



BOARD OF TRUSTEES MEETING AGENDA

5:30 p.m., Monday, March 27, 2023

Hospital Meeting Rooms C-D

100 Medical Parkway, Denison, IA

Public participants are welcome to join the meeting in-person or listen to the conversation at:

Call in Number TOLL FREE +1-844-621-3956

Meeting number 2464 291 5728

I. CALL TO ORDER

II. APPROVAL OF MINUTES

- A. Previous Month's Minutes
- B. Special Meeting Minutes (March 20, 2023)

III. QUALITY CARE AND SERVICES

- A. Quality Committee Report
- B. Medical Staff Report

IV. PATIENT EXPERIENCE

- A. 5 Star Journey Update

V. PEOPLE

- A. Credentialing
 - i. Appointments & Reappointments – Discussion / Action
- B. Mission Committee Report

VI. GROWTH

- A. Department Reports
 - i. Respiratory Therapy
 - ii. Rehab Services
- B. CEO Report

VII. FINANCIAL STABILITY

- A. Finance Committee Report - Approval of Payroll & AP

VIII. COMMUNITY

- A. Board Chair Comments
- B. Public Comments
 - i. Rich Knowles

IX. EXECUTIVE SESSION PURSUANT TO IOWA CODE

Section 21.5 (1)(I) To discuss marketing and pricing strategies and proprietary information where public disclosure of such information would harm the hospital's competitive position. Open Session – Possible Action

X. ADJOURNMENT

Crawford County Memorial Hospital

Board of Trustees

February 27, 2023

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Monday, February 27, 2023, in Hospital Board Room D at Crawford County Memorial Hospital, Denison, Iowa, and via WebEx.

Present on site during the meeting were David Reisz, Sid Leise, Jay Mendlik, Tom Gustafson, Amy Schultz, Heather Rasmussen (Chief Quality & Ancillary Services Officer), Jason Franklin (CNO), Rachel Melby (CFO), Erin Muck (CEO), Dr. David Wright, and Brandi Mefferd (Recorder). In addition, Carmen Swertzic, Dan Mundt (Denison Bulletin & Review), Steve Kuhlman, and Bob Fink (Facilities Management).

Present via WebEx was Rich Knowles.

CALL TO ORDER: The Board of Trustees meeting was called to order at 5:30 p.m. by Mendlik.

APPROVAL OF PREVIOUS MONTH'S MINUTES

A motion was made by Gustafson, second by Reisz, to approve the January 30, 2023, minutes as presented. Motion carried unanimously.

A motion was made by Gustafson, second by Schultz, to approve the February 8, 2023, minutes as presented. Motion carried unanimously.

A motion was made by Reisz, second by Leise, to approve the February 24, 2023, minutes as presented. Motion carried unanimously.

BUDGET HEARING FY2024

Fiscal Year Ending 2024 Country Property Tax Budget

The floor was open for public input. Comments were heard from Rich Knowles.

Melby discussed Senate File 181 signed by Governor Reynolds on February 20 and its implications for CCMH.

A motion was made by Leise, second by Reisz, to approve the tax asking rate of \$1.56739 per \$1,000 of assessed value. Motion carried unanimously.

QUALITY CARE AND SERVICES

Quality Committee Report

- Rasmussen gave a brief update of the Quality Committee activities.
- Recommend Board action regarding Medical Staff Accountable Care Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

Medical Staff Report

Dr. Wright gave a summary of the recent Medical Staff meeting.

Compliance Training

Rasmussen conducted annual compliance training for board members.

PATIENT EXPERIENCE

5-Star Journey Update

Franklin gave an update on the 5-Star Journey.

Board of Trustees

February 27, 2023

PEOPLE

Credentialing

A motion was made by Reisz, second by Gustafson, to approve Medical Staff appointments and reappointments as presented. Motion carried unanimously.

GROWTH

Department Reports

• **Environmental Services**

Bob Fink, Director of Facilities Management, presented an update on environmental services. Current projects include having all EVS staff complete certification through American Hospital Association and having EVS personnel round on the med floor with patients which has proven to have a positive impact on HCAHPS scores.

• **Maintenance**

Fink discussed current projects in Maintenance, including improvements being made in several departments and basic repairs around the grounds.

CEO Report

Muck gave her CEO report.

- Governance Forum is April 14 & 15th. Muck is now IHA District A chair and CCMH will host the next district meeting in May. Tort Reform has passed; thank you to our local legislators for their hard work and support with this. Rural Emergency Hospital Designation and Certificate of Need are still under debate. Muck reviewed the state of healthcare from the AHA Rural Hospital Leadership conference last week.

FINANCIAL STABILITY

Finance Committee Report

1. Total Payroll & Accounts Payable of \$2,770,478.26 for payment.

A motion was made by Gustafson, second by Schultz, to approve the financial report, total payroll, and accounts payables in the amount of \$2,770,478.26. Motion carried unanimously.

LED Lighting Capital Purchase

A motion was made by Leise, second by Reisz, to approve the purchase of LED lighting not to exceed the amount of \$31,455.49. Motion carried unanimously.

Disposition of Equipment

A motion was made by Leise, second by Schultz, to approve the sale or disposal of 3 items that have been fully depreciated. Motion carried unanimously.

COMMUNITY

Board Chair Comments

Thank you to the PFAC group for their work on this project. The next meeting of the PFAC will be March 15 at 6:30PM.

Public Comments

The board heard comments from Rich Knowles.

EXECUTIVE SESSION PURSUANT TO IOWA CODE

Section 21.5 (1)(i) To evaluate the professional competency of an individual whose appointment, hiring, performance, or discharge is being considered when necessary to prevent needless and irreparable injury to that individual's reputation and that individual requests a closed session.

Crawford County Memorial Hospital

Board of Trustees

February 27, 2023

The Board went into Closed Session at 6:58 p.m. with a motion made by Gustafson, second by Schultz. Motion carried unanimously. Members present during the closed session were Amy Schultz, Sid Leise, David Reisz, Tom Gustafson, Jay Mendlik, and Erin Muck (CEO).

A motion was made at 7:50pm by Gustafson, second by Leise, to return the Board to Open Session. Motion carried unanimously

No action was taken.

ADJOURNMENT

A motion was made by Leise, second by Gustafson, that the meeting be adjourned at 7:50p.m. Motion carried unanimously.

Crawford County Memorial Hospital

Board of Trustees

March 20, 2023

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Monday, March 20, 2023, in Meeting Rooms C & D at Crawford County Memorial Hospital, Denison, Iowa, and via WebEx.

Present on site during the meeting were Jay Mendlik, David Reisz, Sid Leise, Tom Gustafson, Amy Schultz, Rachel Melby (CFO), Erin Muck (CEO), Heather Rasmussen (Chief Quality & Ancillary Services Officer), Don Luensmann (Executive Director of Marketing and Development), Chris Weber (Executive Director of Physician Services), Ed Cutler (Director of Anesthesia), Terry Welker (Executive Director of Human Resources), Dr. David Wright (Chief of Staff left at 5:48), Dr. John Lothrop, Dr. Michael Luft, Dr. Elizabeth Ranniger, Dr. John Ingram (arrived at 5:14), Lori Johannsen (PA-C), Julie Graeve (ARNP), Randy Kilnoski (CRNA) and Heather Wight (Recorder).

Present via Webex was Jason Franklin (CNO).

CALL TO ORDER: The Board of Trustees meeting was called to order at 5:08 p.m. by Mendlik.

EXECUTIVE SESSION PURSUANT TO IOWA CODE

Section 21.5 (1)(I) To discuss marketing and pricing strategies and proprietary information where public disclosure of such information would harm the hospital's competitive position. Open Session – Possible Action

The Board went into Closed Session at 5:09 p.m. with a motion made by Gustafson, second by Reisz. Motion carried unanimously. Members present during the closed session were Jay Mendlik, David Reisz, Sid Leise, Tom Gustafson, Amy Schultz, Rachel Melby (CFO), Erin Muck (CEO), Heather Rasmussen (Chief Quality & Ancillary Services Officer), Don Luensmann (Executive Director of Marketing and Development), Chris Weber (Executive Director of Physician Services), Ed Cutler (Director of Anesthesia), Terry Welker (Executive Director of Human Resources), Dr. David Wright (Chief of Staff left at 5:48), Dr. John Lothrop, Dr. Michael Luft, Dr. Elizabeth Ranniger, Dr. John Ingram, Lori Johannsen (PA-C), Julie Graeve (ARNP), Randy Kilnoski (CRNA) and Heather Wight (Recorder).

A motion was made at 6:04 p.m. by Leise, second by Gustafson, to return the Board to Open Session. Motion carried unanimously.

No action was taken.

ADJOURNMENT

A motion was made by Leise., second by Gustafson, that the meeting be adjourned at 6:05 p.m. Motion carried unanimously.

Crawford County Memorial Hospital
QUALITY COMMITTEE OF THE BOARD OF TRUSTEES
March 21, 2023 Meeting Minutes

A meeting of the Quality Committee of the Board of Trustees was held on Tuesday, March 21, 2023. Present: Sid Leise, David Reisz, Erin Muck, CEO, Dana Neemann Director of Nurse Education (exit at 4:43pm), and Heather Rasmussen Chief Quality & Ancillary Services Officer.

Not in attendance were Michael Luft, DO and Jason Franklin, CNO.

Sid Leise called the meeting to order at 4:31 pm

Committee Recommendations/Actions: Recommend Board action regarding Medical Staff Executive Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

I. Patient Experience

Neemann reviewed the updated scorecard for HCAHPS.

II. Statistics

February 2023 statistics were shared with the Committee.

III. Medical Staff Credentialing

The Committee members reviewed the recommendation from the Medical Staff Executive Committee for clinical privilege approval of the submitted applications for appointments/re-appointments. The Committee recommends approval action for the Board of Trustees.

IV. Committee Reports/Minutes

- i. **Medical Staff Meeting:** The Committee reviewed the minutes from the Medical Staff meeting held on March 14, 2023.
- ii. **MFP:** Muck gave a brief update on MFP.
- iii. **DEI Committee:** Rasmussen gave an update on the activities of the DEI Committee.
- iv. **PFAC:** Neemann gave an update on the PFAC.
- v. **5 Star Journey Review:** Muck shared activity updates for and upcoming training.

V. Peer Review

The Committee reviewed five Peer Reviews.

VI. New Business

- i. **Active Shooter Exercise:** Rasmussen presented and reviewed the current Active Shooter policy. An Active Shooter Exercise will take place in April.
- ii. **EMS Conference:** Neemann shared the success of the EMS Conference with the Committee.

VII. Adjournment Heather Rasmussen, Recorder. 5:42pm

Peer review records are privileged and confidential. Quality Improvement activities are protected from discovery under Iowa Code 147.135.

Crawford County Memorial Hospital

Medical Staff Meeting Minutes

March 14, 2023

A meeting of the Medical Staff of Crawford County Memorial Hospital was held on Tuesday, March 14th, 2023, in the hospital's Meeting Rooms C-D. Present were David Wright, DO, Erin Schechinger, DNP, John Lothrop MD, Kyle Brown, MD, Jill Kierscht, ARNP, Sara Luft, ARNP, Patrick Luft, MD, Michael Luft, DO, Leah Eck, DNP, Erin Muck, CEO, Heather Rasmussen, Chief Quality & Ancillary Services Officer. Recorder: Marcy Fink

Absent were John Ingram, MD, Elizabeth Ranniger, MD, Lori Johannsen, PA-C, Ed Cutler, CRNA, Julie Graeve, ARNP, Jason Franklin, CNO, Angie Andersen, IT Director

The meeting was called to order by David Wright, DO @ 8:01 am.

APPROVAL OF PREVIOUS MONTH'S MINUTES

The voting members of the medical staff approved the minutes of the February 14th, 2023, meeting.

CLINICAL UPDATE

Jason Franklin

- Interpreter Documentation was tabled until April meeting.

BUSINESS

A. IT Update

Angie Andersen

- Tabled until April meeting.

ADJOURNMENT

The meeting was adjourned to the Executive Committee at 8:02 am

David Wright, DO President, Medical Staff

MARCH 2023 CREDENTIALING

NEW APPOINTMENTS

Krista Thornberry, PMHNP

Heather Reber, MD

REAPPOINTMENTS

Rebecca Luebbert, PA-C

William Samuelson IV, MD

Crawford County Memorial Hospital
Mission Committee
March 16, 2023 4:30 PM

A meeting of the Mission Committee of the Board of Trustees was held on Thursday, March 16, 2023. Present on site were Heather Rasmussen (Chief Quality & Ancillary Services Officer), Dana Neemann (Nurse Director of Education and Patient Experience left at 4:49), Ed Cutler (CRNA Director of Anesthesia), Jay Mendlik and Heather Wight (recorder). Present via phone conference were Tom Gustafson and Erin Muck (CEO).

The meeting was called to order at 4:32 p.m.

QUALITY CARE AND SERVICES

Active Shooter Drill

- Rasmussen covered the Active Shooter policy and April drill scenario.

PATIENT EXPERIENCE

5-Star Journey Update

- Muck summarized the upcoming Leadership Empowerment Survey, recent Employee Forums, and the Service Excellence customer service training.

PFAC Update

- Neemann shared the progress of the Patient Family Advisory Committee.

PEOPLE

Recruitment

- Muck gave an update on recruiting an OBGYN, general surgeon and orthopedic coverage.

Board Education

- Muck shared the IHA Governance Forum April 14th & 15th and the Open, Closed and Public Meeting webinar.

GROWTH

Statistics

- February 2023 statistics were shared with the committee.

MFP Programming/CM@R Update

- Muck shared programming and CM@R timeline updates.

Strategic Planning

- Strategic Planning is scheduled for Monday, March 20th with the providers, Leadership, and Board.

COMMUNITY

March Wellness Event

- Muck shared information on the March Community Wellness Event on March 21st & 22nd.

EMS Conference

- Neemann shared details from the 26th Annual EMS Conference that CCMH hosted.

The meeting adjourned at 5:11 p.m. Heather Wight, Recorder

CEO Report

March 24, 2023

Good Morning,

February volumes were up compared to last February. However, compared to January, volumes down approximately 5%. Year-to-date, volumes are down just under 1%.

Even with gross patient revenue under budget by \$210,786, lower deductions from revenue resulted in net patient revenue over budget by \$29,252. Nonetheless, with the increase in operational expenses, there was a small loss in February of \$38,232. Year-to-date the loss is \$10,048. On the other hand, even with the loss, we have improved from our budget by \$79,814. Cash did decrease just under \$5,000. Days cash on hand remains at 195.

Along with the regular agenda items on Monday night, Respiratory Therapy and Rehab Services will have departmental reports. There will also be a closed session for strategy.

Thank you to Jay and David who attended our Service Excellence Advisor graduation. This group of front-line staff did an outstanding job giving us a sneak peak of this year's customer service training.

For those of you who were unable to participate in last week's IHA Webinar on "Open, Closed and Public Hearing Procedures", Heather has sent you the link to the video. Please take a few minutes to watch. Let Heather know if you did not receive it.

The Governance Forum is also coming up in a few weeks. Please let Heather know if you need her help to get you signed up.

I look forward to seeing you at the Board meeting on Monday night at 5:30 pm. Should you be unable to attend, please let me know at your earliest convenience.

Erin

**CRAWFORD COUNTY MEMORIAL HOSPITAL
FINANCE COMMITTEE MEETING
March 23, 2023 12:00 P.M.**

A meeting of the Finance Committee of the Board of Trustees was held on Thursday, February 23, 2023, in the Administrative Conference Room. Present on site were Rachel Melby, CFO; Erin Muck, CEO; Jay Mendlik, David Reisz, Dr. Elizabeth Ranniger (left at 12:32 p.m.) and Heather Wight (rcdr).

The meeting was called to order at 12:02 pm.

Committee Recommendations:

1. Total Payroll & Accounts Payable of \$2,691,516.88 for approval of payment.

Approval of Minutes

The February 2023 minutes were reviewed and approved.

CFO Report

The CFO Report was reviewed.

Financial Reports

Statistical, Income and Cash Flow Report

Although February statistics are favorable compared to last February, overall volumes were down 5% compared to the previous month. Year-to-date, total procedures are down less than 1%. Gross Patient was under budget by approximately \$200,000. However, with lower deductions from revenue, net patient revenue was slightly higher than budget at \$2,976,444 for the month. The small loss of \$38,232 in February is the result of higher operating expenses, which is the main obstacle or key challenge for healthcare nationwide.

Cash flow was relatively flat, with a small decrease of less than \$5,000. Although there were no large capital purchases in February, receipts were slightly lower for the month and self-funded health plan claims are up over \$200,000 since the start of the benefit plan year in January. Days Cash on Hand remain unchanged at 195 days, and days in A/R are up 2 days, with a total accounts receivable increase of \$313,973.

Balance Sheet

The Balance Sheet as of 02/28/23 reflects Total Assets of \$48,626,334.

Payroll & Accounts Payable

The committee reviewed and recommends total Payroll & Accounts Payable of \$2,691,516.88 to the Board for approval. This amount includes \$1,700,527.47 in salaries.

**CRAWFORD COUNTY MEMORIAL HOSPITAL
FINANCE COMMITTEE MEETING
March 23, 2023 12:00 P.M.**

Accounts Receivable

Patient Accounts Receivable as of 02/28/2023, totaled \$9,688,766 which is an increase of \$313,973 from last month.

Other Business

Molina Healthcare Update

Melby shared that Iowa Medicaid will be adding another MCO with the addition of Molina Healthcare starting July 1. Contract negotiations with Molina Healthcare are still in process, for CCMH to become an in-network provider.

MFP Update

Melby summarized Financial Forecast completed during the USDA loan approval process.

PRF Reporting for Period 4

Melby updated the committee on the status of Period 4 reporting for Provider Relief Funds received in 2021.

Adjourn - The meeting was adjourned at 1:45 pm. Heather Wight, Recorder

Crawford County Memorial Hospital

Comparative Statistical Report

February 2023

	Month to Date			Fiscal Year to Date		
	FY 2023	FY 2022	Variance	FY 2023	FY 2022	Variance
Total Admissions	52	41	26.83%	415	432	-3.94%
Acute/OB	38	28	35.71%	317	355	-10.70%
Skilled	3	3	0.00%	19	13	46.15%
ICF	1	1	0.00%	8	6	33.33%
Respite	0	0	0.00%	1	0	100.00%
Newborns	10	9	11.11%	70	58	20.69%
Observation Admissions	26	6	333.33%	162	87	86.21%
Total Adjusted Admits	78	47	65.96%	577	519	11.18%
Total Patient Days*	206	131	57.25%	1,658	1,658	0.00%
Acute/OB	106	81	30.86%	905	1,172	-22.78%
Nursery	16	15	6.67%	118	96	22.92%
Skilled	11	17	-35.29%	126	83	51.81%
ICF	0	1	-100.00%	24	14	71.43%
Respite	0	0	0.00%	2	0	100.00%
Observation	73	17	329.41%	483	293	64.85%
*Includes Observation						
Average LOS (Acute/OB)	2.83	3.00	-5.91%	2.97	3.36	-11.60%
Hospital Procedures						
Inpatient	648	639	1.41%	6,949	8,307	-16.35%
Outpatient	14,057	12,453	12.88%	114,516	114,100	0.36%
Total	14,705	13,092	12.32%	121,465	122,407	-0.77%
Surgical Procedures	122	89	37.08%	850	823	3.28%
Anesthesia Procedures	97	83	16.87%	750	793	-5.42%
ER Visits	380	302	25.83%	3,502	3,658	-4.26%
Admits from ER	39	18	116.67%	275	258	6.59%
Scheduled Outpatient Visits	130	49	165.31%	703	867	-18.92%
Ambulance Trips	88	73	20.55%	931	758	22.82%
Xray Procedures	652	556	17.27%	5,257	5,327	-1.31%
Mammography Procedures	94	88	6.82%	1046	932	12.23%
Flouro Procedures	4	8	-50.00%	22	85	-74.12%
Ultrasound Dept Procedures	146	186	-21.51%	1513	1486	1.82%
Echo Procedures	54	41	31.71%	343	312	9.94%
CT Dept Procedures	207	175	18.29%	1621	1483	9.31%
MRI Dept Procedures	51	55	-7.27%	508	516	-1.55%
Nuc Med Procedures	6	11	-45.45%	46	55	-16.36%
Total Radiology Procedures	1,214	1,120	8.39%	10,356	10,196	1.57%
Respiratory Tx Procedures	196	175	12.00%	1,521	2,305	-34.01%
EKG Procedures	169	153	10.46%	1235	1334	-7.42%
Sleep Studies	10	13	-23.08%	107	113	-5.31%
Lab Procedures	6,377	5,816	9.65%	54,620	54,505	0.21%
Physical Tx Procedures	1,976	1,604	23.19%	13,828	14,701	-5.94%
Speech Procedures	16	9	77.78%	203	223	-8.97%
OT Procedures	116	39	197.44%	1284	542	136.90%
Cardiac Rehab Procedures	100	118	-15.25%	851	888	-4.17%
Pulmonary Rehab Procedures	9	2	350.00%	131	117	11.97%
Specialty Clinic Visits	598	650	-8.00%	4,614	5,059	-8.80%
Total Medical Clinic Visits	3,195	2,870	11.32%	26,910	26,283	2.39%

**CRAWFORD COUNTY MEMORIAL HOSPITAL
OPERATING/INCOME STATEMENT
FOR THE MONTH ENDING FEBRUARY 28, 2023**

Gray lines are YTD. All %'s are based on net revenue except for the variance column and gross revenue.

	CURRENT MONTH ACTUAL		CURRENT MONTH BUDGET		CURRENT MONTH VARIANCE		PRIOR YEAR ACTUAL	
PATIENT SERVICE REVENUES								
INPATIENT SERVICES	503,544	9.8%	662,939	12.4%	(159,395)	-24.0%	475,020	10.5%
	4,511,388	10.3%	5,655,748	12.4%	(1,144,360)	-20.2%	5,222,943	12.7%
OUTPATIENT SERVICES	4,634,668	89.9%	4,677,745	87.2%	(43,077)	-0.9%	4,005,991	89.0%
	39,236,777	89.2%	39,907,375	87.2%	(670,598)	-1.7%	35,645,419	86.9%
SWING BED SERVICES	14,499	0.3%	22,813	0.4%	(8,314)	-36.4%	22,153	0.5%
	226,939	0.5%	194,622	0.4%	32,317	16.6%	152,994	0.4%
TOTAL GROSS PATIENT REVENUE	5,152,710	100.0%	5,363,496	100.0%	(210,786)	-3.9%	4,503,164	100.0%
	43,975,104	100.0%	45,757,746	100.0%	(1,782,642)	-3.9%	41,021,356	100.0%
DEDUCTIONS FROM REVENUE								
MEDICARE ADJUSTMENTS	(1,087,281)	-21.1%	(1,069,118)	-19.9%	(18,163)	1.7%	(875,356)	-19.4%
	(8,199,939)	-18.6%	(9,120,996)	-19.9%	921,058	-10.1%	(7,720,981)	-18.8%
TITLE XIX ADJUSTMENTS	(302,652)	-5.9%	(335,674)	-6.3%	33,022	-9.8%	(78,786)	-1.7%
	(2,620,410)	-6.0%	(2,863,747)	-6.3%	243,337	-8.5%	(2,228,136)	-5.4%
BLUE CROSS ADJUSTMENTS	(411,730)	-8.0%	(623,821)	-11.6%	212,091	-34.0%	(460,173)	-10.2%
	(4,384,531)	-10.0%	(5,322,025)	-11.6%	937,495	-17.6%	(5,315,474)	-13.0%
OTHER ADJUSTMENTS	(293,459)	-5.7%	(211,594)	-3.9%	(81,865)	38.7%	(142,051)	-3.2%
	(2,608,956)	-5.9%	(1,805,181)	-3.9%	(803,775)	44.5%	(952,120)	-2.3%
PROVISION FOR UNCOLLECTIBLE	(39,455)	-0.8%	(156,756)	-2.9%	117,301	-74.8%	(137,995)	-3.1%
	(1,023,614)	-2.3%	(1,337,334)	-2.9%	313,720	-23.5%	(856,653)	-2.1%
CHARITY CARE	(41,688)	-0.8%	(19,340)	-0.4%	(22,347)	115.5%	(48,797)	-1.1%
	(177,270)	-0.4%	(164,999)	-0.4%	(12,270)	7.4%	(152,184)	-0.4%
TOTAL DEDUCTIONS FROM REVENUE	(2,176,266)	-42.2%	(2,416,304)	-45.1%	240,038	-9.9%	(1,743,158)	-38.7%
	(19,014,720)	-43.2%	(20,614,283)	-45.1%	1,599,563	-7.8%	(17,225,548)	-42.0%
NET PATIENT REVENUE	2,976,444	57.8%	2,947,192	54.9%	29,252	1.0%	2,760,006	61.3%
<i>(as % of Gross Patient Revenue)</i>	24,960,384	56.8%	25,143,463	54.9%	(183,079)	-0.7%	23,795,808	58.0%
NET PATIENT REVENUE	2,976,444	94.5%	2,947,192	95.0%	29,252	1.0%	2,760,006	95.7%
<i>(as % of Total Operating Revenue)</i>	24,960,384	93.9%	25,143,463	95.3%	(183,079)	-0.7%	23,795,808	95.6%
OTHER REVENUE								
DIETARY/MEALS INCOME	5,117	0.2%	6,917	0.2%	(1,800)	-26.0%	6,341	0.2%
	52,051	0.2%	55,333	0.2%	(3,282)	-5.9%	54,762	0.2%
OTHER INCOME	169,425	5.4%	148,767	4.8%	20,659	13.9%	117,628	4.1%
	1,571,963	5.9%	1,190,133	4.5%	381,829	32.1%	1,045,619	4.2%
TOTAL OTHER REVENUE	174,542	5.5%	155,683	5.0%	18,859	12.1%	123,970	4.3%
	1,624,014	6.1%	1,245,467	4.7%	378,547	30.4%	1,100,381	4.4%
TOTAL OPERATING REVENUE	3,150,986	100.0%	3,102,875	100.0%	48,111	1.6%	2,883,976	100.0%
	26,584,398	100.0%	26,388,930	100.0%	195,468	0.7%	24,896,189	100.0%
OPERATING EXPENSES								
SALARIES	1,522,708	48.3%	1,653,777	53.3%	(131,069)	-7.9%	1,396,869	48.4%
	13,118,740	49.3%	14,064,826	53.3%	(946,086)	-6.7%	12,403,856	49.8%
BENEFITS	565,903	18.0%	542,502	17.5%	23,401	4.3%	460,516	16.0%
	4,434,293	16.7%	4,402,336	16.7%	31,957	0.7%	4,198,648	16.9%
PROFESSIONAL FEES	223,743	7.1%	87,813	2.8%	135,930	154.8%	157,307	5.5%
	2,050,401	7.7%	746,822	2.8%	1,303,579	174.6%	1,139,867	4.6%
SUPPLIES & EXPENSES	619,705	19.7%	637,307	20.5%	(17,603)	-2.8%	578,917	20.1%
	5,439,155	20.5%	5,305,618	20.1%	133,537	2.5%	4,674,325	18.8%
OCCUPANCY	176,859	5.6%	119,565	3.9%	57,294	47.9%	113,884	3.9%
	1,050,750	4.0%	957,239	3.6%	93,511	9.8%	924,839	3.7%
DEPRECIATION	210,000	6.7%	222,132	7.2%	(12,132)	-5.5%	213,000	7.4%
	1,680,000	6.3%	1,777,053	6.7%	(97,053)	-5.5%	1,704,000	6.8%
TOTAL OPERATING EXPENSE	3,318,918	105.3%	3,263,096	105.2%	55,822	1.7%	2,920,494	101.3%
	27,773,339	104.5%	27,253,894	103.3%	519,445	1.9%	25,045,534	100.6%
NET OPERATING INCOME (LOSS)	(167,931)	-5.3%	(160,220)	-5.2%	(7,711)	4.8%	(36,518)	-1.3%
	(1,188,940)	-4.5%	(864,964)	-3.3%	(323,976)	37.5%	(149,345)	-0.6%
NONOPERATING REV/EXP								
TAXES	165,896	5.3%	165,896	5.3%	-	0.0%	165,896	5.8%
	1,327,171	5.0%	1,327,171	5.0%	(0)	0.0%	1,327,171	5.3%
GENERAL CONTRIBUTIONS	-	0.0%	-	0.0%	-	0.0%	76,850	2.7%
	2,504	0.0%	500	0.0%	2,004	0.0%	78,372	0.3%
COVID/PRF FUNDING	-	0.0%	-	0.0%	-	#DIV/0!	48,822	39.4%
	192,799	11.9%	-	0.0%	192,799	#DIV/0!	89,270	8.1%
INTEREST INCOME	15,385	0.5%	2,250	0.1%	13,135	583.8%	534	0.0%
	74,707	0.3%	18,000	0.1%	56,707	315.0%	13,668	0.1%
INTEREST EXPENSE	(51,582)	-1.6%	(71,321)	-18.4%	19,740	-27.7%	(54,666)	-1.9%
	(418,289)	-1.6%	(570,570)	-2.2%	152,281	-26.7%	(500,092)	1.0%
TOTAL NONOPERATING INCOME (LOSS)	129,700	4.1%	96,825	3.1%	32,874	34.0%	237,436	8.2%
	1,178,892	4.4%	775,101	2.9%	403,791	52.1%	1,008,389	4.1%
NET INCOME (LOSS)	(38,232)	-1.2%	(63,395)	-2.0%	25,164	-39.7%	200,918	7.0%
<i>Year to Date</i>	(10,048)	0.0%	(89,863)	-0.3%	79,814	-88.8%	859,044	3.5%

**CRAWFORD COUNTY MEMORIAL HOSPITAL
STATEMENT OF CASH FLOWS
FOR THE MONTH ENDING FEBRUARY 28, 2023**

	<u>THIS MONTH</u>	<u>YTD</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
CASH RECEIVED FROM PATIENTS AND THIRD -PARTY PAYORS	3,025,705	26,005,798
CASH PAID TO SUPPLIERS FOR GOODS AND SERVICES	(1,483,401)	(12,147,426)
CASH PAID TO EMPLOYEES FOR SERVICES	(1,649,308)	(15,237,296)
OTHER OPERATING REVENUE RECEIVED	174,542	1,624,014
NET CASH PROVIDED BY OPERATING ACTIVITIES	67,539	245,090
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
COUNTY TAXES	11,277	1,201,840
CASH FLOW FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
PROCEEDS FROM ISSUANCE OF LONG-TERM DEBT	-	-
PRINCIPAL PAYMENTS ON LONG-TERM DEBT	(65,474)	(543,930)
INTEREST PAID ON LONG-TERM DEBT	(32,248)	(380,361)
ACQUISITION OF PROPERTY AND EQUIPMENT	-	(746,555)
NET CASH FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES	(97,722)	(1,670,846)
CASH FLOW FROM INVESTING ACTIVITIES		
INTEREST RECEIVED	14,251	35,040
PROCEEDS FROM MATURITIES OF CERTIFICATES OF DEPOSIT	-	-
PURCHASE OF CERTIFICATE OF DEPOSIT	-	-
PROCEEDS OF MATURITIES OF U.S. GOVERNMENT AGENCY SECURITIES	-	-
PURCHASE OF GOVERNMENT AGENCY SECURITIES	-	-
NET CASH PROVIDED BY INVESTING ACTIVITIES	14,251	35,040
NET INCREASE (DECREASE) IN CASH	(4,656)	(188,876)
CASH		
BEGINNING	20,901,185	21,085,406
ENDING	20,896,529	20,896,529
DAYS CASH ON HAND		195

<u>OPERATING INDICATORS:</u>	SEP	OCT	NOV	DEC	JAN	FEB	Target	Desirable Trend	Actual Trend
Total Margin:	4.52%	5.58%	-15.34%	-0.17%	-0.27%	-1.15%	2.00%	Increasing	Decreasing
Total Margin ytd:	2.76%	3.50%	0.25%	0.18%	0.11%	-0.01%	2.00%	Increasing	Decreasing
Debt Service Coverage Ratio:	2.74	2.77	2.51	2.38	2.34	2.21	1.60	Increasing	Decreasing
Days Revenue in Patient A/R:	54	52	53	52	52	54	50	Decreasing	Increasing
Days Cash on Hand:	194	200	195	195	195	195	180	Increasing	Decreasing

CRAWFORD COUNTY MEMORIAL HOSPITAL
BALANCE SHEET
AS OF: 2/28/23

ASSETS	Current Month		Prior Month		1-Month Net Change		1 Year Ago Month	
CURRENT ASSETS								
Total Cash	13,875,020	28.53%	13,940,797	28.82%	(65,778)	-0.47%	13,105,989	25.47%
Patient Receivables	9,688,766	19.92%	9,374,794	19.38%	313,973	3.35%	11,161,837	21.69%
Allowance for Uncollectibles	(697,000)	-1.43%	(764,000)	-1.58%	67,000	-8.77%	(727,000)	-1.41%
Allowance for Contractuals	(2,930,000)	-6.03%	(2,740,000)	-5.66%	(190,000)	6.93%	(3,150,000)	-6.12%
Net Accounts Receivable	6,061,766	12.47%	5,870,794	12.14%	190,973	3.25%	7,284,837	14.16%
Other Receivables								
Est. Third Party Settlement	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Taxes Receivable	806,589	1.66%	817,866	1.69%	(11,277)	-1.4%	813,588	1.58%
Other	560,413	1.15%	322,371	0.67%	238,043	73.84%	1,157,288	2.25%
Inventory	1,168,780	2.40%	1,169,085	2.42%	(304)	-0.03%	894,777	1.74%
Prepaid Expenses & Other	852,633	1.75%	899,368	1.86%	(46,736)	-5.20%	775,586	1.51%
TOTAL CURRENT ASSETS	23,325,202	47.97%	23,020,281	47.59%	304,921	1.32%	24,032,066	46.71%
ASSETS LIMITED AS TO USE								
Investments								
Cash & CD's	6,561,654	13.49%	6,550,280	13.54%	11,374	0.17%	6,117,269	11.89%
Bond/Project Funds	459,856	0.95%	410,108	0.85%	49,748	12.13%	543,456	1.06%
Interest Receivable	46,575	0.10%	45,441	0.09%	1,134	2.50%	3,226	0.01%
TOTAL ASSETS LIMITED AS TO USE	7,068,085	14.54%	7,005,830	14.48%	62,256	0.89%	6,663,952	12.95%
OTHER ASSETS								
Physician Practice Intangibles	815,000	1.68%	815,000	1.68%	-	100.00%	815,000	1.58%
TOTAL OTHER ASSETS	815,000	1.68%	815,000	1.68%	-	0.00%	815,000	1.58%
PROPERTY & EQUIPMENT, NET								
Land	314,500	0.65%	314,500	0.65%	-	0.00%	314,500	0.61%
Land held for Future Dev	120,400	0.25%	120,400	0.25%	-	0.00%	120,400	0.23%
Land Improvements	2,511,827	5.17%	2,511,827	5.19%	-	0.00%	2,511,827	4.88%
Building	8,670,091	17.83%	8,670,091	17.92%	-	0.00%	9,048,224	17.59%
Fixed Equipment	17,827,254	36.66%	17,815,915	36.83%	11,339	0.06%	17,660,315	34.33%
Major Moveable Equipment	18,899,504	38.87%	18,823,071	38.91%	76,433	0.41%	17,621,747	34.25%
Leased Equipment	1,491,468	3.07%	1,491,468	3.08%	-	0.00%	1,640,977	3.19%
Deferred Costs	132,112	0.27%	127,712	0.26%	4,400	0.00%	-	0.00%
Allowance for Depreciation	(35,834,027)	-73.69%	(35,624,027)	-73.64%	(210,000)	0.59%	(33,571,835)	-65.25%
TOTAL PROPERTY & EQUIP, NET	14,133,128	29.06%	14,250,956	29.46%	(117,828)	-0.83%	15,346,154	29.83%
DEFERRED OUTFLOWS OF RESOURCES								
Pension Related Deferred Outflows	2,385,266	4.91%	2,385,266	4.93%	-	0.00%	3,623,425	7.04%
Deferred Loss on Refunding	899,653	1.85%	899,653	1.86%	-	0.00%	968,858	1.88%
TOTAL DEFERRED OUTFLOWS	3,284,919	6.76%	3,284,919	6.79%	-	0.00%	4,592,283	8.93%
TOTAL ASSETS	48,626,334	98.32%	48,376,986	98.32%	249,348	0.52%	51,449,454	96.53%
LIABILITIES & NET ASSETS								
CURRENT LIABILITIES								
Accounts Payable	594,531	1.22%	510,176	1.05%	84,355	16.53%	397,988	0.77%
Accrued Payroll & Payroll Taxes	1,851,012	3.81%	1,824,530	3.77%	26,482	1.45%	2,032,517	3.95%
Accrued Health Ins & Flex	1,812,145	3.73%	1,840,494	3.80%	(28,348)	-1.54%	1,991,347	3.87%
Deferred Pro Tax Receivable	663,579	1.36%	829,475	1.71%	(165,896)	-20.00%	663,586	1.29%
Due to Third Parties - Other	33,550	0.07%	7,921	0.02%	25,629	323.56%	1,155,472	2.25%
Lease Payable - Short Term	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Est. Third Party Settlements	566,500	1.17%	250,000	0.52%	316,500	126.60%	400,000	0.78%
TOTAL CURRENT LIABILITIES	5,521,317	11.35%	5,262,596	10.88%	258,721	4.92%	6,640,909	12.91%
OTHER LIABILITIES								
Lease Payable - Long Term	188,601	0.39%	202,512	0.42%	(13,911)	-6.87%	396,494	0.77%
Bonds Payable - Long Term	19,893,422	40.91%	19,944,984	41.23%	(51,563)	-0.26%	20,889,035	40.60%
Interest Payable	89,642	0.18%	70,308	0.15%	19,333	27.50%	93,331	0.18%
Net Pension Liability	852,586	1.75%	777,586	1.61%	75,000	9.65%	14,357,177	27.91%
TOTAL LONG-TERM LIABILITIES	21,024,250	43.24%	20,995,391	43.40%	28,859	0.14%	35,736,037	69.46%
TOTAL LIABILITIES	26,545,567	54.59%	26,257,987	54.28%	287,580	1.10%	42,376,946	82.37%
DEFERRED INFLOWS OF RESOURCES								
Pension Related Deferred Inflows	10,629,374	21.86%	10,629,374	21.97%	-	0.00%	784,324	1.52%
OPEB Related Deferred Inflows	205,039	0.42%	205,039	0.42%	-	0.00%	4,600	0.01%
TOTAL DEFERRED INFLOWS	10,834,413	22.28%	10,834,413	22.40%	-	0.00%	788,924	1.53%
NET ASSETS								
General Fund	11,256,402	23.15%	11,256,402	23.27%	-	0.00%	7,424,540	14.43%
Net Revenue (Loss)	(10,048)	-0.02%	28,183	0.06%	(38,232)	-135.65%	859,044	1.67%
TOTAL NET ASSETS	11,246,354	23.13%	11,284,586	23.33%	(38,232)	-0.34%	8,283,584	16.10%
TOTAL LIABILITIES & NET ASSETS	48,626,334	100.00%	48,376,986	100.00%	249,348	0.52%	51,449,454	100.00%

TO BE PAID THIS MONTH - February 2023

Alcon Vision, LLC - Supplies	\$3,213.44	Koch Filter Corporation - Supplies	\$6,085.76
ALK-Abello, Inc. - Supplies	\$49.13	La Prensa - Advertising	\$1,200.00
AmerisourceBergen - Supplies	\$4,051.02	Lifeserve Blood Center - Supplies	\$648.84
Ameritex Services - Fees	\$5,078.59	Manilla Times - Advertising	\$656.52
Anderson Erickson Dairy - Supplies	\$403.53	Marco, Inc. - Fees	\$8,719.38
Applied Medical - Supplies	\$980.00	Martin Bros Dist. Co., Inc - Supplies	\$3,307.53
ARJO, Inc. - Supplies	\$613.20	Masimo Corporation - Supplies	\$893.13
Aspen Surgical Products, Inc. - Supplies	\$215.59	Medela, Inc. - Supplies	\$113.35
Bayer Healthcare - Supplies	\$2,236.83	Medivators, Inc. - Supplies	\$733.16
Bio-Rad Laboratories - Supplies	\$254.59	Mindray DS USA, Inc. - Supplies	\$1,608.20
Bluespace Creative - Fees	\$1,740.85	Nuance Communications, Inc. - Supplies	\$1,351.36
Bomgaars - Supplies	\$173.92	Observer - Advertising	\$527.02
Boston Scientific Corp. - Supplies	\$422.27	Onmedia - Advertising	\$491.00
Bound Tree Medical LLC - Supplies	\$461.39	Ortho Clinical Diagnostics - Supplies	\$3,181.66
Briggs Healthcare - Supplies	\$76.35	Partssource, Inc. - Supplies	\$552.52
C.R. Bard, Inc. - Supplies	\$214.77	Patientstyle Medical, LLC - Supplies	\$423.50
CareFusion - Supplies	\$913.00	Performance Health	\$146.39
Caresfield, LLC - Supplies	\$211.72	Pfizer, Inc. - Supplies	\$162.80
Carroll Broadcasting, Co. - Advertising	\$502.50	Pipeline Health Holdings - Fees	\$3,198.03
CDW Government - Supplies	\$1,364.27	Plunkett's Pest Control - Fees	\$187.25
Cisco Systems Capital Corp - Fees	\$73.94	PPP Web Design - Fees	\$190.00
Cooper Surgical, Inc. - Supplies	\$255.00	Precision Dynamics Corp. - Supplies	\$1,554.41
Counsel - Fees	\$1,160.44	Precision Medical - Supplies	\$316.26
CPSI - Fees	\$16,480.00	Primitives by Kathy - Supplies	\$461.95
Datix (USA) Inc. - Fees	\$10,991.93	Priority Healthcare Dist. - Supplies	\$5,462.40
Denison Bulletin & Review - Advertising	\$2,635.55	Professional Computer Solutions - Fees	\$1,980.00
DFI-Solutions in Print - Supplies	\$1,990.00	Secure Shred Solutions - Fees	\$308.00
E-A-B Medical - Supplies	\$138.00	Sensoscientific - Supplies	\$1,915.00
Echo Group, Inc. - Supplies	\$79.14	Sherwin Williams - Supplies	\$307.02
Ecolab - Supplies	\$109.46	Smart Shopper - Advertising	\$3,096.00
Electronic Sound, Inc. - Supplies	\$3,640.00	Smith & Nephew, Inc. - Supplies	\$3,135.80
Fareway Stores - Supplies	\$771.37	Smiths Medical - Supplies	\$527.87
Farmer Bros. Co. - Supplies	\$848.02	Standard Textile Co., Inc. - Supplies	\$5,126.40
Fujifilm Sonosite, Inc. - Supplies	\$304.15	Steris Corporation - Supplies	\$11,583.55
GCX - Supplies	\$126.35	Stryker Endoscopy - Supplies	\$2,389.34
Grace Medical, Inc. - Supplies	\$876.60	Stryker Sales Corporation - Supplies	\$250.00
Grainger - Supplies	\$508.77	Tech Medical Services, Inc. - Supplies	\$1,495.00
Heartland Business Systems - Fees	\$7,487.00	Technowipe, Inc. - Supplies	\$41.50
Helmer, Inc. - Supplies	\$431.70	Teleflex LLC - Supplies	\$4,415.00
Hobart Sales & Service - Supplies	\$511.56	UKG, Inc. - Fees	\$21,976.00
Humphrey, Loren Kent - Supplies	\$893.75	Van Meter - Supplies	\$244.13
ID Apparel LLC - Supplies	\$660.00	Verathon, Inc. - Supplies	\$397.03
IDEXX Distribution, Inc. - Supplies	\$133.09	VVC Holding LLC - Fees	\$2,539.27
Imprivata, Inc. - Fees	\$1,158.00	WIN - Fees	\$1,500.00
KCI USA, Inc. - Supplies	\$217.56		

February Check Run

\$181,057.67

Krystin Adams - Expenses	\$139.52	Krucial Staffing, LLC - Fees	\$14,273.75
Airgas USA, LLC - Supplies	\$3,402.76	Language Line Services - Fees	\$1,160.83
AMBU, Inc. - Supplies	\$105.70	Dr. Patrick Luft -Expenses	\$881.92
American Messaging - Fees	\$71.41	Macro Helix LLC - Fees	\$10,452.63
Anderson Lock - Supplies	\$37.32	Manning Hausbarn Heritage - Sponsorship	\$250.00
Avant Healthcare Professionals, LLC - Fees	\$26,858.59	Manilla Times - Advertising	\$176.75
Avesis/Fidelity Security - Premium	\$3,532.18	Masimo Corporation - Supplies	\$12.35
Bio-Rad Laboratories - Supplies	\$1,289.71	McKesson Medical Surgical - Supplies	\$7,760.72
Black Hills Energy - Utilities	\$22,823.67	Medical Solutions, LLC - Fees	\$217,995.85
Bluespace Creative - Fees	\$135.52	Mediroutes - Fees	\$1,200.00
Bracco Diagnostics, Inc. - Supplies	\$1,050.63	Medline Industries, Inc. - Supplies	\$2,107.82
Dr. Kyle Brown - Expenses	\$1,615.00	Julie Meseck - Expenses	\$7.86
Brown's Medical Imaging - Fees	\$11,981.25	Michael & Sara Luft - Fees	\$300.00
Cable Channel 13 - Advertising	\$250.00	MidAmerican Energy - Utilities	\$146.29
Cardinal Health - Supplies	\$15,118.45	Monarch Booster Club - Sponsorship	\$200.00
Cardinal Supplies and Fresheners - Supplies	\$51.00	Maria Morales - Expenses	\$1,600.00
Cepheid - Supplies	\$4,104.62	Keri Muff - Expenses	\$323.14
CHI Health - Fees	\$2,738.30	Tahlia Nelson - Expenses	\$205.00
Cisco Systems Capital Corp. - Fees	\$73.94	Network Services Company - Supplies	\$1,488.02
City of Dow City - Utilities	\$141.74	New York Life - Premiums	\$3,753.80
CLIA Laboratory Program - Fees	\$2,448.00	Nuance Communications, Inc. - Fees	\$1,351.36
CMI, Inc. - Supplies	\$217.19	NW Iowa Yes Center - Fees	\$1,104.00
Cobblestone Inn & Suite - Fees	\$396.00	GeeCee Odera - Expenses	\$3,200.00
Colonial Life - Premium	\$587.54	Owens & Minor - Supplies	\$24,409.43
CompHealth - Fees	\$22,071.60	Oxen Technology - Fees	\$968.00
Compliance Team - Fees	\$468.12	Pfizer, Inc. - Supplies	\$888.59
Convergeone, Inc. - Fees	\$17,023.87	Physicians Lab Services - Fees	\$19,032.00
Crawford Co. Abstract Co. - Fees	\$290.00	Pipeline Health Holdings - Fees	\$3,240.65
Crawford Co. Pheasants Forever - Sponsorship	\$350.00	Practical Sleep Services - Fees	\$3,250.00
Crawford County Engineers - Fees	\$538.70	Press Ganey Assoc., Inc. - Fees	\$3,449.99
Crystal Clear of SW Iowa - Supplies	\$207.00	Professional Medical MGMT - Fees	\$14,326.50
Custom Learning Systems - Fees	\$41,222.50	Quality Truck Service - Fees	\$148.69
Database Solutions, Inc. - Fees	\$3,951.29	QuVa Pharma, Inc. - Supplies	\$1,270.05
Patricia DeLong - Expenses	\$788.59	R&S Waste Disposal - Fees	\$1,369.30
Denison Municipal Utilities - Utilities	\$16,705.32	Radiology Consultants - Fees	\$35.00
Denison Rotary Club - Fees	\$200.00	Dr. Heather Reber - Expenses	\$251.52
Denman & Company - Fees	\$1,500.00	Redsail Technologies - Fees	\$3.85
Department of Administrative Services - Fees	\$150.00	Relias, LLC - Fees	\$5,410.19
DMS Health Technologies - Supplies	\$4,925.00	Rolling Hills Community Service - Fees	\$2,030.00
Do It Best Hardware - Supplies	\$138.40	Elizabeth Rothe - Expenses	\$93.14
Dorsey & Whitney - Fees	\$7,492.50	Lisa Sample - Expenses	\$47.42
Leah Eck - Expenses	\$334.00	Scribe EMR - Fees	\$24,720.00
Ace Ettleman - Fees	\$1,100.00	Shared Medical Services, Inc. - Fees	\$1,075.00
Eventide Lutheran Home - Fees	\$168.75	Siemens Healthcare Diagnostics - Supplies	\$348.24
FFF Enterprises - Supplies	\$7,513.67	Singlehop, LLC - Fees	\$225.00
First National Bank - Supplies	\$7,759.07	Spendmend, LLC - Fees	\$850.00
FNIC - Premium	\$10,162.62	St. Anthony Regional Hospital - Fees	\$2,245.00
Frontier Telephone Co. - Telephone	\$107.89	Staples Advantage - Supplies	\$1,269.02
Greatamerican Financial SE - Fees	\$168.00	State Hygienic Laboratory - Fees	\$488.00
Jamie Gross - Expenses	\$34.78	Stryker Rental Service - Fees	\$966.80
Dr. Stephen Israel - Expenses	\$34.29	Sysmex America, Inc. - Fees	\$3,043.15
Growmark FS - Fees	\$2,641.21	T.A. Penke & Associates - Fees	\$32.00
H&R Accounts, Inc. - Fees	\$2,417.13	Takeda Pharmaceuticals - Supplies	\$9,210.24
Healthcare Financial Management - Fees	\$2,500.00	Team Ford Lincoln - Fees	\$823.70
Health Partners of SW IA - Fees	\$1,995.00	Thoroughcare, Inc. - Fees	\$185.00
Healthcare Infection Cont. - Supplies	\$513.00	Tri-Anim Health Services - Fees	\$409.75
Home Care Medical Equipment - Fees	\$20.00	Turnkey Pharmacy Solutions - Fees	\$5,259.45
IA Dept of Public Health - Fees	\$175.00	UnityPoint Health - Fees	\$450.00
ICP Medical, LLC - Supplies	\$1,037.75	Uptodate - Fees	\$21,696.39
ICU Medical, Inc. - Supplies	\$4,318.51	US Foods - Supplies	\$9,806.70
IKM-Manning High School - Sponsorship	\$85.00	Vascular Access Plus - Fees	\$2,600.00
Iowa Hospital Association - Fees	\$225.00	Verizon Wireless - Telephone	\$555.48
Iowa State University - Scholarship	\$1,000.00	Walmart - Supplies	\$300.14
IRHTP - Fees	\$1,195.00	Lisa Weber - Expenses	\$115.28
ISMP - Fees	\$300.00	Wells Fargo Financial Leasing - Fees	\$1,718.92
Dixie Janssen - Expenses	\$205.00	Western Iowa Networks - Telephone	\$1,318.83
Tracy Kastner - Expenses	\$125.00	Wisconsin State Laboratories - Fees	\$2,245.00
KDSN FM - Advertising	\$6,245.04	Patient Account Refunds	\$6,017.76
Makayla Kitner - Expenses	\$34.78		

Manual Check & ACH Total **\$717,759.68**

DEPRECIATION FUND:

Getinge USA - Surgical Washer	\$76,433.28
Invision Architecture - Facility Planning	\$4,400.00
Plumbing & Heating Whls - Water Heater Parts	\$461.78
Rasmussen Mechanical Service - Water Heater	\$10,877.00

Depreciation Total	\$92,172.06
Salaries	\$1,700,527.47
GRAND TOTAL	\$2,691,516.88

From: [Erin C. Muck](#)
To: [Heather Wight](#)
Subject: FW: Request permission to Speak in March Public Forum
Date: Wednesday, March 22, 2023 11:44:37 AM

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: Jason Mendlik [REDACTED]
Date: 3/22/23 10:37 AM (GMT-06:00)
To: Deb Knowles [REDACTED]
Cc: "Erin C. Muck" [REDACTED]
Subject: Re: Request permission to Speak in March Public Forum

This email is from an external source. Please verify the legitimacy before replying, clicking on any links, or opening attachments. If any uncertainty please use the Phish Alert Button!

Rich,

I approve your request to speak at the March public forum of the CCMH board meeting. The meeting will start at 5:30 p.m. on Monday March 27th with the agenda to be uploaded as normal.

Thanks and have a great day!

Jay Mendlik
[REDACTED]

On Mar 22, 2023, at 9:06 AM, Deb Knowles [REDACTED] wrote:

**I hereby request the opportunity
to speak in the March`
Public Forum. Proposed topics**

**141. Elections: November 8, 2022
Election**

144. Jackson Capital Campaign

145. Need for a Community Health Center

Rich Knowles

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