Sara Luft - Fees	\$300.00
Ameritex Services - Fees	\$2,608.52	MidAmerican Energy - Utilities	\$83.13
Ampride Truck Plaza - Fees	\$539.08	Mindray DS USA, Inc. - Supplies	\$1,228.14
Angel + Earth Candle Co. - Supplies	\$266.00	MSDS Online, Inc. - Fees	\$3,665.92
Avant Healthcare Professionals, LLC - Fees	\$16,161.36	Network Services Company - Supplies	\$2,284.38
Avesis - Premiums	\$7,268.24	Netwrix Corporation - Fees	\$4,000.27
Bio-Rad Laboratories - Supplies	\$870.52	New York Life - Premiums	\$3,832.56
Black Hills Energy - Utilities	\$13,525.84	Nuance Communication, Inc. - Fees	\$1,351.36
Boston Scientific Corp - Supplies	\$847.12	NW Iowa Yes Center - Fees	\$2,341.00
Boxout, LLC - Supplies	\$1,515.00	Nymaster Goode, P.C. Fees	\$188.00
Bracco Diagnostics, Inc. - Supplies	\$574.74	GeeCee Odera - Expenses	\$800.00
Terry Brockman - Expenses	\$31.44	Erin Olson - Expenses	\$169.06
Brown's Medical Imaging - Fees	\$11,981.25	Omnicell, Inc. - Fees	\$4,232.00
Cable Channel 13 - Advertising	\$250.00	Owens & Minor - Supplies	\$23,360.26
Cardinal Health - Supplies	\$38,175.48	Oxen Technology - Fees	\$75.00
Cardinal Supplies and Fresheners - Supplies	\$51.00	Performance Health Supply - Supplies	\$92.78
CareFusion - Supplies	\$464.31	Lana Peterson - Expenses	\$45.00
Scott Carver - Expenses	\$3,598.14	Pfizer, Inc. - Supplies	\$244.20
Cassling - Fees	\$11,612.00	Pharmacy OneSource - Fees	\$512.97
CDW Government, Inc. - Supplies	\$220.66	Physicians Lab Services - Fees	\$24,824.00
CenturyLink - Telephone	\$870.25	Pitney Bowes Bank, Inc. - Postage	\$1,500.00
Cepheid - Supplies	\$2,738.34	Plunket's Pest Control - Fees	\$48.15
Change Healthcare - Fees	\$7,027.22	PPP Web Design - Fees	\$190.00
CHI - Fees	\$4,686.20	Practical Sleep Services - Fees	\$6,030.00
Chubb & Son - Premiums	\$96.00	Precision Medical - Supplies	\$180.82
City of Dow City - Utilities	\$55.85	Press Ganey Assoc., Inc. - Fees	\$3,449.99
Cobblestone Inn & Suite - Fees	\$891.00	Propio Language Services - Fees	\$785.74
Coligos Consulting - Fees	\$2,000.00	Qiagen, Inc. - Supplies	\$291.13
CompHealth - Fees	\$5,517.90	QuVa Pharma, Inc. - Supplies	\$771.09
Crisis Prevention Institute - Fees	\$200.00	R&S Waste Disposal - Fees	\$1,093.75
Culligan of Ida Grove - Fees	\$245.00	Radiology Consultants, PC - Fees	\$327.00
Custom Trends, LLC - Supplies	\$2,332.50	Dr. Elizabeth Ranniger - Expenses	\$1,107.44
Database Solutions, Inc. - Fees	\$3,920.00	Rasmussen Lumber Co. - Supplies	\$18.96
Dearborn National - Premiums	\$22,374.98	Cassie Rauch - Expenses	\$998.79
Denison Municipal Utilities - Utilities	\$15,003.85	Elizabeth Rothe - Expenses	\$7.86
Denison Rotary Club - Fees	\$200.00	RUHOF Corp - Fees	\$513.00
Denman & Company - Fees	\$6,140.00	Lisa Sample - Expenses	\$23.71
Do It Best Hardware - Supplies	\$16.64	Erin Schechinger - Expenses	\$195.00
Dollar General Corporation - Supplies	\$74.60	Brenda Schramm - Scholarship	\$1,500.00
Dorsey & Whitney - Fees	\$1,821.00	Brooke Schwery - Expenses	\$584.45
Dutch Ophthalmic, USA - Supplies	\$770.50	Scribe EMR - Fees	\$19,782.87
E-A-B Medical - Supplies	\$92.00	Shared Medical Services, Inc. - Fees	\$2,150.00
Ace Ettleman - Fees	\$550.00	Singlehop, LLC - Fees	\$225.00
Family Crisis Centers - Sponsorship	\$500.00	Spendmend, LLC - Supplies	\$923.36
Feld Fire - Fees	\$4,313.52	St. Anthony Regional Hospital - Fees	\$4,200.00
FFF Enterprises - Supplies	\$469.76	Staples Advantage - Supplies	\$1,403.90
Robert Fink - Expenses	\$138.86	State Hygienic Laboratory - Fees	\$732.00
First National Bank - Expenses	\$5,252.81	Steris Corporation - Supplies	\$1,003.16
Frontier Telephone Co. - Telephone	\$106.49	Patrick Stevens - Expenses	\$1,227.08
Genzyme Corporation - Supplies	\$921.80	STIA Couture - Supplies	\$856.00
Greatamerican Financial SE - Fees	\$101.00	Stryker Rental Service - Fees	\$24.50
Jamie Gross - Expenses	\$20.17	T.A. Penke & Associates - Fees	\$32.00
Growmark FS - Fuel	\$745.71	Takeda Pharmaceuticals - Supplies	\$8,968.32
H&R Accounts, Inc. - Fees	\$3,149.73	Team Ford Lincoln - Fees	\$302.70
Stacy Hardy - Expenses	\$161.13	Thoroughcare, Inc. - Fees	\$160.00
Health Partners of SW IA - Fees	\$968.00	Thrifty White - Fees	\$25.72
Heartland Business Systems - Fees	\$525.00	Tri-Anim Health Services - Fees	\$160.78
Matthew Howland - Expenses	\$36.38	Turnkey Pharmacy Solutions - Fees	\$6,960.90
HyVee, Inc. - Supplies	\$2,603.50	Ultra-Chem, Inc. - Supplies	\$295.00
IA Dept of Public Health - Fees	\$35.00	UnityPoint Health - Fees	\$900.00
ICU Medical, Inc. - Supplies	\$9,004.77	US Foods - Supplies	\$10,079.56
Intrado Interactive Services - Fees	\$518.83	Vascular Access - Fees	\$700.00
Iowa Hospital Association - Fees	\$185.00	Verizon Wireless - Telephone	\$277.02
Iowa Western Community College - Scholarships	\$2,390.00	Walmart - Supplies	\$252.43
IRHTTP - Fees	\$545.00	Chris Weber - Expenses	\$2,179.28
KCI USA, Inc. - Supplies	\$799.12	Wells Fargo Financial Leasing - Fees	\$1,063.19
Jill Kierscht - Expenses	\$408.56	West Bend Mutual Ins. - Premiums	\$9,209.40
Krucial Rapid Response - Fees	\$7,671.25	Western Iowa Networks - Telephone	\$1,318.83
Language Line Services - Fees	\$606.51	Westside Sonography, Inc. - Fees	\$735.00
Dr. Michael Luft - Expenses	\$400.00	Heather Wight - Scholarship	\$1,248.00
Lulac Denison - Sponsorship	\$500.00	Patient Account Refunds	\$29,843.72
Macro Helix, LLC - Fees	\$11,083.97	<b>Manual Check &amp; ACH Total</b>	<b>\$582,877.36</b>

<b>DEPRECIATION FUND:</b>		
CDW Government, Inc. - Computer Upgrades	\$3,460.00	
Certified Testing Services - Facility Planning	\$4,050.00	
Feld Fire - Ambulance	\$106,135.00	
Invision Architecture - Facility Planning	\$85,536.00	
Laborie Medical Technology - Bladder Scanner	\$9,351.00	
Stryker Medical - Cataract Bed	\$7,930.21	
<b>Depreciation Total</b>		<b>\$216,462.21</b>
<b>Salaries</b>		<b>\$1,705,063.64</b>
<b>GRAND TOTAL</b>		<b>\$2,689,085.63</b>

## Intergovernmental Asset Transfer Agreement

This Agreement is entered into by and between, the Crawford County Memorial Hospital, a public hospital organized and operating under Iowa Code 347 and the City of Kiron, Iowa, an Iowa municipality.

**WHEREAS**, Crawford County Memorial Hospital is in possession of a 2015 Chevy Express Cutaway G4500 Ambulance (VIN 1GB6G5CLOF1138038); and

**WHEREAS**, The Board of Trustees of the Crawford County Memorial Hospital has determined the ambulance to be surplus and not necessary for current operations; and

**WHEREAS**, The City of Kiron, Iowa maintains a volunteer fire department; and

**WHEREAS**, the City of Kiron, by and through its Kiron Volunteer Fire Department desires to acquire the ambulance for their departmental use, and also to make it available for the benefit of the citizens of Crawford County in the case of a disaster;

**WHEREAS**, it is the mutual agreement of the Crawford County Memorial Hospital and the City of Kiron that the citizens of Crawford County would be best served by the transfer of the ambulance from Crawford County Memorial Hospital to the Kiron Volunteer Fire Department rather than the Crawford County Memorial Hospital receiving the trade in value of the ambulance;

**THEREFORE**, the Parties described above hereby enter into this Agreement:

**Transfer of Ownership.** Crawford County Memorial Hospital shall transfer total ownership of the above described ambulance to the City of Kiron, Iowa free of any encumbrance. Upon the sale or salvage of the vehicle, the City of Kiron is under no obligation to reimburse Crawford County Memorial Hospital for any resulting proceeds. Both the Crawford County Memorial Hospital shall obtain the necessary authorizations for their duly appointed representatives to execute any necessary documents to complete the transfer of the ambulance.

**No Warranty.** The City of Kiron agrees to accept the ambulance, as is, without warranty, either implied or express, from Crawford County Memorial Hospital.

**Use.** The City of Kiron, by and through its Volunteer Fire Department agrees to maintain the vehicle in a manner in which, in case of disaster it would be able to transport injured persons under the direction of Crawford County Memorial Hospital.

**Consideration.** This Agreement is executed as an intergovernmental transfer, without further consideration, beyond the mutual promises which shall constitute good and sufficient consideration.

**Term.** This Agreement shall become effective upon its execution and shall continue to be in force for as long as the City of Kiron, Iowa owns the above described ambulance.

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Erin Muck, CEO  
Crawford County Memorial Hospital

Date

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Michael Lickteig, Mayor  
City of Kiron, Iowa

Date