



**BOARD OF TRUSTEES MEETING AGENDA**

5:00 p.m., Monday, September 25, 2023

Hospital Meeting Rooms C-D

100 Medical Parkway, Denison, IA

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**I. CALL TO ORDER**

**II. APPROVAL OF MINUTES**

A. Previous Month's Minutes

**III. COMMUNITY**

A. Recognition of Board Member's Service

B. Board Chair Comments

**IV. FINANCIAL STABILITY**

A. FY23 Audit – Discussion / Action

B. Finance Committee Report - Approval of Payroll & AP

**V. QUALITY CARE AND SERVICES**

A. Quality Committee Report

B. Medical Staff Report

**VI. PATIENT EXPERIENCE**

A. 5 Star Journey Update

**VII. PEOPLE**

A. Credentialing

i. Appointments & Reappointments – Discussion / Action

B. Mission Committee Report

**VIII. GROWTH**

A. Department Reports – Tabled

B. Building Project Status Report

C. CEO Report

**IX. EXECUTIVE SESSION PURSUANT TO IOWA CODE**

**Section 21.5 (1)(i)** To evaluate the professional competency of an individual whose appointment, hiring, performance, or discharge is being considered when necessary to prevent needless and irreparable injury to that individual's reputation and that individual requests a closed session. Open Session –Possible Action

**X. ADJOURNMENT**

## Crawford County Memorial Hospital

### Board of Trustees

August 28, 2023

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Monday, August 28, 2023, in Hospital Board Room D at Crawford County Memorial Hospital, Denison, Iowa.

Present on site during the meeting were David Reisz, Vernon Sid Leise, Jay Mendlik, Heather Rasmussen (Chief Quality & Ancillary Services Officer), Rachel Melby (CFO), Erin Muck (CEO), Theresa Sheer (CNO), and Heather Wight (Recorder). In addition, Terry Welker (Executive Director of Human Resources), Terry Brockman (Laboratory Manager left at 6:02) and Dan Mundt (Denison Free Press). Not present were Amy Schultz, and Dr. David Wright (Chief of Staff).

The Board would like to recognize the passing of Tom Gustafson and therefore a vacant seat on the Crawford County Memorial Hospital Board of Trustees.

**CALL TO ORDER:** The Board of Trustees meeting was called to order at 5:31 p.m. by Mendlik.

### APPROVAL OF PREVIOUS MONTH'S MINUTES

A motion was made by Reisz, second by Leise, to approve the July 31, 2023, minutes as presented. Motion carried unanimously.

### COMMUNITY

#### Public Comments

No public comments were heard.

#### Board Chair Comments

Mendlik shared the busy upcoming calendar with lots of good things happening.

### QUALITY CARE AND SERVICES

#### Quality Committee Report

- Rasmussen gave a brief update of the Quality Committee activities.
- Recommend Board action regarding Medical Staff Accountable Care Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

#### Medical Staff Report

Muck gave a summary of the recent Medical Staff meeting.

### PATIENT EXPERIENCE

#### 5-Star Journey Update

Muck gave an update on the 5-Star Journey.

### PEOPLE

#### Credentialing

A motion was made by Leise, second by Reisz, to approve Medical Staff appointment of Gengel and reappointments of D. Ramos, Rupiper, Bowen, Priluck, Markus, SJ Liu, T. Ramos as presented. Motion carried unanimously.

#### Mission Committee Report

Muck shared a recap of the Mission Committee Report.

**Board of Trustees**

August 28, 2023

**Board Vacancy – Recommendation / Action**

Section 4 of the Board of Trustees By-Laws states:

Vacancies in the Board of Trustees may be filled by appointment, until the next general election, to fill the vacancy by the remaining members of the Board of Trustees or, if few than three Trustees remain on the Board, by the Board of Supervisors for the period until the vacancies are filled.

A motion was made by Reisz, second by Leise to nominate Jon Schuttinga as the appointed member to the Board of Trustees until the next general election. The motion carried unanimously.

**Committee assignments for new board member**

The Board Chair approved Jon Schuttinga to take the committee assignments of Tom Gustafson. Therefore, Schuttinga will be on the Mission Committee.

**GROWTH**

**Department Reports**

- **Radiology**  
Rasmussen shared the progress of the process reviews and updates.
- **Laboratory**  
Brockman shared upgrades to testing equipment in the department.

**CEO Report**

Muck shared the upcoming review at committee meetings of the board bylaws and fiduciary policy as advised by the hospital attorney. We would like to invite Kathi Gustafson to the next board meeting to recognize Tom Gustafson for his years of service on the hospital board.

**FINANCIAL STABILITY**

**Finance Committee Report**

1. Total Payroll & Accounts Payable of \$3,030,545.16 for payment.

A motion was made by Reisz, second by Leise, to approve the financial report, total payroll, and accounts payables in the amount of \$3,030,545.16. Motion carried unanimously.

**Capital Purchase – ENT/Cataract Surgical Equipment**

Due to the increase in number of ENT and cataract surgeries, additional surgical equipment needs to be purchased.

A motion was made by Leise, second by Reisz, to approve the purchase of ENT/cataract surgical equipment not to exceed the amount of \$30,000. Motion carried unanimously.

**ADJOURNMENT**

A motion was made by Reisz, second by Leise, that the meeting be adjourned at 6:38 p.m. Motion carried unanimously.

# **Crawford County Memorial Hospital**

## **Audit**

**June 30, 2023**

## **Audit Report**

**Unmodified Opinion**

**Financial Statements**

**Notes to Financial Statements**

**Required Supplementary Information**

## **Separate Letter**

**Required Communications to Board**

## **Board of Trustees**

**Planning / Scope**

**Communication / Review of Reports**

## **GASB 68 - Pensions**

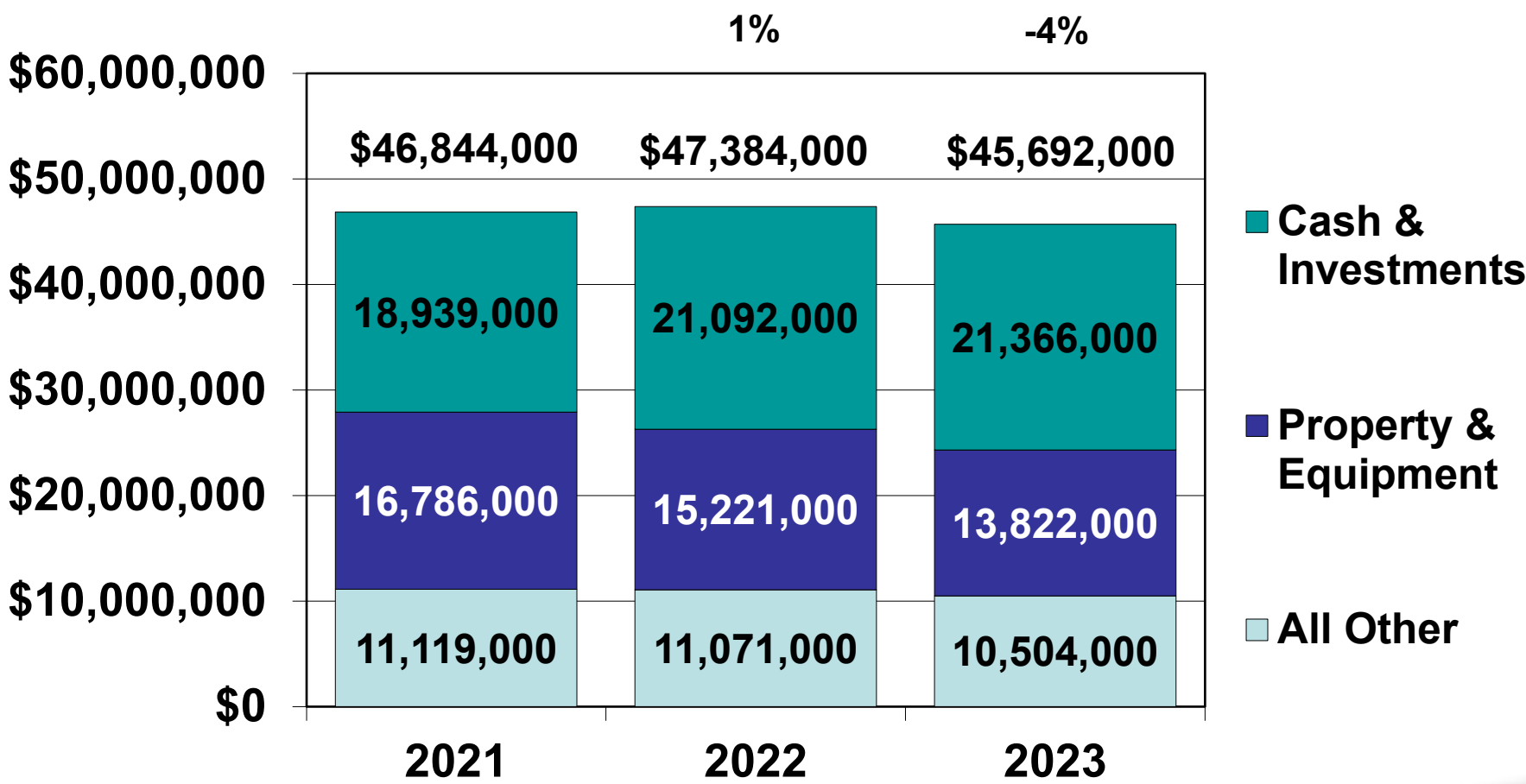
- Previously:**
- Pension expense = What Hospital paid
  - No recognition of unfunded portion
- Currently:**
- Pension expense = Your share of state-wide actuarially determined total pension expense.
  - Recognition of your share of the state-wide unfunded liability

## **2023 CCMH Pension Income (Expense)**

<b>CCMH contributions</b>	<b>\$ 1,631,000</b>
<b>CCMH share of total</b>	
<b>IPERS pension expense</b>	<b><u>(20,000)</u></b>
<b>2023 <u>Increase</u> in net income</b>	<b>\$ <u><u>1,651,000</u></u></b>

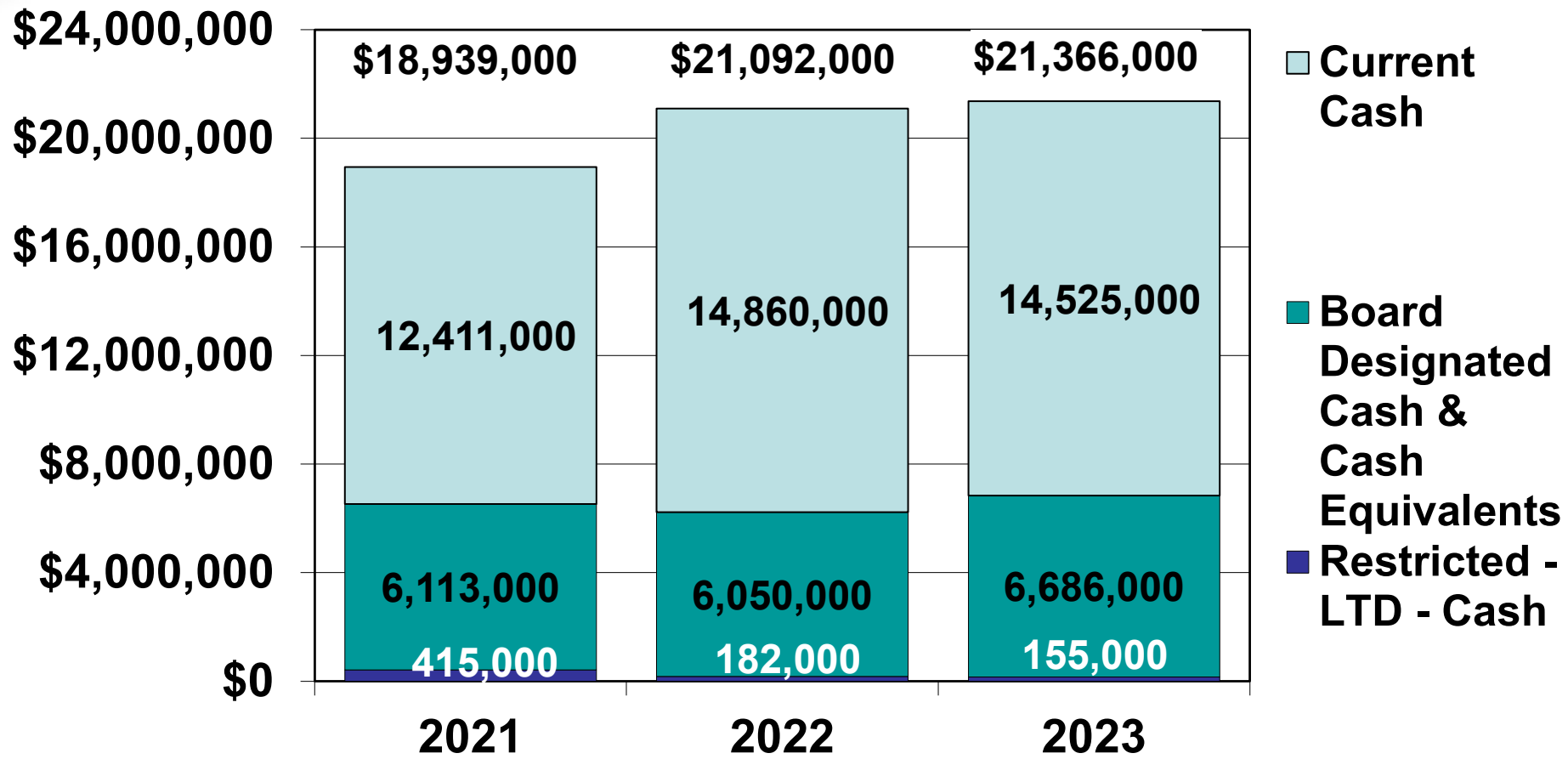
**Pension expense was decreased this year.**

# Total Assets

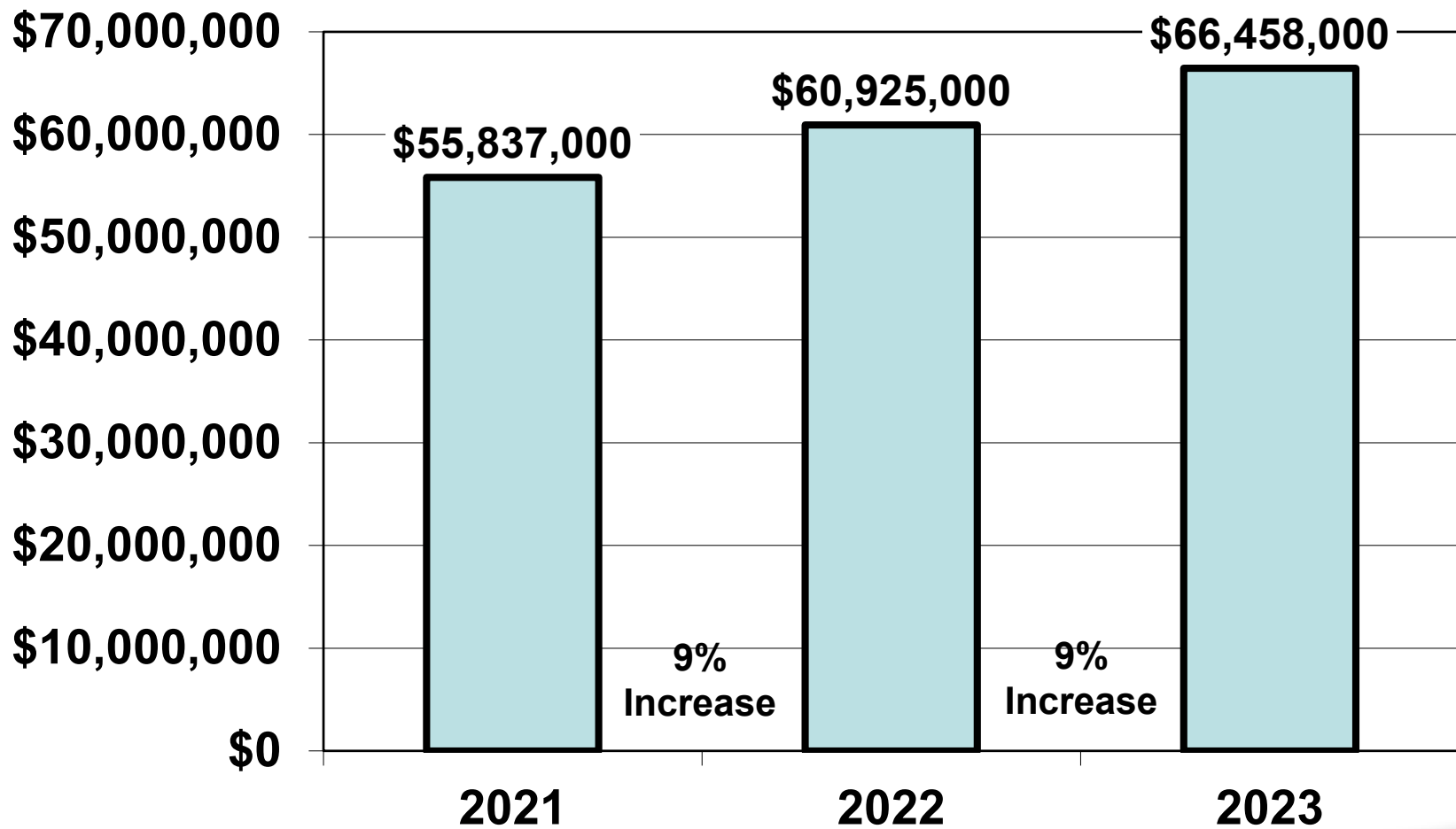




## Total Cash and Cash Equivalents



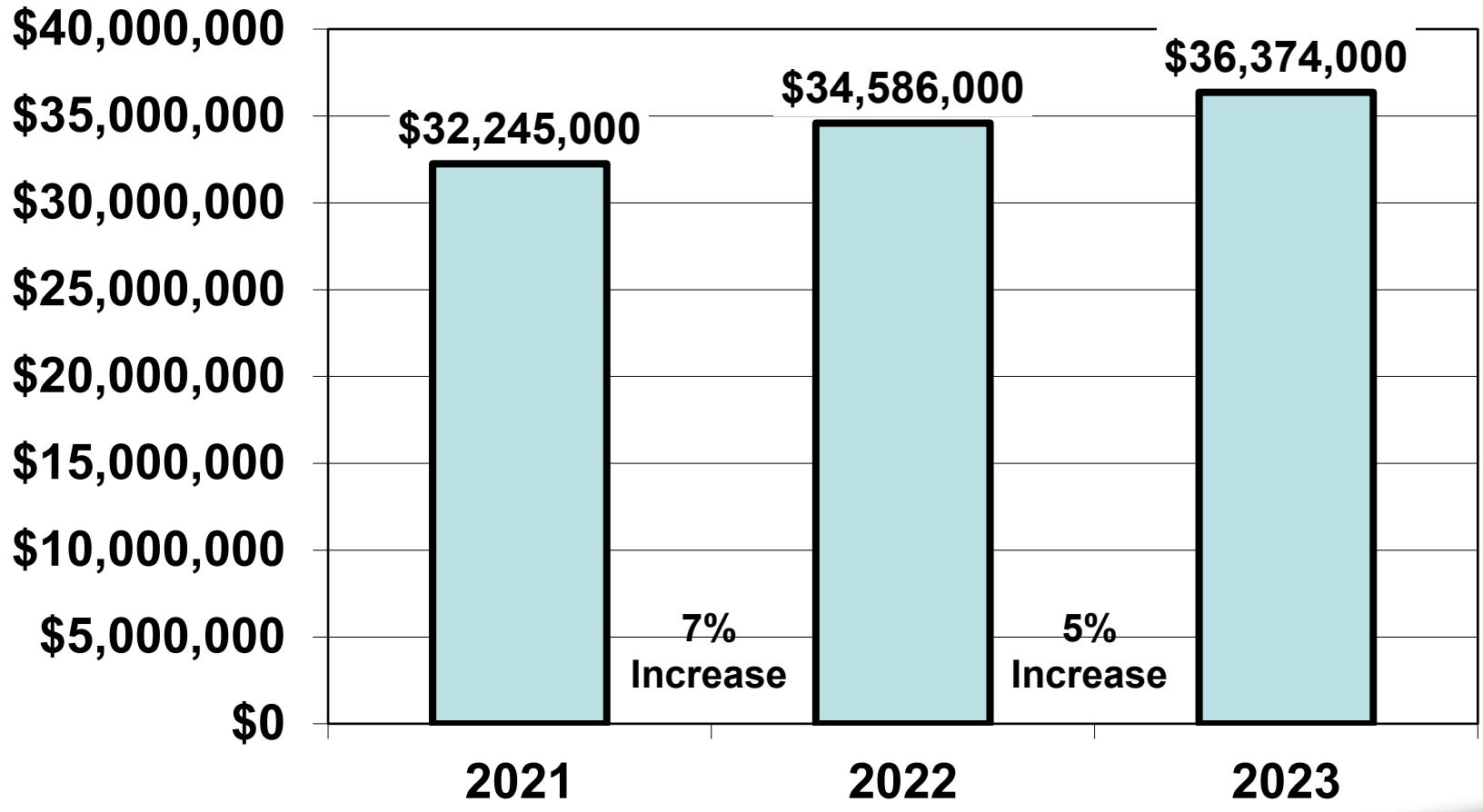
# Gross Revenues



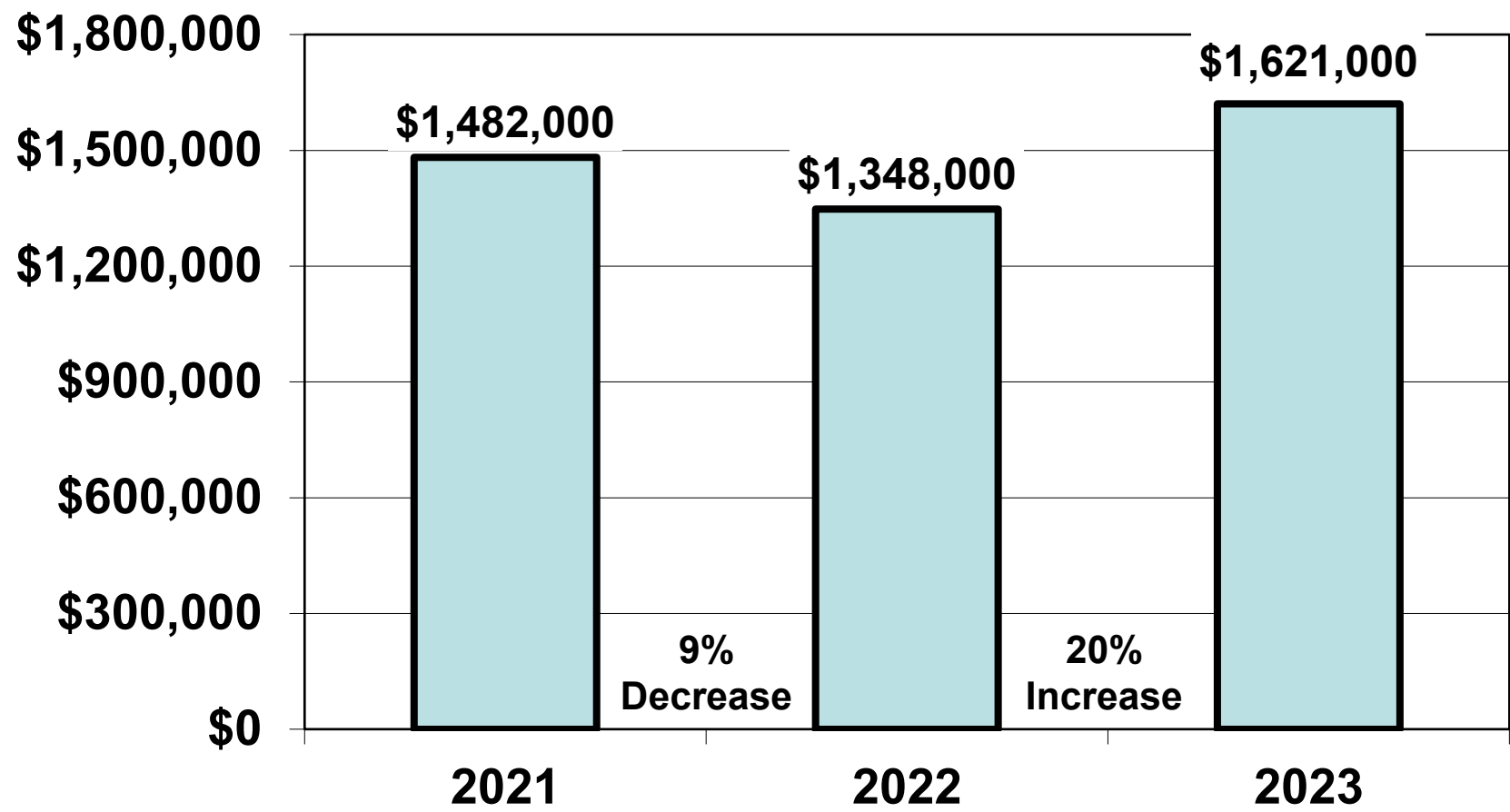
## **Gross Revenues (continued)**

- **Most significant increases in 2023:**
  - **Observation room**
  - **Pharmacy**
  - **Clinics**

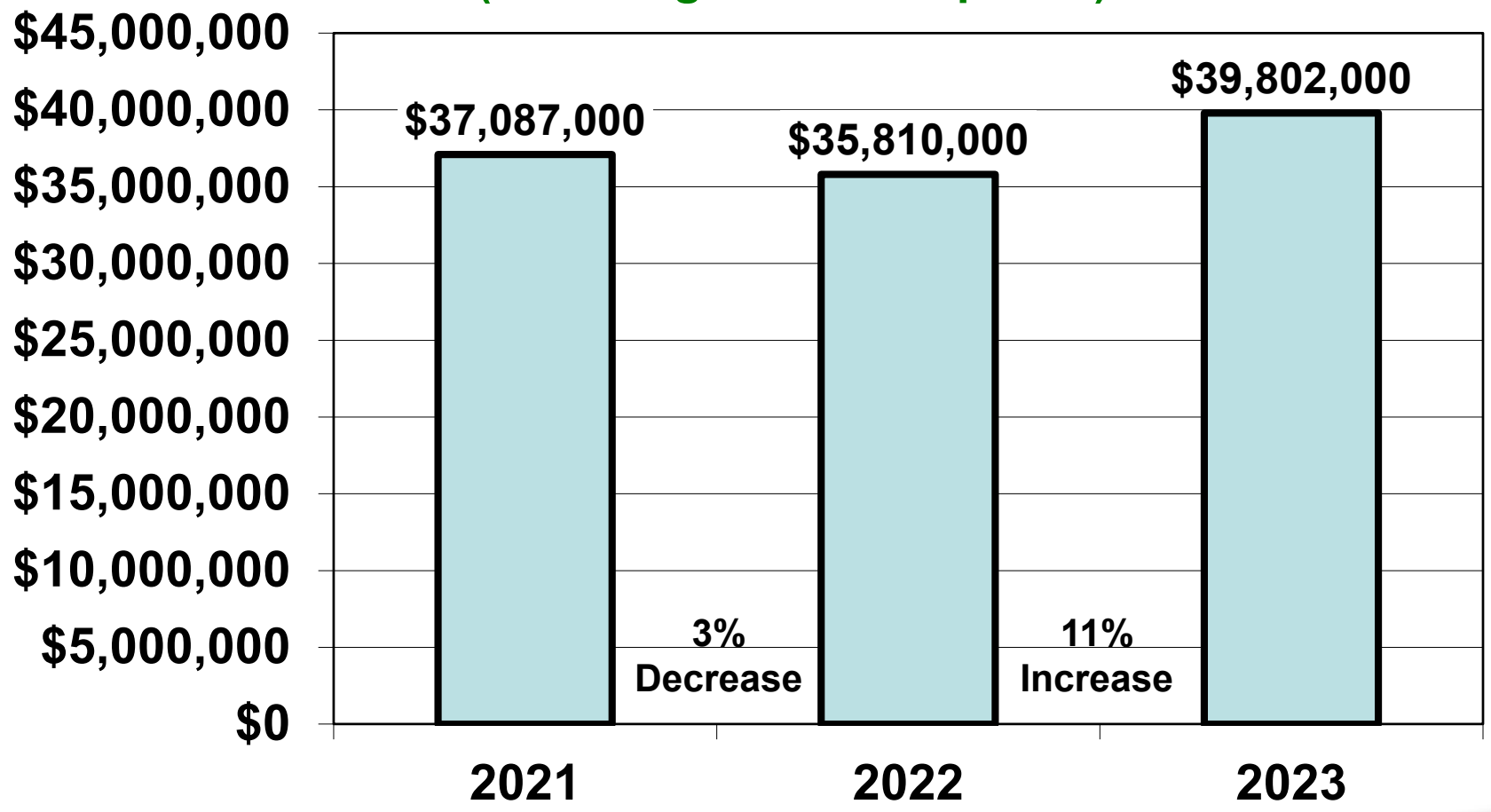
**Net Patient Service Revenue**



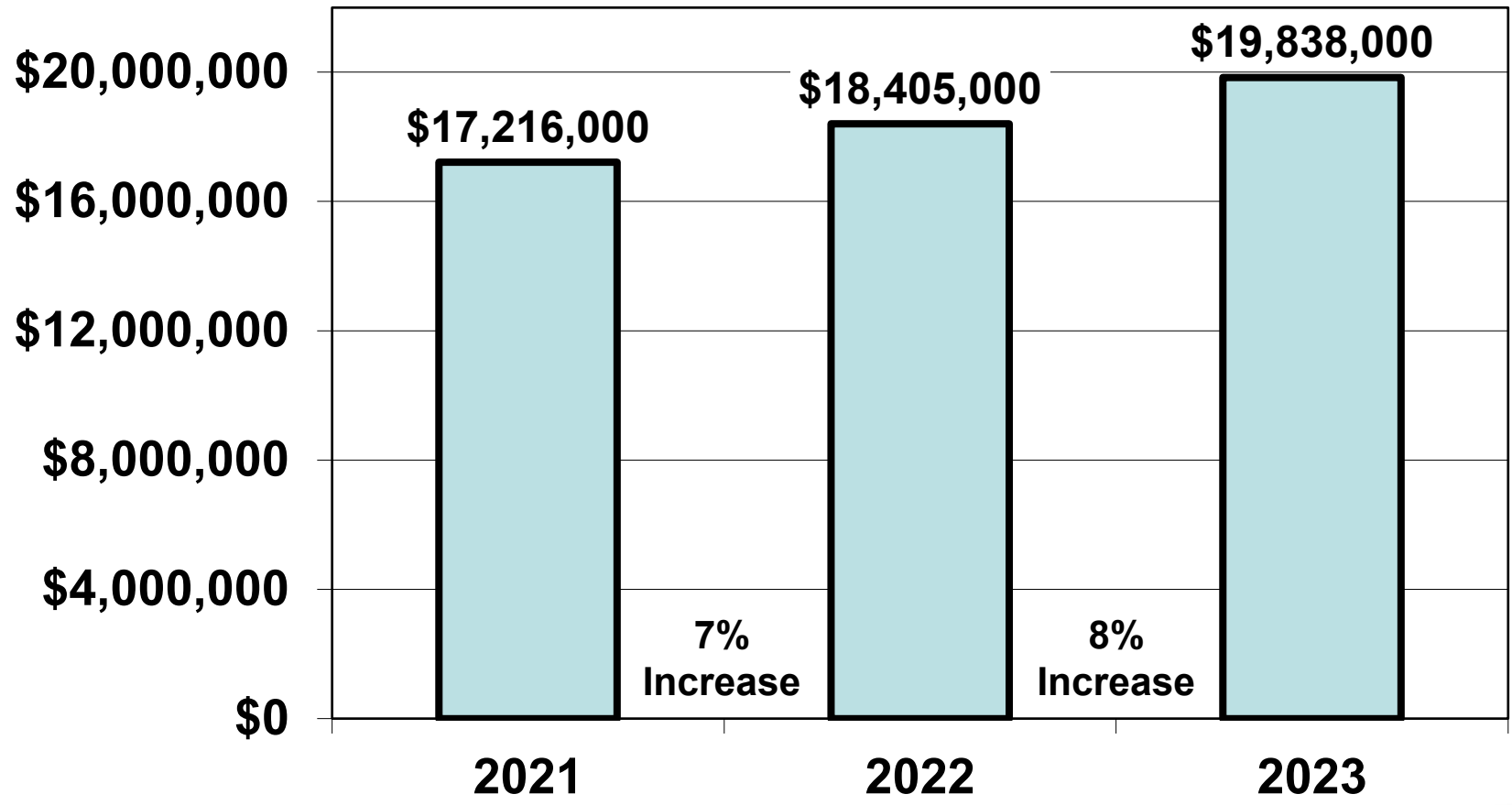
## Provision for Bad Debts



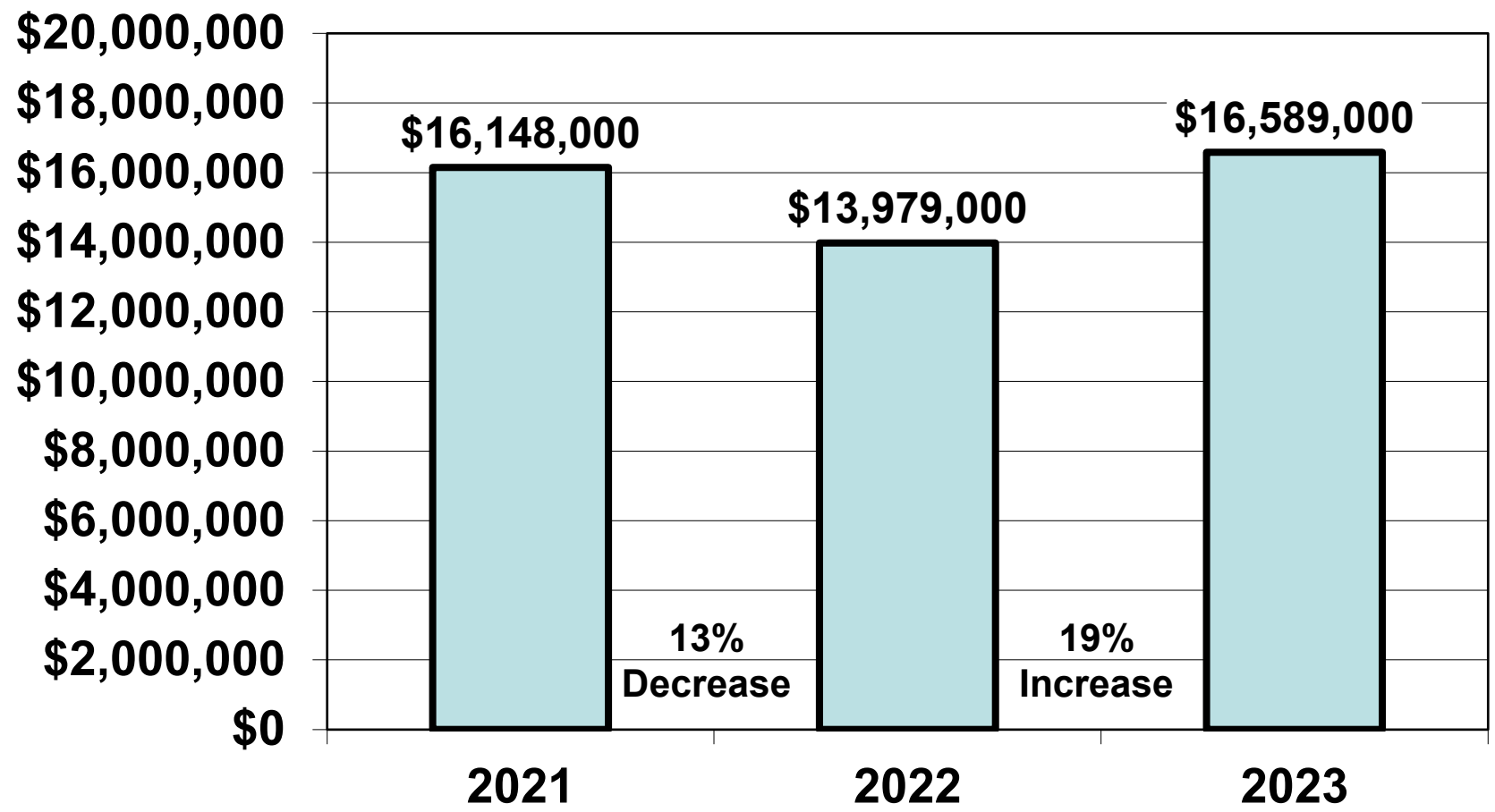
**Total Expenses**  
(Including Interest Expense)



## Salaries

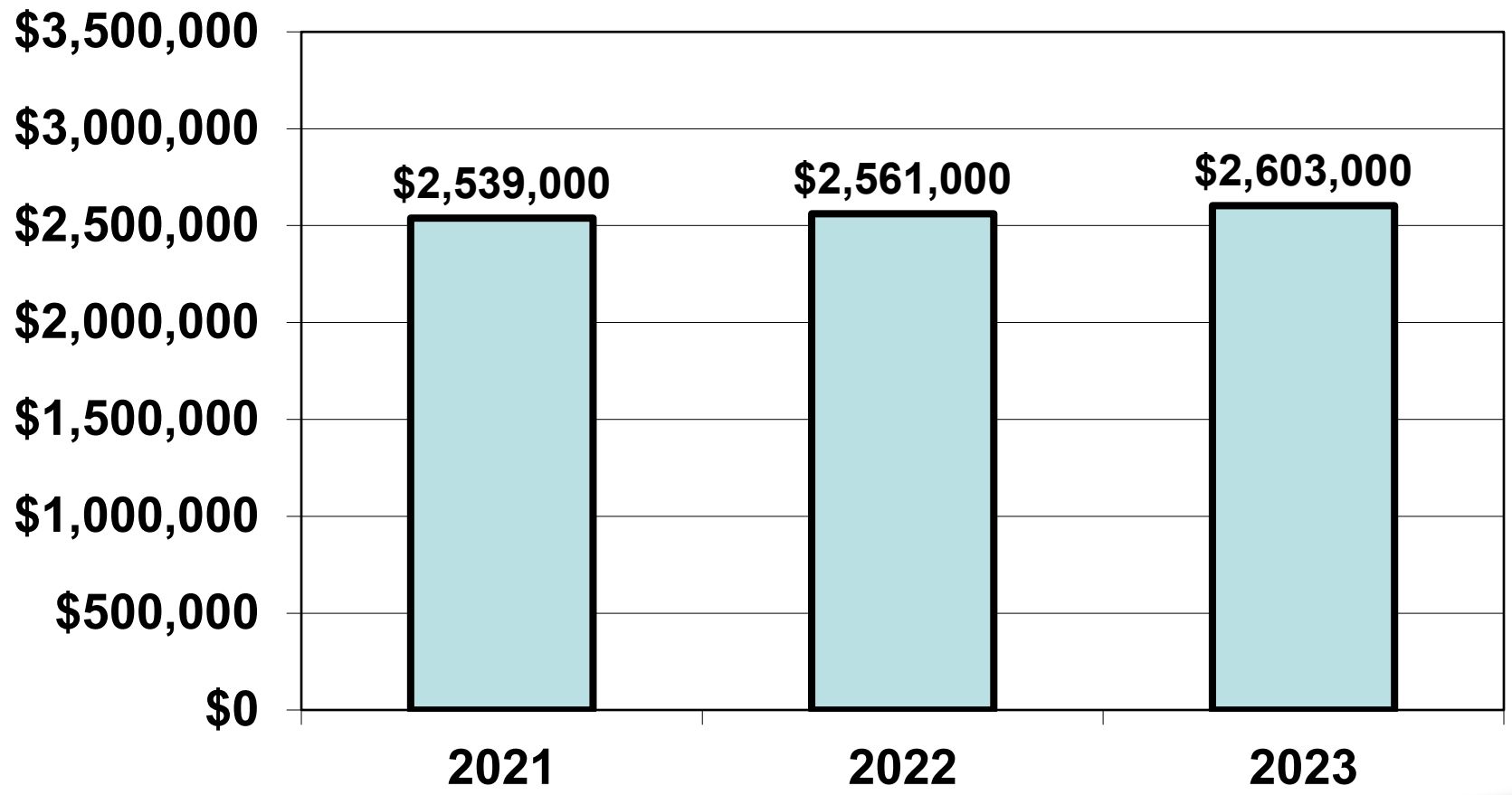


## Other Expenses

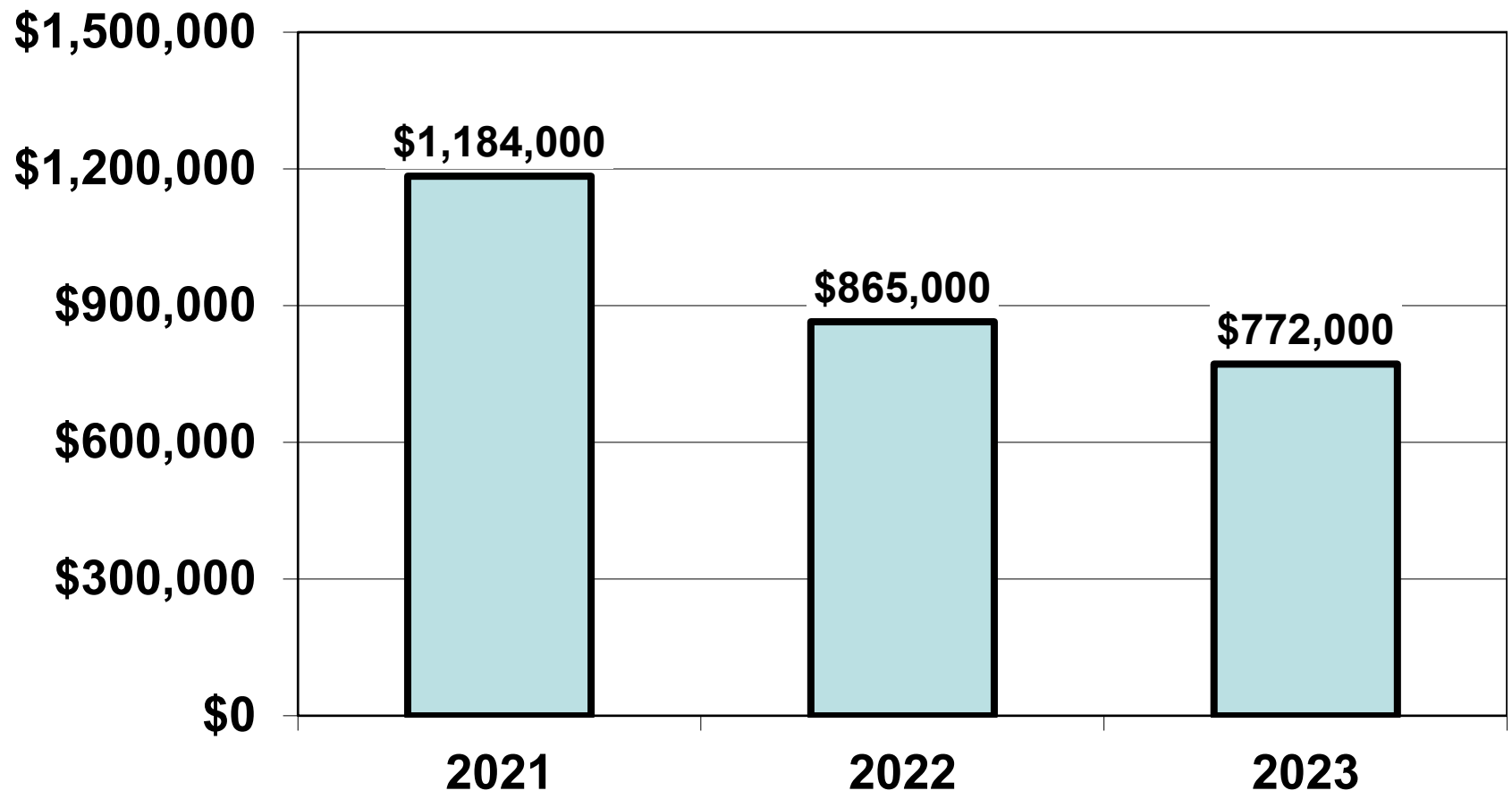




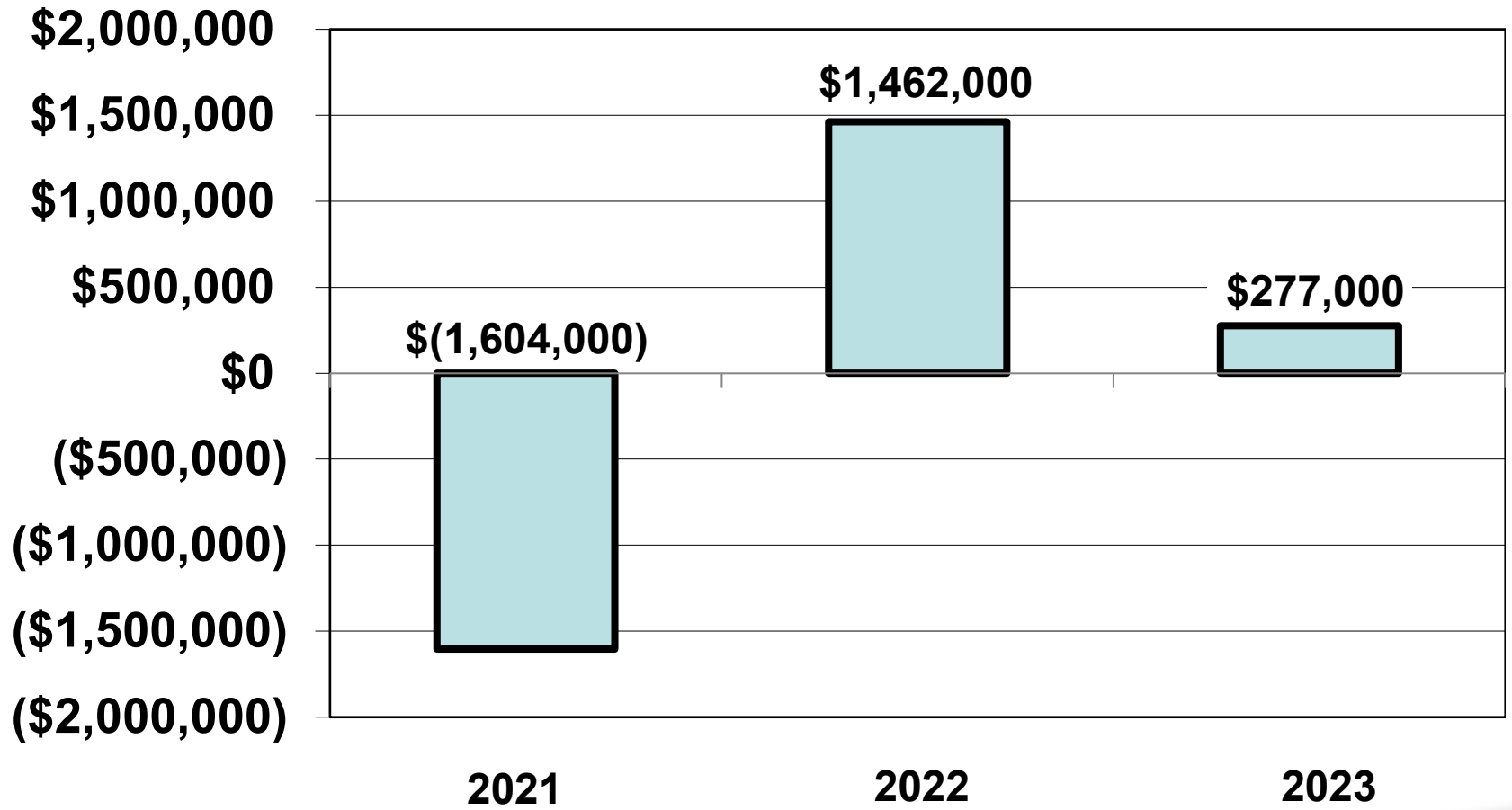
# Depreciation Expense



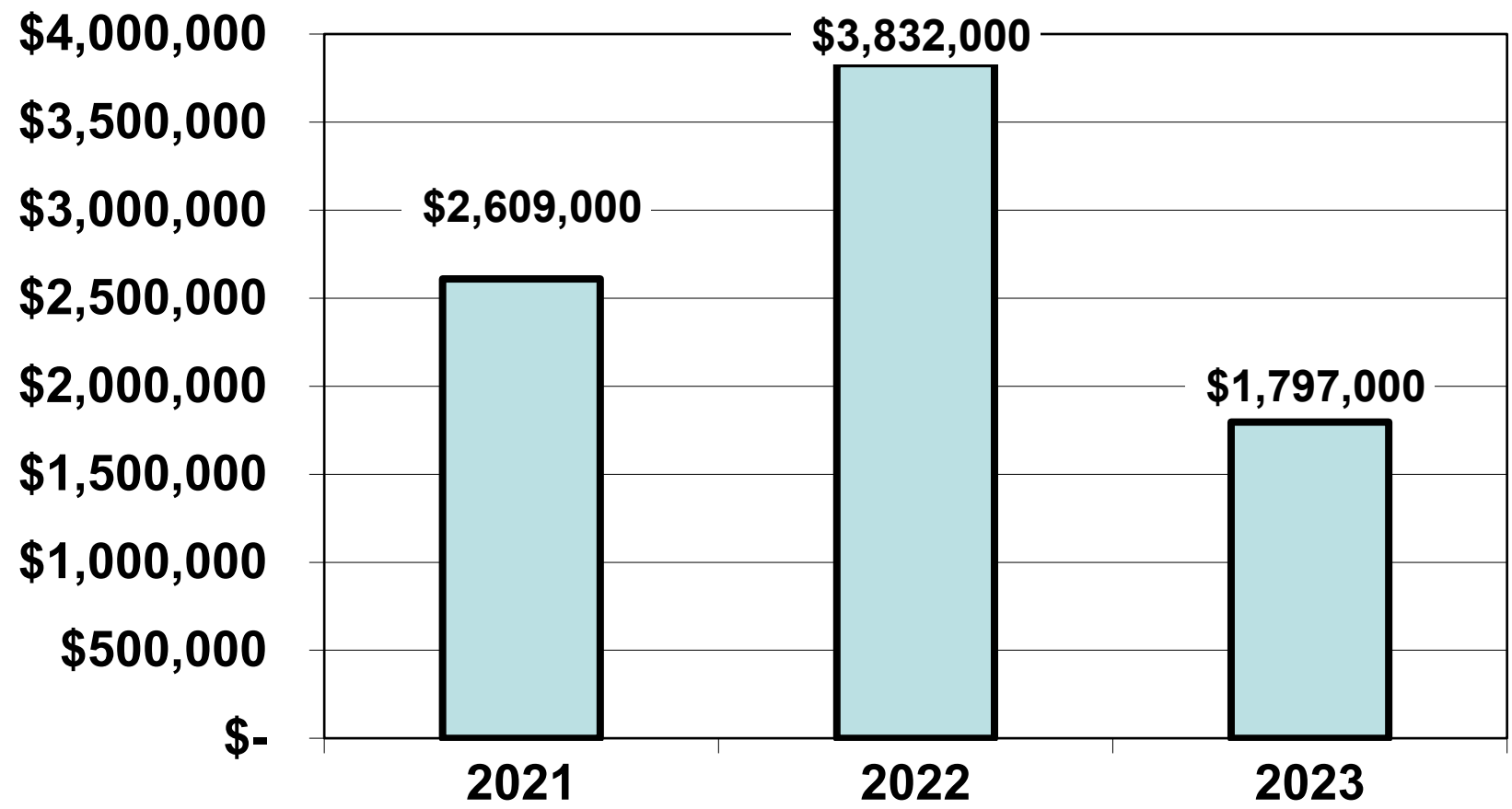
**Interest Expense**



# Operating Income (Loss)



## Change in Net Position - Net Income, Includes Provider Relief Funds and PPP



## Change in net position excluding IPERS & OPEB adjustments, PRF, and PPP

### 2022

- \$ 3,832,000 Change in net position
- \$ (2,472,000) Year-End IPERS Accrual
- \$ 51,000 Year-End OPEB Accrual
- \$ (1,217,000) Provider relief funding
- \$ 194,000 Change in net position excluding IPERS/OPEB, PRF, and PPP

### 2023

- \$ 1,797,000 Change in net position
- \$(1,651,000) Year-End IPERS Accrual
- \$ 31,000 Year-End OPEB Accrual
- \$ 0 Provider relief funding
- \$ 0 Paycheck protection program
- \$ 177,000 Change in net position excluding IPERS/OPEB, PRF, and PPP

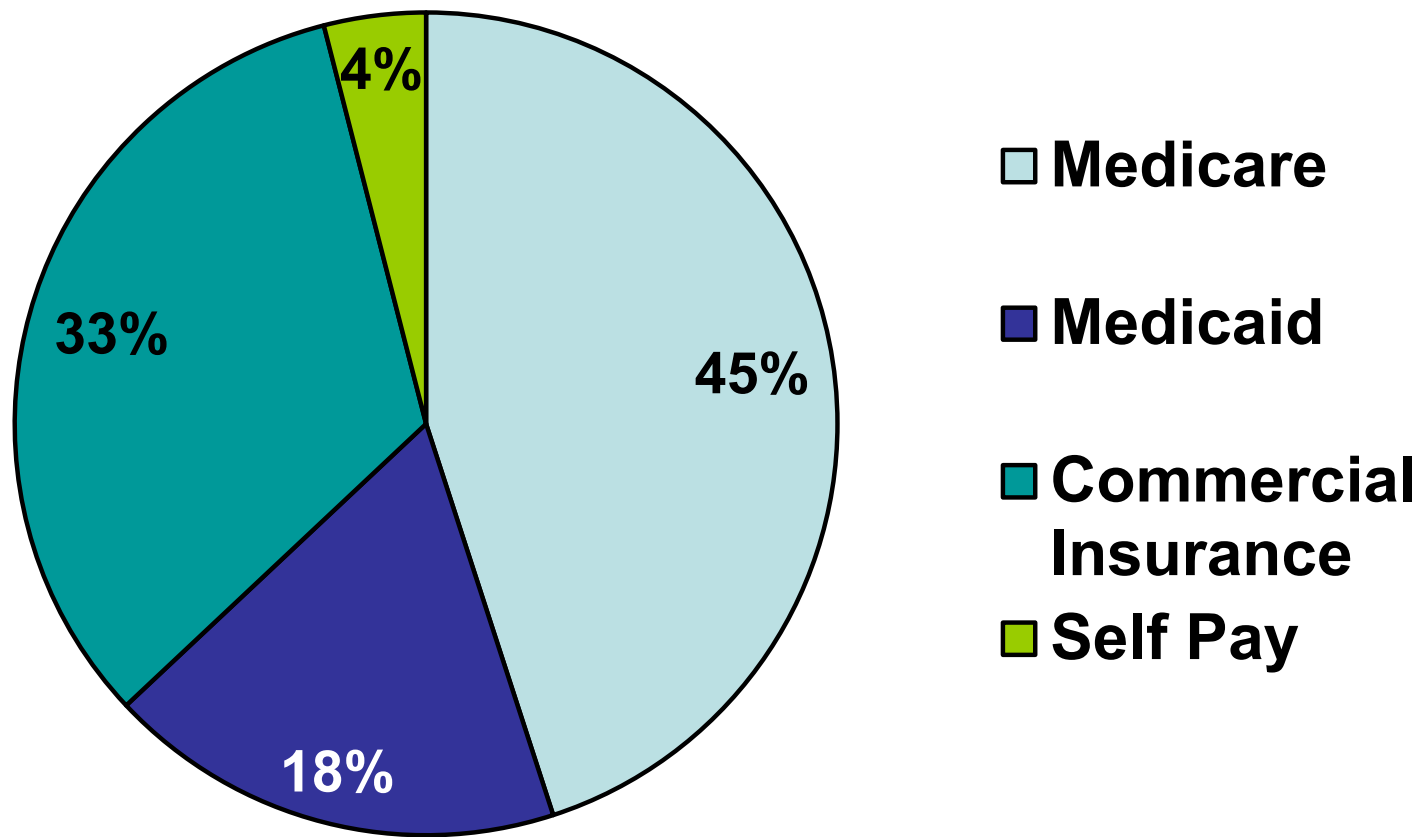
## Debt Service Coverage Ratio

	<u>2023</u>	<u>2022</u>	<u>2021</u>
Net Income (Loss)	\$ 1,797,000	\$3,832,000	\$2,609,000
Interest and amortization	772,000	865,000	1,184,000
Depreciation	<u>2,603,000</u>	<u>2,561,000</u>	<u>2,539,000</u>
Cash Available for Debt Service	\$5,172,000	\$7,258,000	\$6,332,000
Debt Service	<u>\$1,829,000</u>	<u>\$1,886,000</u>	<u>\$2,092,000</u>
Debt Service Coverage Ratio	2.83	3.85	3.03

**Days Cash on Hand**

	<u><b>2023</b></u>	<u><b>2022</b></u>	<u><b>2021</b></u>
<b>Cash and Cash Equivalents</b>	<b>\$21,366,000</b>	<b>\$21,092,000</b>	<b>\$18,939,000</b>
<b>Days cash on hand</b>	<b>210</b>	<b>233</b>	<b>201</b>

## 2023 Payor Mix





## **Notes to Financial Statements**

- **Accounting Policies**
- **Assets Whose Use is Limited**
- **Property and Equipment**
- **Long-Term Debt**
- **Other**
  - **Provider Relief Funds**
  - **County Hospital Budget**
  - **IPERS Pension Plan**
  - **Other Post Employment Benefits**

## Required Supplementary Information

- **Net Pension Liability**
- **Net OPEB Liability**
- **Summary of Pension Contributions**

## **Required Communications Letter**

- **Our Responsibility**
- **Significant Accounting Policies**
- **Accounting Estimates**
- **No Significant Audit Adjustments**
- **No Disagreements with Management**
- **Management Representations**
- **No Consultations with Other Accountants**
- **No Issues Discussed Prior to Retention of Auditors**
- **No Difficulties Encountered in Performing the Audit**

# Denman & Company, LLP

**Jay Horn, Partner**

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**Phone: 515-453-1600**

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
FINANCE COMMITTEE MEETING  
September 21, 2023 12:00 P.M.**

A meeting of the Finance Committee of the Board of Trustees was held on Thursday, September 21, 2023, in the Administrative Conference Room. Present on site were Rachel Melby, CFO; Erin Muck, CEO; and Heather Wight (rcdr). Present via telephone were Jay Mendlik and Jay Horn (Denham & Company). Unable to attend were Dr. John Lothrop and Amy Schultz.

The meeting was called to order at 12:13 pm.

**Committee Recommendations:**

1. Total Payroll & Accounts Payable of \$3,528,346.86 for approval of payment.
2. Approval of the FY2023 Audit Report issued by Denman & Company.

**Approval of Minutes**

The August 2023 minutes were reviewed and approved.

**CFO Report**

The CFO Report was reviewed.

**Financial Reports**

**Statistical, Income and Cash Flow Report**

With the close of August, we have wrapped up just the 2<sup>nd</sup> month of our fiscal year. Although total patient volumes were down 5.38% compared to last August, we did see some sizable increases compared to July. Mostly notably, we saw a 21% increase in Clinic Visits, 16% increase in lab procedures, and a 14% increase in radiology procedures compared to July.

Nonetheless, year-to-date total volumes are down 5.73% compared to the 2022. From an admissions standpoint, inpatient volumes continue to decrease. On that note, there is a noticeable disconnect between Admissions and Patient Days for the month. Patient Days were abnormally inflated in August due to several uninsured admissions with extended lengths of stay. The alarming increase in uninsured patients with emergent medical conditions continues to be a major concern and something we will continue to discuss and monitor with bad debt write-offs. From an outpatient standpoint, volumes have decreased with the winding down CNOS visits, which will be completely done at the end of September. However, we are hopeful that our recruitment efforts in orthopedics will ramp up clinic and ancillary services volumes as we enter the second half of our fiscal year.

Although patient revenue was under budget by more than \$600,000, the net loss for the month was only \$99,532. This was about \$76,000 more than the budgeted loss of \$23,607, which is primarily due to one non-recurring expense item and the under-budgeted liability insurance premium increase.

Total cash balance at the end of August was \$19,993,290. The decrease of \$1,053,196, which was anticipated and noted last month, is due to the remainder of our general and professional insurance liability premiums being pre-paid for the year, as well the payments for schematic design related to master facility planning. Days cash on hand

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
FINANCE COMMITTEE MEETING  
September 21, 2023 12:00 P.M.**

are still above target at 188 days. Days in A/R and Debt Service Coverage ratio are also outperforming our targets and remain financially sound.

**Balance Sheet**

The Balance Sheet as of 08/31/23 reflects Total Assets of \$48,991,539.

**Payroll & Accounts Payable**

The committee reviewed and recommends total Payroll & Accounts Payable of \$3,528,346.86 to the Board for approval. This amount includes \$1,718,084.93 in salaries.

**Accounts Receivable**

Patient Accounts Receivable as of 08/31/2023 totaled \$8,493,132 which is an increase of \$361,323 from last month.

**Other Business**

**FY2023 Audit Report**

Jay Horn discussed the FY2022 Audit Report with the committee.

**Contract Labor Review**

The committee reviewed the monthly expense summary for contract labor.

**Health Enterprises Patronage Dividend**

The committee reviewed the patronage payment from Health Enterprises Cooperative for 2022.

**Adjourn** - The meeting was adjourned at 1:03 pm. Heather Wight, Recorder

# Crawford County Memorial Hospital

## Comparative Statistical Report

August 2023

	Month to Date			Fiscal Year to Date		
	FY 2024	FY 2023	Variance	FY 2024	FY 2023	Variance
<b>Total Admissions</b>	35	54	-35.19%	61	111	-45.05%
Acute/OB	26	37	-29.73%	46	82	-43.90%
Skilled	3	2	50.00%	4	5	-20.00%
ICF	1	2	-50.00%	1	2	-50.00%
Respite	0	0	0.00%	0	0	0.00%
Newborns	5	13	-61.54%	10	22	-54.55%
Observation Admissions	24	22	9.09%	44	35	25.71%
<b>Total Adjusted Admits</b>	59	76	-22.37%	105	146	-28.08%
<b>Total Patient Days*</b>	195	192	1.56%	332	401	-17.21%
Acute/OB	97	92	5.43%	163	224	-27.23%
Nursery	5	20	-75.00%	16	36	-55.56%
Skilled	23	15	53.33%	24	30	-20.00%
ICF	3	13	-76.92%	3	13	-76.92%
Respite	0	0	0.00%	0	0	0.00%
Observation	67	52	28.85%	126	98	28.57%
*Includes Observation						
<b>Average LOS (Acute/OB)</b>	2.90	2.38	21.55%	2.93	2.82	3.74%
<b>Hospital Procedures</b>						
Inpatient	844	744	13.44%	1,323	1,812	-26.99%
Outpatient	14,857	15,850	-6.26%	27,620	28,891	-4.40%
<b>Total</b>	15,701	16,594	-5.38%	28,943	30,703	-5.73%
Surgical Procedures	119	126	-5.56%	211	225	-6.22%
Anesthesia Procedures	98	105	-6.67%	177	193	-8.29%
ER Visits	415	450	-7.78%	840	906	-7.28%
Admits from ER	36	25	44.00%	56	61	-8.20%
Scheduled Outpatient Visits	80	95	-15.79%	189	209	-9.57%
Ambulance Trips	112	105	6.67%	247	238	3.78%
Xray Procedures	665	704	-5.54%	1,242	1,329	-6.55%
Mammography Procedures	120	105	14.29%	201	172	16.86%
Flouro Procedures	0	6	-100.00%	4	7	-42.86%
Ultrasound Dept Procedures	179	244	-26.64%	316	429	-26.34%
Echo Procedures	49	54	-9.26%	84	89	-5.62%
CT Dept Procedures	191	191	0.00%	428	379	12.93%
MRI Dept Procedures	92	77	19.48%	150	125	20.00%
Nuc Med Procedures	6	9	-33.33%	14	11	27.27%
Total Radiology Procedures	1,302	1,390	-6.33%	2,439	2,541	-4.01%
Respiratory Tx Procedures	170	158	7.59%	206	326	-36.81%
EKG Procedures	164	163	0.61%	320	305	4.92%
Sleep Studies	7	4	75.00%	17	22	-22.73%
Lab Procedures	6,737	7,246	-7.02%	12,553	13,737	-8.62%
Physical Tx Procedures	2,177	2,050	6.20%	3,866	3,633	6.41%
Speech Procedures	51	19	168.42%	72	50	44.00%
OT Procedures	144	177	-18.64%	345	342	0.88%
Cardiac Rehab Procedures	106	99	7.07%	236	237	-0.42%
Pulmonary Rehab Procedures	7	25	-72.00%	15	43	-65.12%
Specialty Clinic Visits	640	713	-10.24%	1,095	1,208	-9.35%
Total Medical Clinic Visits	3,484	3,774	-7.68%	6,362	6,726	-5.41%

**CRAWFORD COUNTY MEMORIAL HOSPITAL  
OPERATING/INCOME STATEMENT  
FOR THE MONTH ENDING AUGUST 31, 2023**

Gray lines are YTD. All %'s are based on net revenue except for the variance column and gross revenue.								
	CURRENT MONTH ACTUAL		CURRENT MONTH BUDGET		CURRENT MONTH VARIANCE		PRIOR YEAR ACTUAL	
<b><u>PATIENT SERVICE REVENUES</u></b>								
INPATIENT SERVICES	431,646	7.8%	611,245	9.9%	(179,599)	-29.4%	517,232	9.2%
	756,201	7.2%	1,172,518	9.9%	(416,318)	-35.5%	1,156,511	10.7%
OUTPATIENT SERVICES	5,049,052	91.4%	5,504,624	89.5%	(455,572)	-8.3%	5,057,909	90.1%
	9,753,650	92.4%	10,559,225	89.5%	(805,576)	-7.6%	9,578,712	88.6%
SWING BED SERVICES	42,066	0.8%	35,353	0.6%	6,713	19.0%	36,075	0.6%
	44,297	0.4%	67,816	0.6%	(23,519)	-34.7%	72,332	0.7%
<b>TOTAL GROSS PATIENT REVENUE</b>	<b>5,522,764</b>	<b>100.0%</b>	<b>6,151,222</b>	<b>100.0%</b>	<b>(628,458)</b>	<b>-10.2%</b>	<b>5,611,216</b>	<b>100.0%</b>
	10,554,147	100.0%	11,799,560	100.0%	(1,245,412)	-10.6%	10,807,554	100.0%
<b><u>DEDUCTIONS FROM REVENUE</u></b>								
MEDICARE ADJUSTMENTS	(1,307,103)	-23.7%	(1,243,620)	-20.2%	(63,482)	5.1%	(1,110,664)	-19.8%
	(2,400,806)	-22.7%	(2,385,571)	-20.2%	(15,236)	0.6%	(1,998,645)	-18.5%
TITLE XIX ADJUSTMENTS	(215,378)	-3.9%	(380,605)	-6.2%	165,227	-43.4%	(257,356)	-4.6%
	(448,390)	-4.2%	(730,095)	-6.2%	281,705	-38.6%	(631,799)	-5.8%
BLUE CROSS ADJUSTMENTS	(606,667)	-11.0%	(624,133)	-10.1%	17,466	-2.8%	(578,605)	-10.3%
	(1,029,303)	-9.8%	(1,197,240)	-10.1%	167,937	-14.0%	(1,144,589)	-10.6%
OTHER ADJUSTMENTS	(265,202)	-4.8%	(351,486)	-5.7%	86,284	-24.5%	(292,218)	-5.2%
	(533,431)	-5.1%	(674,237)	-5.7%	140,806	-20.9%	(589,256)	-5.5%
PROVISION FOR UNCOLLECTIBLE	(142,739)	-2.6%	(172,111)	-2.8%	29,372	-17.1%	(243,564)	-4.3%
	(295,759)	-2.8%	(330,152)	-2.8%	34,393	-10.4%	(335,219)	-3.1%
CHARITY CARE	(9,471)	-0.2%	(26,850)	-0.4%	17,379	-64.7%	(10,787)	-0.2%
	(34,936)	-0.3%	(51,505)	-0.4%	16,568	-32.2%	(34,081)	-0.3%
TOTAL DEDUCTIONS FROM REVENUE	(2,546,560)	-46.1%	(2,798,806)	-45.5%	252,246	-9.0%	(2,493,194)	-44.4%
	(4,742,626)	-44.9%	(5,368,800)	-45.5%	626,174	-11.7%	(4,733,589)	-43.8%
<b>NET PATIENT REVENUE</b>	<b>2,976,204</b>	<b>53.9%</b>	<b>3,352,416</b>	<b>54.5%</b>	<b>(376,212)</b>	<b>-11.2%</b>	<b>3,118,022</b>	<b>55.6%</b>
<i>(as % of Gross Patient Revenue)</i>	5,811,522	55.1%	6,430,760	54.5%	(619,238)	-9.6%	6,073,965	56.2%
<b>NET PATIENT REVENUE</b>	<b>2,976,204</b>	<b>88.7%</b>	<b>3,352,416</b>	<b>94.2%</b>	<b>(376,212)</b>	<b>-11.2%</b>	<b>3,118,022</b>	<b>91.3%</b>
<i>(as % of Total Operating Revenue)</i>	5,811,522	91.1%	6,430,760	94.0%	(619,238)	-9.6%	6,073,965	93.1%
<b>OTHER REVENUE</b>								
DIETARY/MEALS INCOME	7,514	0.2%	7,300	0.2%	214	2.9%	6,910	0.2%
	12,700	0.2%	14,600	0.2%	(1,900)	-13.0%	14,243	0.2%
OTHER INCOME	371,882	11.1%	198,167	5.6%	173,715	87.7%	288,744	8.5%
	552,082	8.7%	396,333	5.8%	155,749	39.3%	435,999	6.7%
TOTAL OTHER REVENUE	379,396	11.3%	205,467	5.8%	173,929	84.7%	295,654	8.7%
	564,782	8.9%	410,933	6.0%	153,848	37.4%	450,243	6.9%
<b>TOTAL OPERATING REVENUE</b>	<b>3,355,600</b>	<b>100.0%</b>	<b>3,557,883</b>	<b>100.0%</b>	<b>(202,283)</b>	<b>-5.7%</b>	<b>3,413,675</b>	<b>100.0%</b>
	6,376,303	100.0%	6,841,693	100.0%	(465,390)	-6.8%	6,524,208	100.0%
<b><u>OPERATING EXPENSES</u></b>								
SALARIES	1,734,192	51.7%	1,904,115	53.5%	(169,923)	-8.9%	1,573,854	46.1%
	3,367,930	52.8%	3,661,552	53.5%	(293,622)	-8.0%	3,055,298	46.8%
BENEFITS	526,999	15.7%	598,191	16.8%	(71,192)	-11.9%	521,973	15.3%
	1,068,470	16.8%	1,173,351	17.2%	(104,881)	-8.9%	1,071,118	16.4%
PROFESSIONAL FEES	244,329	7.3%	106,480	3.0%	137,848	129.5%	318,131	9.3%
	512,755	8.0%	205,272	3.0%	307,483	149.8%	658,863	10.1%
SUPPLIES & EXPENSES	825,008	24.6%	727,897	20.5%	97,111	13.3%	706,247	20.7%
	1,376,794	21.6%	1,417,180	20.7%	(40,387)	-2.8%	1,296,162	19.9%
OCCUPANCY	121,704	3.6%	135,905	3.8%	(14,201)	-10.4%	118,798	3.5%
	251,104	3.9%	271,809	4.0%	(20,705)	-7.6%	238,894	3.7%
DEPRECIATION	165,000	4.9%	224,700	6.3%	(59,700)	-26.6%	210,000	6.2%
	330,000	5.2%	449,400	6.6%	(119,400)	-26.6%	420,000	6.4%
<b>TOTAL OPERATING EXPENSE</b>	<b>3,617,232</b>	<b>107.8%</b>	<b>3,697,288</b>	<b>103.9%</b>	<b>(80,056)</b>	<b>-2.2%</b>	<b>3,449,003</b>	<b>101.0%</b>
	6,907,053	108.3%	7,178,565	104.9%	(271,512)	-3.8%	6,740,335	103.3%
<b>NET OPERATING INCOME (LOSS)</b>	<b>(261,632)</b>	<b>-7.8%</b>	<b>(139,405)</b>	<b>-3.9%</b>	<b>(122,227)</b>	<b>87.7%</b>	<b>(35,327)</b>	<b>-1.0%</b>
	(530,749)	-8.3%	(336,871)	-4.9%	(193,878)	57.6%	(216,127)	-3.3%
<b><u>NONOPERATING REV/EXP</u></b>								
TAXES	166,359	5.0%	167,865	4.7%	(1,506)	-0.9%	165,896	4.9%
	332,717	5.2%	335,730	4.9%	(3,013)	-0.9%	331,793	5.1%
GENERAL CONTRIBUTIONS	250	0.0%	-	0.0%	250	0.0%	-	0.0%
	250	0.0%	-	0.0%	250	0.0%	56	0.0%
COVID/PRF FUNDING	-	0.0%	-	0.0%	-	#DIV/0!	9,123	3.1%
	-	0.0%	-	0.0%	-	#DIV/0!	102,337	22.7%
INTEREST INCOME	44,130	1.3%	10,833	0.3%	33,297	307.4%	7,171	0.2%
	89,104	1.4%	21,667	0.3%	67,437	311.2%	11,894	0.2%
INTEREST EXPENSE	(48,639)	-1.4%	(62,900)	-3.5%	14,261	-22.7%	(53,063)	-1.6%
	(97,539)	-1.5%	(125,800)	-1.8%	28,261	-22.5%	(105,737)	2.0%
<b>TOTAL NONOPERATING INCOME (LOSS)</b>	<b>162,100</b>	<b>4.8%</b>	<b>115,798</b>	<b>3.3%</b>	<b>46,302</b>	<b>40.0%</b>	<b>129,127</b>	<b>3.8%</b>
	324,532	5.1%	231,596	3.4%	92,936	40.1%	340,342	5.2%
<b>NET INCOME (LOSS)</b>	<b>(99,532)</b>	<b>-3.0%</b>	<b>(23,607)</b>	<b>-0.7%</b>	<b>(75,925)</b>	<b>321.6%</b>	<b>93,799</b>	<b>2.7%</b>
<i>Year to Date</i>	(206,217)	-3.2%	(105,276)	-1.5%	(100,942)	95.9%	124,216	1.9%



**CRAWFORD COUNTY MEMORIAL HOSPITAL  
STATEMENT OF CASH FLOWS  
FOR THE MONTH ENDING AUGUST 31, 2023**

	<u>THIS MONTH</u>	<u>YTD</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
CASH RECEIVED FROM PATIENTS AND THIRD -PARTY PAYORS	2,703,824	5,863,499
CASH PAID TO SUPPLIERS FOR GOODS AND SERVICES	(2,432,867)	(4,080,942)
CASH PAID TO EMPLOYEES FOR SERVICES	(1,659,737)	(3,596,819)
OTHER OPERATING REVENUE RECEIVED	379,396	615,640
NET CASH PROVIDED BY OPERATING ACTIVITIES	(1,009,384)	(1,198,622)
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>		
COUNTY TAXES	-	15,396
<b>CASH FLOW FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>		
PROCEEDS FROM ISSUANCE OF LONG-TERM DEBT	-	-
PRINCIPAL PAYMENTS ON LONG-TERM DEBT	(56,302)	(113,112)
INTEREST PAID ON LONG-TERM DEBT	(31,117)	(62,495)
ACQUISITION OF PROPERTY AND EQUIPMENT	(3,589)	(17,441)
NET CASH FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES	(91,008)	(193,049)
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>		
INTEREST RECEIVED	47,196	73,076
PROCEEDS FROM MATURITIES OF CERTIFICATES OF DEPOSIT	-	-
PURCHASE OF CERTIFICATE OF DEPOSIT	-	-
PROCEEDS OF MATURITIES OF U.S. GOVERNMENT AGENCY SECURITIES	-	-
PURCHASE OF GOVERNMENT AGENCY SECURITIES	-	-
NET CASH PROVIDED BY INVESTING ACTIVITIES	47,196	73,076
<b>NET INCREASE (DECREASE) IN CASH</b>	(1,053,196)	(1,303,198)
<b>CASH</b>		
BEGINNING	21,046,486	21,296,488
ENDING	19,993,290	19,993,290
<b>DAYS CASH ON HAND</b>		188

<u>OPERATING INDICATORS:</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>JUL</u>	<u>AUG</u>	<u>Target</u>	<u>Desirable Trend</u>
Total Margin:	5.64%	-0.41%	2.16%	-2.48%	-3.20%	-2.79%	2.00%	Increasing
Debt Service Coverage Ratio:	2.31	2.45	2.48	1.90	1.81	1.69	1.60	Increasing
Days Revenue in Patient A/R:	54	51	47	45	50	50	50	Decreasing
Days Cash on Hand:	199	202	212	204	209	188	180	Increasing

**CRAWFORD COUNTY MEMORIAL HOSPITAL**  
**BALANCE SHEET**  
**AS OF: 8/31/23**

	Current Month		Prior Month		1-Month Net Change		1 Year Ago Month	
ASSETS								
CURRENT ASSETS								
Total Cash	8,010,989	16.35%	9,160,493	18.66%	(1,149,504)	-12.55%	14,182,301	28.48%
Patient Receivables	8,493,132	17.34%	8,131,809	16.56%	361,324	4.44%	8,697,533	17.47%
Allowance for Uncollectibles	(756,000)	-1.54%	(743,000)	-1.51%	(13,000)	1.75%	(577,000)	-1.16%
Allowance for Contractuals	(2,410,000)	-4.92%	(2,360,000)	-4.81%	(50,000)	2.12%	(2,670,000)	-5.36%
Net Accounts Receivable	5,327,132	10.87%	5,028,809	10.24%	298,324	5.93%	5,450,533	10.95%
Other Receivables								
Est. Third Party Settlement	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Taxes Receivable	1,996,302	4.07%	1,996,302	4.07%	-	0.0%	1,990,750	4.00%
Other	815,433	1.66%	718,643	1.46%	96,790	13.47%	823,884	1.65%
Inventory	1,416,299	2.89%	1,407,778	2.87%	8,521	0.61%	1,147,500	2.30%
Prepaid Expenses & Other	1,498,815	3.06%	997,804	2.03%	501,011	50.21%	1,188,161	2.39%
TOTAL CURRENT ASSETS	19,064,970	38.91%	19,309,828	39.33%	(244,858)	-1.27%	24,783,128	49.77%
ASSETS LIMITED AS TO USE								
Investments								
Cash & CD's	11,725,749	23.93%	11,680,036	23.79%	45,713	0.39%	6,043,768	12.14%
Bond/Project Funds	256,552	0.52%	205,957	0.42%	50,594	24.57%	280,204	0.56%
Interest Receivable	85,522	0.17%	88,588	0.18%	(3,066)	-3.46%	15,563	0.03%
TOTAL ASSETS LIMITED AS TO USE	12,067,823	24.63%	11,974,581	24.39%	93,242	0.78%	6,339,535	12.73%
OTHER ASSETS								
Physician Practice Intangibles	815,000	1.66%	815,000	1.66%	-	100.00%	815,000	1.64%
TOTAL OTHER ASSETS	815,000	1.66%	815,000	1.66%	-	0.00%	815,000	1.64%
PROPERTY & EQUIPMENT, NET								
Land	314,500	0.64%	314,500	0.64%	-	0.00%	314,500	0.63%
Land held for Future Dev	120,400	0.25%	120,400	0.25%	-	0.00%	120,400	0.24%
Land Improvements	2,511,827	5.13%	2,511,827	5.12%	-	0.00%	2,511,827	5.04%
Building	8,670,091	17.70%	8,670,091	17.66%	-	0.00%	8,670,091	17.41%
Fixed Equipment	17,893,555	36.52%	17,858,247	36.38%	35,308	0.20%	17,796,915	35.74%
Major Moveable Equipment	18,465,399	37.69%	18,431,163	37.54%	34,236	0.19%	18,152,828	36.46%
Leased Equipment	1,439,076	2.94%	1,439,076	2.93%	-	0.00%	1,491,468	3.00%
Deferred Costs	418,133	0.85%	272,882	0.56%	145,251	0.00%	88,112	0.18%
Allowance for Depreciation	(36,387,354)	-74.27%	(36,222,354)	-73.78%	(165,000)	0.46%	(34,574,027)	-69.43%
TOTAL PROPERTY & EQUIP, NET	13,445,627	27.44%	13,395,832	27.29%	49,795	0.37%	14,572,114	29.26%
DEFERRED OUTFLOWS OF RESOURCES								
Pension Related Deferred Outflows	2,767,672	5.65%	2,767,672	5.64%	-	0.00%	2,385,266	4.79%
Deferred Loss on Refunding	830,448	1.70%	830,448	1.69%	-	0.00%	899,653	1.81%
TOTAL DEFERRED OUTFLOWS	3,598,120	7.34%	3,598,120	7.33%	-	0.00%	3,284,919	6.60%
TOTAL ASSETS	48,991,539	98.34%	49,093,360	98.34%	(101,821)	-0.21%	49,794,695	96.56%
LIABILITIES & NET ASSETS								
CURRENT LIABILITIES								
Accounts Payable	485,691	0.99%	519,283	1.06%	(33,592)	-6.47%	458,988	0.92%
Accrued Payroll & Payroll Taxes	1,974,931	4.03%	1,728,772	3.52%	246,159	14.24%	1,915,036	3.85%
Accrued Health Ins & Flex	1,612,092	3.29%	1,664,534	3.39%	(52,442)	-3.15%	1,959,426	3.94%
Deferred Pro Tax Receivable	1,663,585	3.40%	1,829,944	3.73%	(166,359)	-9.09%	1,658,957	3.33%
Due to Third Parties - Other	11,021	0.02%	18,297	0.04%	(7,276)	-39.76%	4,073	0.01%
Lease Payable - Short Term	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Est. Third Party Settlements	1,076,500	2.20%	1,076,500	2.19%	-	0.00%	600,000	1.20%
TOTAL CURRENT LIABILITIES	6,823,821	13.93%	6,837,329	13.93%	(13,509)	-0.20%	6,596,480	13.25%
OTHER LIABILITIES								
Lease Payable - Long Term	96,629	0.20%	100,616	0.20%	(3,987)	-3.96%	289,274	0.58%
Bonds Payable - Long Term	19,191,418	39.17%	19,243,733	39.20%	(52,315)	-0.27%	20,200,939	40.57%
Interest Payable	83,459	0.17%	65,937	0.13%	17,522	26.57%	90,385	0.18%
Net Pension Liability	7,760,095	15.84%	7,710,095	15.70%	50,000	0.65%	402,586	0.81%
TOTAL LONG-TERM LIABILITIES	27,131,601	55.38%	27,120,381	55.24%	11,220	0.04%	20,983,184	42.14%
TOTAL LIABILITIES	33,955,421	69.31%	33,957,710	69.17%	(2,289)	-0.01%	27,579,664	55.39%
DEFERRED INFLOWS OF RESOURCES								
Pension Related Deferred Inflows	2,013,105	4.11%	2,013,105	4.10%	-	0.00%	10,629,374	21.35%
OPEB Related Deferred Inflows	175,696	0.36%	175,696	0.36%	-	0.00%	205,039	0.41%
TOTAL DEFERRED INFLOWS	2,188,801	4.47%	2,188,801	4.46%	-	0.00%	10,834,413	21.76%
NET ASSETS								
General Fund	13,053,534	26.64%	13,053,534	26.59%	-	0.00%	11,256,402	22.61%
Net Revenue (Loss)	(206,217)	-0.42%	(106,685)	-0.22%	(99,532)	93.30%	124,216	0.25%
TOTAL NET ASSETS	12,847,317	26.22%	12,946,849	26.37%	(99,532)	-0.77%	11,380,618	22.86%
TOTAL LIABILITIES & NET ASSETS	48,991,539	100.00%	49,093,360	100.00%	(101,821)	-0.21%	49,794,695	100.00%

**TO BE PAID THIS MONTH -AUGUST 2023**

AbbVie US, LLC - Supplies	\$1,902.00	KDSN FM - Advertising	\$6,976.69
Access Technologies, Inc. - Supplies	\$4,309.84	Keast Auto Center - Fees	\$2,012.87
Advanced Medical Designs - Fees	\$175.95	Kelli's Gift Shop Supplier - Supplies	\$102.99
Advanced Sterilization Pro - Supplies	\$1,346.51	Koch Filter Corporation - Supplies	\$835.44
Alcon Vision, LLC - Supplies	\$7,714.21	La Prensa - Advertising	\$990.00
AmerisourceBergen - Supplies	\$24,194.35	Laborie Medical Technology - Supplies	\$289.00
Ameritex Services - Fees	\$5,129.21	Landauer, Inc. - Supplies	\$440.03
Anderson Erickson Dairy - Supplies	\$682.28	Lifeserve Blood Center - Supplies	\$2,319.63
Angel + Earth Candle Co. - Supplies	\$152.00	Manilla Times - Advertising	\$341.36
Applied Medical - Supplies	\$2,080.00	Mapleton Press - Advertising	\$288.00
Aquarius Holdco, LLC - Supplies	\$2,787.66	Marco, Inc. - Fees	\$6,359.40
Arthrex - Supplies	\$603.50	Mark's Plumbing Parts - Supplies	\$761.46
Bausch & Lomb Surgical - Supplies	\$63.86	Martin Bros Dist. Co., Inc - Supplies	\$3,319.29
Bayer Healthcare - Supplies	\$11,345.11	Medela, Inc. - Supplies	\$233.00
Beckman Coulter, Inc. - Supplies	\$2,844.96	Medibadge, Inc. - Supplies	\$25.50
Bio-Rad Laboratories - Supplies	\$2,119.06	Moria - Supplies	\$876.39
Bluespace Creative - Fees	\$894.73	Natus Medical, Inc. - Supplies	\$781.64
Bomgaars - Supplies	\$106.11	Nuance Communications, Inc. - Supplies	\$1,351.36
Bound Tree Medical, LLC - Supplies	\$215.57	O'Reilly Auto Parts - Supplies	\$66.94
Carefusion - Supplies	\$2,435.48	Observer - Advertising	\$542.08
Caresfield, LLC - Supplies	\$158.79	Onmedia - Advertising	\$491.00
Carl Zeiss Meditec USA, Inc. - Supplies	\$538.68	Optum - Supplies	\$191.24
Cisco Systems Capital Corp. - Fees	\$73.94	Pacira Pharmaceuticals, Inc. - Supplies	\$3,022.50
Counsel - Fees	\$853.57	Performance Health - Supplies	\$317.86
CPSI - Fees	\$17,072.00	Pfizer, Inc. - Supplies	\$460.38
Denison Bulletin & Review - Advertising	\$943.34	Plunkett's Pest Control - Fees	\$196.62
DFI-Solutions in Print - Supplies	\$1,146.94	Precision Dynamics Corp. - Supplies	\$1,390.27
Echo Group, Inc. - Supplies	\$82.26	Priority Healthcare Dist. - Supplies	\$1,843.40
Ecolab - Supplies	\$248.22	Professional Computer Solutions - Fees	\$329.00
Electronic Sound, Inc. - Supplies	\$754.00	Professional Medical Management - Supplies	\$6,297.50
Encompass Group, Inc. - Supplies	\$82.08	Secure Shred Solutions - Fees	\$346.00
Fareway Stores - Supplies	\$458.16	See The Trainer - Supplies	\$98.80
Farmer Bros. Co. - Supplies	\$562.82	Smart Shopper - Advertising	\$2,777.00
Federal Express Corp. - Fees	\$31.39	Standard Textile Co., Inc. - Fees	\$646.08
Feld Fire - Fees	\$225.00	Staywell Company - Supplies	\$229.25
Grainger - Supplies	\$63.31	Steris / Key Surgical Corporation - Supplies	\$1,392.84
GRP & Associates, Inc. - Fees	\$480.28	Steris Corporation - Supplies	\$1,122.27
Hamilton Medical, Inc. - Supplies	\$3,337.18	Stone Printing - Supplies	\$109.98
Health Care Logistics - Supplies	\$191.08	Stryker Endoscopy - Supplies	\$3,261.50
Heartland Business Systems - Fees	\$7,533.90	Stryker Medical - Supplies	\$395.00
Hobart Sales & Service - Supplies	\$206.41	Stryker Sales Corp. - Supplies	\$690.20
Hologic, Inc. - Supplies	\$594.00	Teleflex, LLC - Supplies	\$107.50
Home Depot Pro - Supplies	\$484.76	TZ Medical - Supplies	\$50.00
ICP Medical, LLC -Supplies	\$805.60	Uline - Supplies	\$280.40
ID Apparel, LLC - Supplies	\$1,666.08	UNMC Center for Continuing Ed - Fees	\$460.00
IDEXX Distribution, Inc. - Supplies	\$375.71	Van Meter, Inc. - Supplies	\$113.93
J & J Health Care Systems - Supplies	\$5,026.00	Volkert Pro Exhaust - Supplies	\$145.24
JP Gasway Co. - Supplies	\$1,580.00	WIN - Fees	\$1,500.00
Katena Products, Inc. - Supplies	\$1,372.00	Zimmer US, Inc. - Supplies	\$330.60
		<b>August Check Run</b>	<b>\$175,559.32</b>

Abbvie US, LLC - Supplies	\$1,187.00
Access Technologies, Inc. - Fees	\$544.50
Hannah Adamson - Expenses	\$1,848.56
Airgas USA, LLC - Supplies	\$1,831.97
Jessica Allyn - Expenses	\$36.38
Ampride Truck Plaza - Fees	\$320.00
American Legion - Sponsorship	\$100.00
American Messaging - Fees	\$71.43
Rachel Amader - Expenses	\$896.89
Avant Healthcare Professionals, LLC - Fees	\$34,598.64
Avesis/Fidelity Security - Premiums	\$7,040.60
Bakers on Broadway - Fees	\$122.50
BFLY Operations, Inc. - Fees	\$1,200.00
Bio-Rad Laboratories - Supplies	\$873.30
Black Hills Energy - Utilities	\$1,647.59
Boxout, LLC - Supplies	\$2,495.20
Bracco Diagnostics, Inc. - Supplies	\$995.31
Cable Channel 13 - Advertising	\$250.00
Cardinal Health - Supplies	\$62,969.01
Cardinal Supplies and Fresheners - Supplies	\$51.00
CCW Enterprises - Fees	\$70.00
CDW Government - Supplies	\$620.95
Central Iowa Detention - Fees	\$878.63
CenturyLink - Telephone	\$1,614.64
Cepheid - Fees	\$1,086.21
Chamber & Development - Fees	\$6,788.13
Change Healthcare - Fees	\$6,232.16
CHI - Fees	\$1,365.79
Chubb & Son - Premiums	\$46,649.00
Cisco Systems Capital - Fees	\$73.94
City of Dow City - Utilities	\$65.85
Clean Harbors Environment - Fees	\$6,956.08
CLIA Laboratory Program - Fees	\$240.00
Clinical Computer Systems - Fees	\$30,250.00
Cobblestone Inn & Suite - Fees	\$3,762.00
Coker Group Holdings, LLC - Fees	\$5,800.00
Colonial Life - Premium	\$1,175.08
CompHealth - Fees	\$37,093.50
Crawford Co. Fine Arts - Sponsorship	\$500.00
Crawford County Home Health - Fees	\$62.62
Crawford County Foundation - Sponsorship	\$40.00
Culligan of Ida Grove - Supplies	\$144.63
Database Solutions, Inc. - Fees	\$3,920.00
Dearborn National - Premiums	\$21,574.13
Denison Municipal Utilities - Utilities	\$21,423.74
Denman & Company - Fees	\$10,980.00
Dish - Fees	\$739.60
Do It Best Hardware - Supplies	\$127.42
Echo Group, Inc. - Supplies	\$66.20
Ace Ettleman - Fees	\$550.00
Eventide Lutheran Home - Fees	\$56.25
Federal Express Corp - Fees	\$21.00
Feld Fire - Fees	\$222.50
FFF Enterprises - Supplies	\$6,346.24
Robert Fink - Expenses	\$167.68
First National Bank Omaha - Expenses	\$6,993.28
FNIC - Premiums	\$530,198.49
Follett, LLC - Supplies	\$335.64
Frontier Telephone - Telephone	\$270.54
Yeseni Garcia - Expenses	\$36.38
Jessica Gaul - Expenses	\$49.65
Genzyme Corporation - Supplies	\$918.42
Greatamerican Financial SE - Fees	\$101.00
Jamie Gross - Expenses	\$61.24
H&R Accounts, Inc. - Fees	\$10,850.29
Stacy Hardy - Expenses	\$274.55
Health Partners of SW IA - Fees	\$2,843.00
Heartland Business Systems - Fees	\$20,283.48
Hunter Ambrose International - Fees	\$6,500.00
HyVee - Supplies	\$159.90
IA Dept of Public Health - Fees	\$35.00
ICU Medical, Inc. - Supplies	\$8,281.51
Idexx Distribution, Inc. - Supplies	\$715.92
Dr. John Ingram - Expenses	\$600.00
Intrado Interactive Services - Fees	\$1,110.18
Iowa Division of Labor - Fees	\$95.00

Iowa Hospital Association - Fees	\$870.00
IRHTP - Fees	\$1,090.00
Jackson Lewis P.C. - Fees	\$455.00
Lori Johannsen - Expenses	\$381.00
Tracy Kastner - Expenses	\$205.00
Jill Kierscht - Expenses	\$32.75
Language Lines Services - Fees	\$491.19
Dr. Patrick Luft - Expenses	\$482.20
Macro Helix LLC - Fees	\$21,525.08
Marlon Dale Mormann - Expenses	\$20,000.00
MCG Health LLC - Fees	\$11,984.95
McKesson Medical Surgical - Supplies	\$5,204.01
Medical Solutions, LLC - Fees	\$140,002.91
Medline Industries, Inc. - Supplies	\$9,682.16
Michael & Sara Luft - Fees	\$300.00
MidAmerican Energy - Utilities	\$89.78
Brandi Mefferd - Expenses	\$312.73
Alexia Miller - Expenses	\$36.38
Julie Meseck - Expenses	\$36.38
Caden Nielsen - Scholarship	\$2,000.00
Network Services Company - Supplies	\$2,187.52
New York Life - Premiums	\$7,441.12
NW Iowa Yes Center - Fees	\$438.25
Nyemaster Goode, P.C. - Fees	\$2,604.00
Omnicell, Inc. - Fees	\$80.00
Owens & Minor - Supplies	\$23,685.72
Oxen Technology - Fees	\$10.00
Pfizer, Inc. - Supplies	\$104.40
Pharmacy OneSource - Fees	\$533.49
Physicians Lab Services - Fees	\$21,716.50
Pipeline Health Holdings - Fees	\$2,431.14
Pitney Bowes Bank, Inc. - Postage	\$1,500.00
Practical Sleep Services - Fees	\$4,560.00
Press Ganey Assoc., Inc. - Fees	\$3,588.01
Propio Language Service - Fees	\$362.46
QuVa Pharma, Inc. - Supplies	\$1,565.58
R&S Waste Disposal - Fees	\$2,038.09
Redsail Technologies - Supplies	\$8.01
Jonathan Richard - Expenses	\$205.44
Rolling Hills Community Service - Fees	\$3,480.00
Roo Bea Design, LLC - Supplies	\$97.00
Elizabeth Rothe - Expenses	\$235.93
Scribe EMR - Fees	\$19,776.00
Connie Schwabe - Expenses	\$36.38
Sensoscientific - Supplies	\$125.00
Sherwin Williams - Supplies	\$383.68
Siemens Healthcare Diagnostic - Supplies	\$1,354.50
Rachel Simon - Expenses	\$7.33
Singlehop, LLC - Fees	\$467.31
Smiths Medical - Supplies	\$335.66
Spendmend, LLC - Supplies	\$6,350.00
St. Anthony Education Service - Fees	\$6,667.50
Staples Advantage - Supplies	\$1,515.03
State Hygienic Laboratory - Fees	\$786.67
Rachel Steffen - Expenses	\$36.38
Stryker Sales Corp. - Supplies	\$728.13
T.A. Penke & Associates - Fees	\$32.00
Takeda Pharmaceuticals - Supplies	\$8,510.40
Team Ford Lincoln - Fees	\$35.74
Janet Theulen - Expenses	\$169.06
Thrifty White - Fees	\$3.00
Thoroughcare, Inc. - Fees	\$145.00
TKT Management - Fees	\$3,300.00
Travelers - Premiums	\$25,981.00
Tri-Anim Health Services - Supplies	\$476.84
Tricerat - Fees	\$7,347.50
Turnkey Pharmacy Solution - Fees	\$2,104.05
Unitimed Recruiting Resources - Fees	\$62,199.76
Unitypoint Health - Fes	\$168.00
US Foods - Supplies	\$10,078.00
V&H Tire Co. Inc. - Fees	\$775.80
Hannah Vary - Expenses	\$611.00
Vascular Access - Fees	\$2,100.00
Verizon Wireless - Telephone	\$277.10
VVC Holding LLC - Fees	\$4,039.27
Walmart/Capital One - Supplies	\$602.12

Danielle Watts - Expenses	\$36.38	West Bend Mutual Ins. - Premiums	\$9,209.40
Wells Fargo Financial Leasing - Fees	\$2,119.96	Kelly Wieman - Expenses	\$30.92
Westco Industries - Sponsorship	\$500.00	Patient Account Refunds	\$18,974.30
		<b>Manual Check &amp; ACH Total</b>	<b>\$1,419,907.67</b>

<b>DEPRECIATION FUND:</b>			
Alcon Vision, LLC - Cataract Instruments	\$18,080.00		
Bausch & Lomb Surgical - Cataract Instruments	\$7,035.65		
Echo Group, Inc. - Lighting Upgrades	\$35,308.22		
Invision Architecture - Master Facility Plan	\$145,251.07		
Mindray DS USA, Inc. - Telemetry Monitors	\$9,120.00		
<b>Depreciation Total</b>			<b>\$214,794.94</b>
<b>Salaries</b>			<b>\$1,718,084.93</b>
<b>GRAND TOTAL</b>			<b>\$3,528,346.86</b>

**Crawford County Memorial Hospital**  
**QUALITY COMMITTEE OF THE BOARD OF TRUSTEES**  
**September 19, 2023 Meeting Minutes**

A meeting of the Quality Committee of the Board of Trustees was held on Tuesday, August 22, 2023. Present: Jay Mendlik (by telephone); David Reisz; Erin Muck, CEO; Michael Luft, DO; Theresa Sheer, CNO; Dana Neemann, Director of Education & Patient Experience (exit 4:48pm), and Heather Rasmussen Chief Quality & Ancillary Services Officer.

Jay Mendlik called the meeting to order at 4:41 pm

**Committee Recommendations/Actions:** Recommend Board action regarding Medical Staff Executive Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

**I. Patient Experience**

Neemann reviewed the July 2023 updated scorecard for HCAHPS.

**II. Statistics**

Muck reviewed the August 2023 statistics with the Committee.

**III. Medical Staff Credentialing**

The Committee members reviewed the recommendation from the Medical Staff Executive Committee for clinical privilege approval of the submitted applications for appointments/re-appointments. The Committee recommends approval action for the Board of Trustees.

**IV. Committee Reports/Minutes**

- i. **Medical Staff Meeting:** The Committee reviewed the minutes from the Medical Staff meeting held on September 12, 2023.
- ii. **PFAC:** Neemann gave an update on the activities of the PFAC. At the August meeting, the PFAC met Theresa and learned about Press Ganey surveys. On September 14<sup>th</sup>, they toured the MFP mock-up in the 4-H Building at the Crawford County Fairgrounds.
- iii. **5 Star Journey Review:** Muck shared an update on activities of our 5 Star Journey. Nominations for the HealthCare Service Excellence Conference Summit Awards have been submitted to CLS. The annual Service Excellence conference is in November.

**V. Peer Review:** The Committee reviewed one external peer review.

**VI. Other Business/Updates**

- i. **DNV Survey:** Rasmussen shared that DNV conducted a follow-up survey on September 12<sup>th</sup>.
- ii. **Recruitment:** Muck gave an update on recruitment.
- iii. **Master Facility Plan:** Muck shared updates to the MFP.
- iv. **Forvis Update:** Muck shared updates on Forvis activities.

**VII. Adjournment** Heather Rasmussen, Recorder. 5:48pm

*Peer review records are privileged and confidential. Quality Improvement activities are protected from discovery under Iowa Code 147.135.*

**Medical Staff Meeting Minutes**

September 12, 2023

A meeting of the Medical Staff of Crawford County Memorial Hospital was held on Tuesday, September 12<sup>th</sup>, 2023, in the hospital's Meeting Rooms C-D.

Present were David Wright DO, Julie Graeve ARNP, Michael Luft DO, Sara Luft ARNP, Erin Schechinger DNP, John Lothrop MD, John Ingram MD, Jill Kierscht ARNP, Patrick Luft MD, Ed Cutler CRNA, Randy Kilnoski CRNA, Eric Simons MD, Erin Muck CEO, Theresa Sheer CNO, Heather Rasmussen, Chief Quality & Ancillary Services Officer, Angie Andersen, IT Director, Michael DeLong, Medical Asst. Recorder: Marcy Fink

Absent were Leah Eck, DNP, Kyle Brown MD, Elizabeth Ranniger MD, Lori Johannsen PA-C, Andrew Segebart, Pharm-D, Director of Pharmacy

The meeting was called to order by David Wright DO at 8:04 a.m.

**APPROVAL OF PREVIOUS MONTH'S MINUTES**

The voting members of the medical staff approved the minutes of the August 8<sup>th</sup>, 2023, meeting.

**CLINICAL UPDATE**

Theresa Sheer and Heather Rasmussen

- RN was hired for the Medical Unit.
- A social worker has been hired. She previously worked with DHS in Council Bluffs.
- An update was given on Pharmacy staffing.
- Rita Keiner is now working as our 340B Coordinator.

**BUSINESS**

A. Immunizations

Michael DeLong

- Michael is asking providers to let him know which COVID booster they would prefer using. Patients are starting to ask about getting one with their flu shot.
- Information was given regarding an immunization for RSV. This is a 1-dose vaccine.

B. IT Update

Angie Andersen

- Starting work with Cerner
- FaceTime was being used during COVID in certain circumstances, but for HIPAA reasons, this will not be the practice going forward. The Webex platform will be used in its place.
- A question was raised regarding how IT call system worked. Angie informed the Med Staff that she was on call 24-7. That practice will be changing in the future.

C. Entering patient orders in the computer

Dr. D. Wright

- Providers were reminded to put orders in the computer, not just on paper for nursing staff. Providers stated that was being done because they could not enter orders until registration had entered the patient into the system. Theresa will follow-up with Tiffany Ransom regarding why there are delays. Another reason for delays seems to be nursing staff is waiting for results of a required COVID test. Providers made the decision that a COVID test would not be a requirement before admission unless ordered.

**ADJOURNMENT**

The meeting was adjourned to the Executive Committee at 8:44 am

**David Wright, DO President, Medical Staff**

## **SEPTEMBER 2023 CREDENTIALING**

### **NEW APPOINTMENTS**

James Steidler, MD

### **REAPPOINTMENTS**

Adrienne Dekarske, MD

Elizabeth Ranniger, MD

Dennis Crabb, MD

Atul Ramachandran, MD

Patrick Luft, MD



**Crawford County Memorial Hospital**  
**Mission Committee**  
**September 14, 2023 4:30 PM**

A meeting of the Mission Committee of the Board of Trustees was held on Thursday, September 14, 2023. Present on site were Erin Muck (CEO), Bob Fink (Plant Operations Manager), Jon Schuttinga and Heather Wight (recorder). In addition, Heidi Willis (INVISION), Matt Cramer (INVISION) and Angie Nees (INVISION). Unable to attend were Ed Cutler (CRNA Director of Anesthesia) and Jay Mendlik.

The meeting was called to order at 4:30 p.m.

**FINANCE**

**MFP Mockup Tour**

- INVISION and Muck gave a tour of the mockup spaces in the 4-H Building at the Crawford County Fairgrounds and viewed a digital rendering.

**The meeting adjourned at 5:30 p.m.** Heather Wight, Recorder

## CEO Report

September 21, 2023

Good Afternoon,

Monday's meeting will start off with recognizing Tom Gustafson for his years of service on our board with his wife, Kathi. Tom's contributions over the last several years directly impacted the success of CCMH and he will always be remembered and appreciated. I for one am grateful for his leadership and for trusting me with serving our community and leading our organization into the future.

Also at the meeting, our annual audit will be presented by Denman and Company. This will be Jay Horn's last audit with CCMH. His expertise over the last 38 years has been appreciated. We have every faith we will continue to be in good hands after his retirement.

INVISION and Graham will be giving a status update of the finalization of schematic design and the start of design, along with next steps. Thank you for taking the time to come out to the fairgrounds and give feedback on the mockups. Staff and the PFAC committee did an outstanding job identifying opportunities and ideas with much progress made in the project.

The trend of a decrease in volumes continue, with total patient volumes down 5.38% for the month and 5.73% for the first two months of the fiscal year. However, the volumes in August were notably increased from July volumes.

There has been a significant increase in uninsured/private pay patients with emergent medical conditions. Crawford County's uninsured rate is now above 11% and closer to 13%. This will be monitored, along with bad debt write-offs throughout the fiscal year.

With the decrease in volumes, revenue was under budget by \$628,458. Expenses were also under budget by \$80,056. The month ended with a loss of \$99,532, which was greater than budget by \$75,925. Total cash balances went down as anticipated by \$1,053,196 due to the remainder of our general and professional insurance liability premiums being pre-paid for the year and payments for schematic design related to the building project. Days cash on hand remain healthy at 188.

In other news, Dr. Michael Luft has been promoted to Chief Medical Officer. He will be an outstanding liaison between the providers and administration. He will take on a more active role with organizational strategy and quality of the medical staff.

Provider recruitment efforts continue and in early November an Orthopedic Surgeon joins the CCMH employed provider team. More information will be shared closer to their start time. There will also be a CRNA joining our team in February 2024. Interviews and recruiting continue for general surgery, ER physician, and Nurse Practitioner/Physician Assistant.

As a reminder, the meeting is scheduled at 5:00 pm with a dinner provided. Please let Heather or me know if you are unable to make it.

Respectfully,  
Erin