

# BOARD OF TRUSTEES MEETING AGENDA

5:00 p.m., Monday, September 25, 2023 Hospital Meeting Rooms C-D 100 Medical Parkway, Denison, IA

### I. CALL TO ORDER

# II. APPROVAL OF MINUTES

A. Previous Month's Minutes

# III. COMMUNITY

- A. Recognition of Board Member's Service
- B. Board Chair Comments

# IV. FINANCIAL STABILITY

- A. FY23 Audit Discussion / Action
- B. Finance Committee Report Approval of Payroll & AP

# V. QUALITY CARE AND SERVICES

- A. Quality Committee Report
- B. Medical Staff Report

# VI. PATIENT EXPERIENCE

A. 5 Star Journey Update

# VII. PEOPLE

- A. Credentialing
  - i. Appointments & Reappointments Discussion / Action
- B. Mission Committee Report

# VIII. GROWTH

- A. Department Reports Tabled
- B. Building Project Status Report
- C. CEO Report

# IX. EXECUTIVE SESSION PURSUANT TO IOWA CODE

**Section 21.5 (1)(i)** To evaluate the professional competency of an individual whose appointment, hiring, performance, or discharge is being considered when necessary to prevent needless and irreparable injury to that individual's reputation and that individual requests a closed session. Open Session –Possible Action

# X. ADJOURNMENT

### **Board of Trustees**

August 28, 2023

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Monday, August 28, 2023, in Hospital Board Room D at Crawford County Memorial Hospital, Denison, Iowa.

Present on site during the meeting were David Reisz, Vernon Sid Leise, Jay Mendlik, Heather Rasmussen (Chief Quality & Ancillary Services Officer), Rachel Melby (CFO), Erin Muck (CEO), Theresa Sheer (CNO), and Heather Wight (Recorder). In addition, Terry Welker (Executive Director of Human Resources), Terry Brockman (Laboratory Manager left at 6:02) and Dan Mundt (Denison Free Press). Not present were Amy Schultz, and Dr. David Wright (Chief of Staff).

The Board would like to recognize the passing of Tom Gustafson and therefore a vacant seat on the Crawford County Memorial Hospital Board of Trustees.

CALL TO ORDER: The Board of Trustees meeting was called to order at 5:31 p.m. by Mendlik.

### **APPROVAL OF PREVIOUS MONTH'S MINUTES**

A motion was made by Reisz, second by Leise, to approve the July 31, 2023, minutes as presented. Motion carried unanimously.

#### **COMMUNITY**

#### **Public Comments**

No public comments were heard.

#### **Board Chair Comments**

Mendlik shared the busy upcoming calendar with lots of good things happening.

### **QUALITY CARE AND SERVICES**

#### **Quality Committee Report**

- Rasmussen gave a brief update of the Quality Committee activities.
- Recommend Board action regarding Medical Staff Accountable Care Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

### **Medical Staff Report**

Muck gave a summary of the recent Medical Staff meeting.

#### **PATIENT EXPERIENCE**

#### 5-Star Journey Update

Muck gave an update on the 5-Star Journey.

### **PEOPLE**

### Credentialing

A motion was made by Leise, second by Reisz, to approve Medical Staff appointment of Gengel and reappointments of D. Ramos, Rupiper, Bowen, Priluck, Markus, SJ Liu, T. Ramos as presented. Motion carried unanimously.

# **Mission Committee Report**

Muck shared a recap of the Mission Committee Report.

# **Board of Trustees**

August 28, 2023

### **Board Vacancy – Recommendation / Action**

Section 4 of the Board of Trustees By-Laws states:

Vacancies in the Board of Trustees may be filled by appointment, until the next general election, to fill the vacancy by the remaining members of the Board of Trustees or, if few than three Trustees remain on the Board, by the Board of Supervisors for the period until the vacancies are filled.

A motion was made by Reisz, second by Leise to nominate Jon Schuttinga as the appointed member to the Board of Trustees until the next general election. The motion carried unanimously.

# Committee assignments for new board member

The Board Chair approved Jon Schuttinga to take the committee assignments of Tom Gustafson. Therefore, Schuttinga will be on the Mission Committee.

### **GROWTH**

### **Department Reports**

Radiology

Rasmussen shared the progress of the process reviews and updates.

Laboratory

Brockman shared upgrades to testing equipment in the department.

#### **CEO Report**

Muck shared the upcoming review at committee meetings of the board bylaws and fiduciary policy as advised by the hospital attorney. We would like to invite Kathi Gustafson to the next board meeting to recognize Tom Gustafson for his years of service on the hospital board.

#### **FINANCIAL STABILITY**

### **Finance Committee Report**

1. Total Payroll & Accounts Payable of \$3,030,545.16 for payment.

A motion was made by Reisz, second by Leise, to approve the financial report, total payroll, and accounts payables in the amount of \$3,030,545.16. Motion carried unanimously.

### Capital Purchase - ENT/Cataract Surgical Equipment

Due to the increase in number of ENT and cataract surgeries, additional surgical equipment needs to be purchased.

A motion was made by Leise, second by Reisz, to approve the purchase of ENT/cataract surgical equipment not to exceed the amount of \$30,000. Motion carried unanimously.

#### **ADJOURNMENT**

A motion was made by Reisz, second by Leise, that the meeting be adjourned at 6:38 p.m. Motion carried unanimously.



**Audit** 

June 30, 2023



# **Audit Report**

Unmodified Opinion
Financial Statements
Notes to Financial Statements
Required Supplementary Information

# **Separate Letter**

Required Communications to Board

# **Board of Trustees**

Planning / Scope Communication / Review of Reports

# **GASB 68 - Pensions**

# **Previously:**

- Pension expense = What Hospital paid
- No recognition of unfunded portion

# **Currently:**

- Pension expense = Your share of state-wide actuarially determined total pension expense.
- Recognition of your share of the statewide unfunded liability



# **2023 CCMH Pension Income (Expense)**

**CCMH** contributions

\$ 1,631,000

**CCMH** share of total

**IPERS** pension expense

(20,000)

2023 Increase in net income

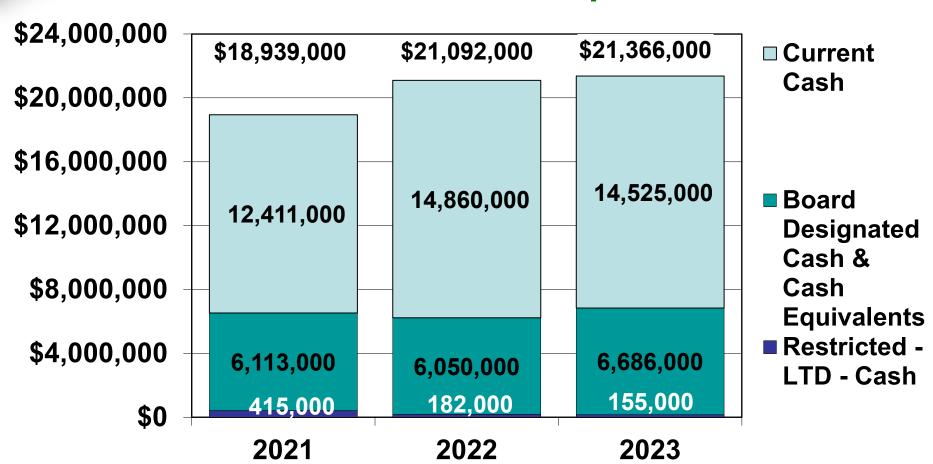
**\$ 1,651,000** 

Pension expense was decreased this year.

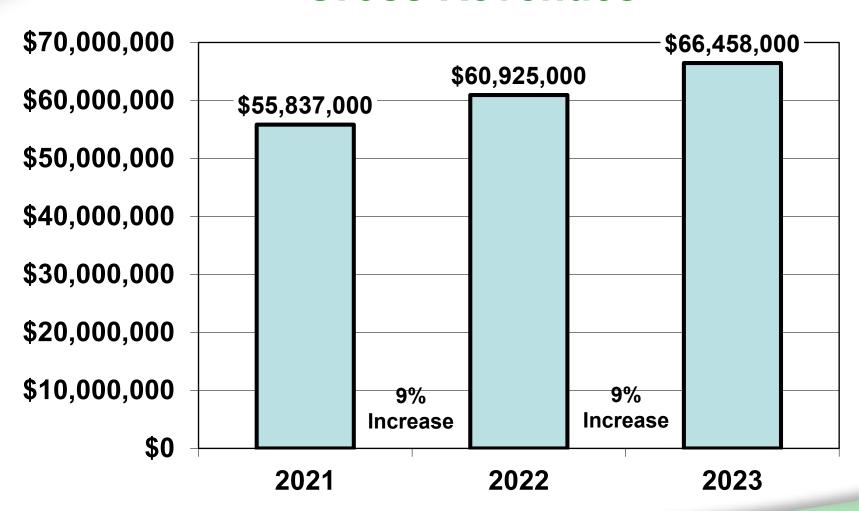
# **Total Assets**



# **Total Cash and Cash Equivalents**



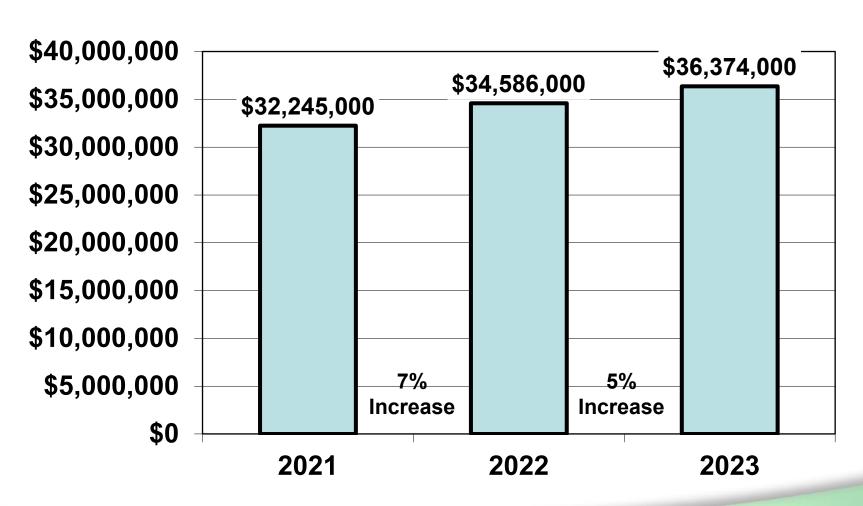
# **Gross Revenues**



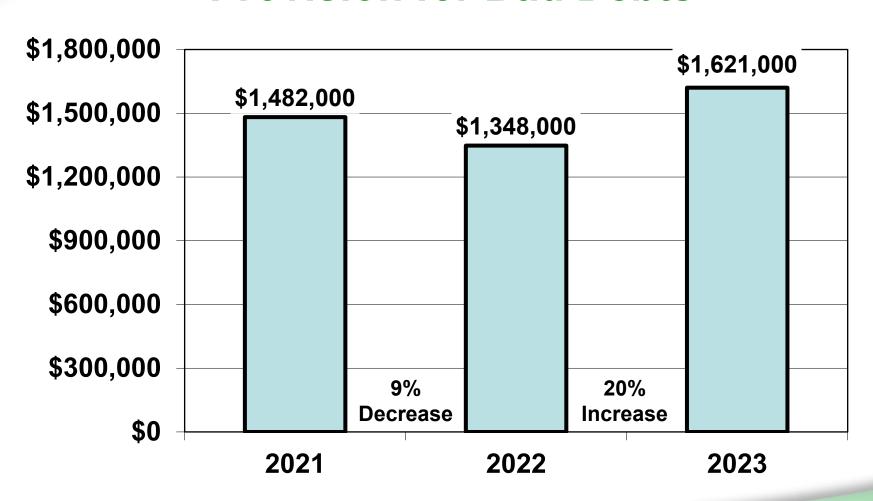
# **Gross Revenues (continued)**

- Most significant increases in 2023:
  - Observation room
  - Pharmacy
  - Clinics

# **Net Patient Service Revenue**

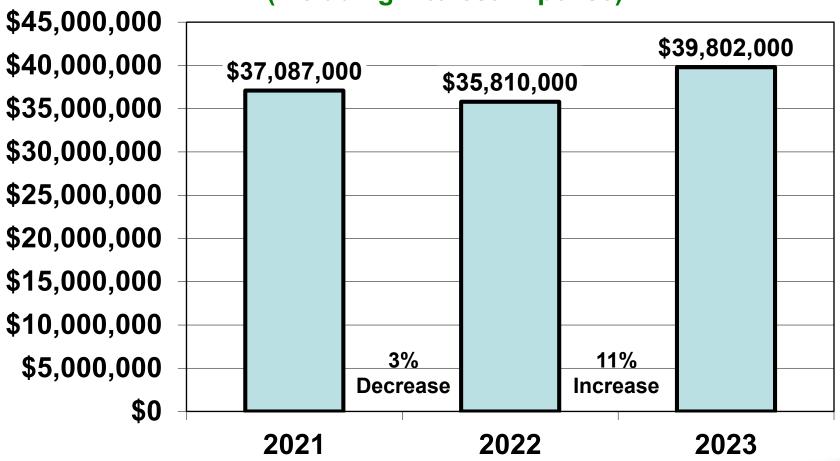


# **Provision for Bad Debts**

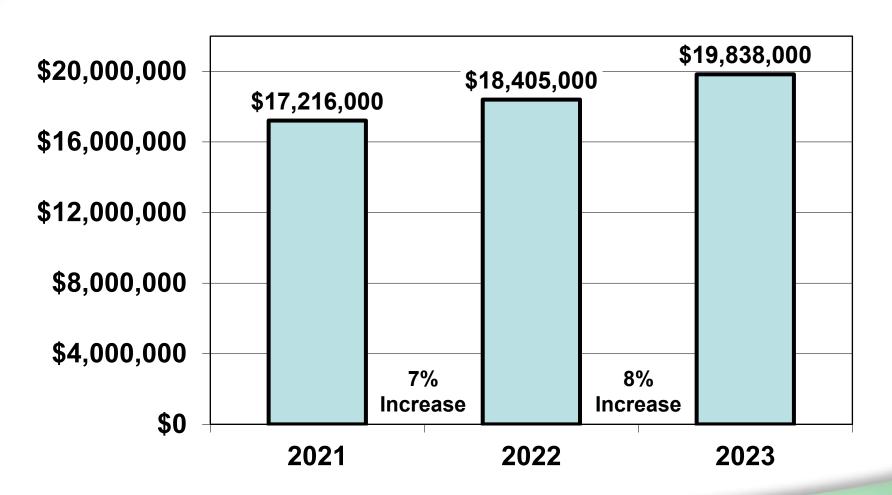


# **Total Expenses**

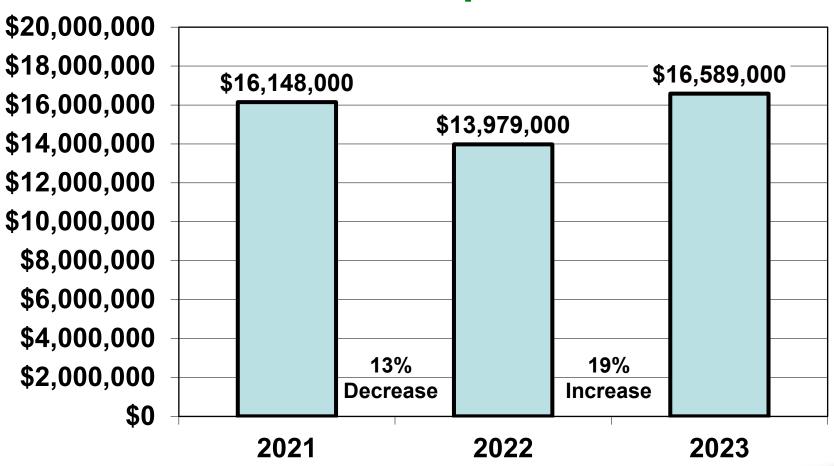
(Including Interest Expense)



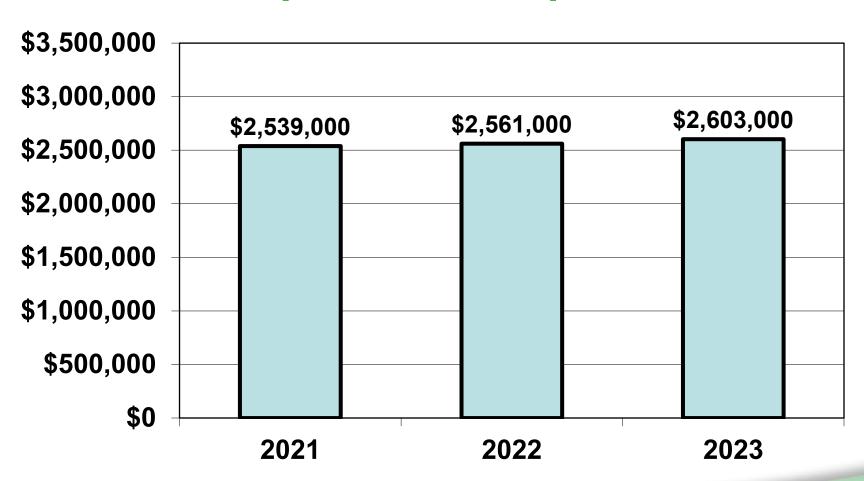
# **Salaries**



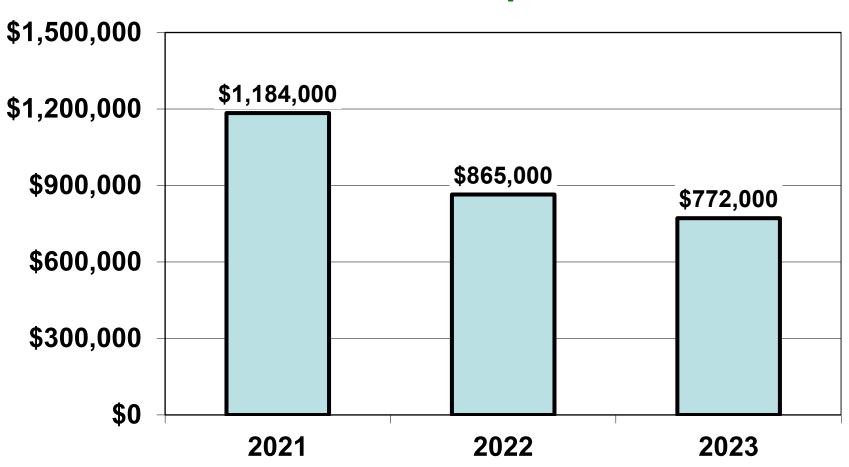
# **Other Expenses**



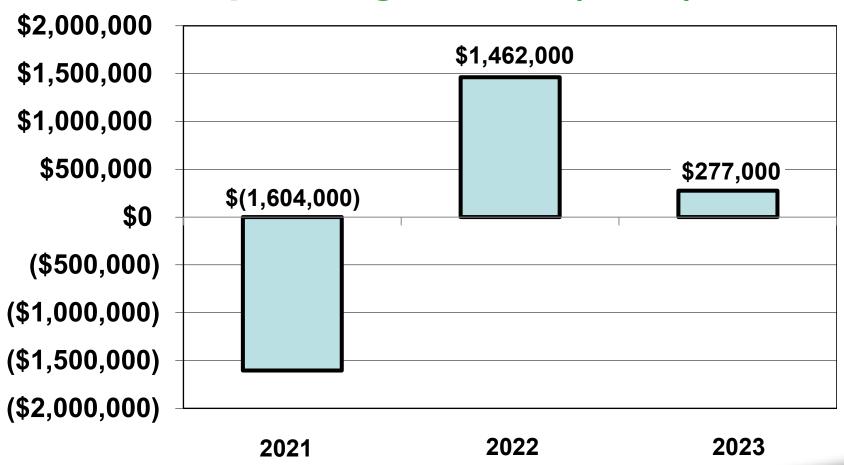
# **Depreciation Expense**



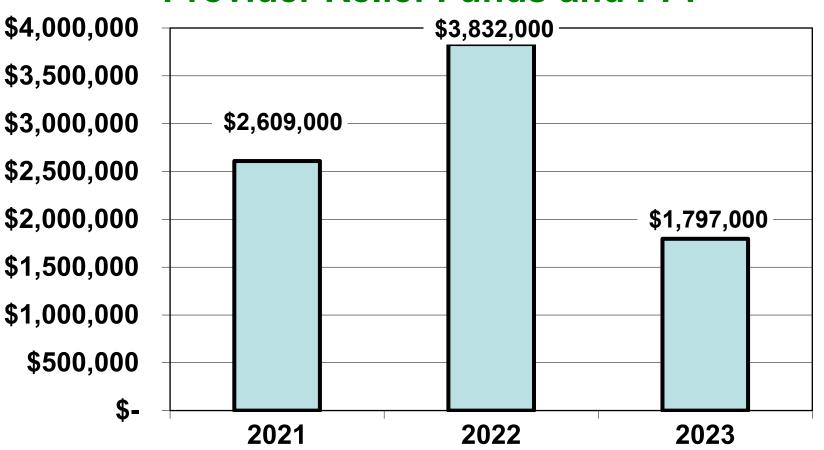
# **Interest Expense**



# **Operating Income (Loss)**



# Change in Net Position - Net Income, Includes Provider Relief Funds and PPP



# Change in net position excluding IPERS & OPEB adjustments, PRF, and PPP

# 2022

- \$ 3,832,000 Change in net position
- \$ (2,472,000) Year-End IPERS Accrual
- \$ 51,000 Year-End OPEB Accrual
- \$ (1,217,000) Provider relief funding
- \$ 194,000 Change in net position excluding IPERS/OPEB, PRF, and PPP

# 2023

- \$ 1,797,000 Change in net position
- \$(1,651,000) Year-End IPERS Accrual
- \$ 31,000 Year-End OPEB Accrual
- \$ 0 Provider relief funding
- \$ 0 Paycheck protection program
- \$ 177,000 Change in net position excluding IPERS/OPEB, PRF, and PPP



# **Debt Service Coverage Ratio**

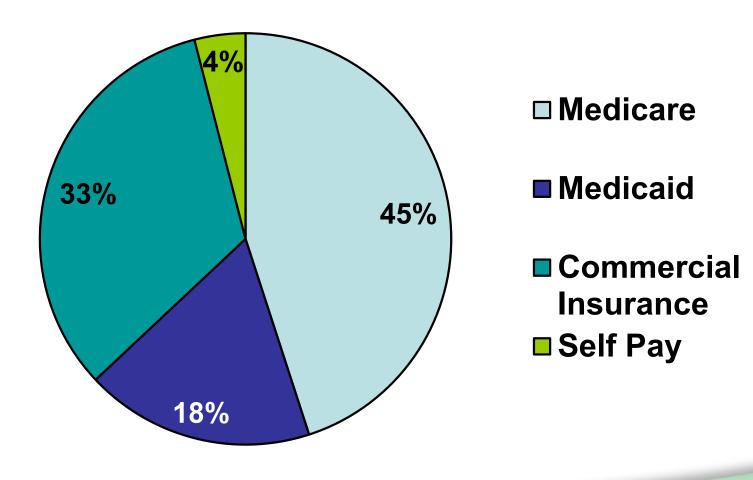
	2023	2022	<u>2021</u>
Net Income (Loss)	\$ 1,797,000	\$3,832,000	\$2,609,000
Interest and amortization	772,000	865,000	1,184,000
Depreciation	2,603,000	<b>2,561,000</b>	2,539,000
Cash Available for Debt Service	\$5,172,000	\$7,258,000	\$6,332,000
Debt Service	\$ <u>1,829,000</u>	<u>\$1,886,000</u>	\$2,092,000
Debt Service Coverage Ratio	2.83	3.85	3.03



# **Days Cash on Hand**

	<u>2023</u>	<u>2022</u>	<u> 2021</u>
Cash and Cash Equivalents	\$21,366,000	\$21,092,000	\$18,939,000
Days cash on hand	210	233	201

# **2023 Payor Mix**



# **Notes to Financial Statements**

- Accounting Policies
- Assets Whose Use is Limited
- Property and Equipment
- Long-Term Debt
- Other
  - Provider Relief Funds
  - County Hospital Budget
  - IPERS Pension Plan
  - Other Post Employment Benefits

# Required Supplementary Information

- Net Pension Liability
- Net OPEB Liability
- Summary of Pension Contributions

# **Required Communications Letter**

- Our Responsibility
- Significant Accounting Policies
- Accounting Estimates
- No Significant Audit Adjustments
- No Disagreements with Management
- Management Representations
- No Consultations with Other Accountants
- No Issues Discussed Prior to Retention of Auditors
- No Difficulties Encountered in Performing the Audit



# Denman & Company, LLP

Jay Horn, Partner

jhorn@denman-cpa.com

Phone: 515-453-1600

# CRAWFORD COUNTY MEMORIAL HOSPITAL FINANCE COMMITTEE MEETING September 21, 2023 12:00 P.M.

A meeting of the Finance Committee of the Board of Trustees was held on Thursday, September 21, 2023, in the Administrative Conference Room. Present on site were Rachel Melby, CFO; Erin Muck, CEO; and Heather Wight (rcdr). Present via telephone were Jay Mendlik and Jay Horn (Denham & Company). Unable to attend were Dr. John Lothrop and Amy Schultz.

The meeting was called to order at 12:13 pm.

# **Committee Recommendations:**

- 1. Total Payroll & Accounts Payable of \$3,528,346.86 for approval of payment.
- 2. Approval of the FY2023 Audit Report issued by Denman & Company.

# **Approval of Minutes**

The August 2023 minutes were reviewed and approved.

## **CFO Report**

The CFO Report was reviewed.

### **Financial Reports**

# Statistical, Income and Cash Flow Report

With the close of August, we have wrapped up just the 2<sup>nd</sup> month of our fiscal year. Although total patient volumes were down 5.38% compared to last August, we did see some sizable increases compared to July. Mostly notably, we saw a 21% increase in Clinic Visits, 16% increase in lab procedures, and a 14% increase in radiology procedures compared to July.

Nonetheless, year-to-date total volumes are down 5.73% compared to the 2022. From an admissions standpoint, inpatient volumes continue to decrease. On that note, there is a noticeable disconnect between Admissions and Patient Days for the month. Patient Days were abnormally inflated in August due to several uninsured admissions with extended lengths of stay. The alarming increase in uninsured patients with emergent medical conditions continues to be a major concern and something we will continue to discuss and monitor with bad debt write-offs. From an outpatient standpoint, volumes have decreased with the winding down CNOS visits, which will be completely done at the end of September. However, we are hopeful that our recruitment efforts in orthopedics will ramp up clinic and ancillary services volumes as we enter the second half of our fiscal year.

Although patient revenue was under budget by more than \$600,000, the net loss for the month was only \$99,532. This was about \$76,000 more than the budgeted loss of \$23,607, which is primarily due to one non-recurring expense item and the under-budgeted liability insurance premium increase.

Total cash balance at the end of August was \$19,993,290. The decrease of \$1,053,196, which was anticipated and noted last month, is due to the remainder of our general and professional insurance liability premiums being prepaid for the year, as well the payments for schematic design related to master facility planning. Days cash on hand

# CRAWFORD COUNTY MEMORIAL HOSPITAL FINANCE COMMITTEE MEETING September 21, 2023 12:00 P.M.

are still above target at 188 days. Days in A/R and Debt Service Coverage ratio are also outperforming our targets and remain financially sound.

#### **Balance Sheet**

The Balance Sheet as of 08/31/23 reflects Total Assets of \$48,991,539.

# **Payroll & Accounts Payable**

The committee reviewed and recommends total Payroll & Accounts Payable of \$3,528,346.86 to the Board for approval. This amount includes \$1,718,084.93 in salaries.

### **Accounts Receivable**

Patient Accounts Receivable as of 08/31/2023 totaled \$8,493,132 which is an increase of \$361,323 from last month.

# **Other Business**

# **FY2023 Audit Report**

Jay Horn discussed the FY2022 Audit Report with the committee.

### **Contract Labor Review**

The committee reviewed the monthly expense summary for contract labor.

# **Health Enterprises Patronage Dividend**

The committee reviewed the patronage payment from Health Enterprises Cooperative for 2022.

Adjourn - The meeting was adjourned at 1:03 pm. Heather Wight, Recorder

# **Comparative Statistical Report**

August 2023

	Month to Date			Fiscal Year to Date		
	FY 2024	FY 2023	Variance	FY 2024	FY 2023	Variance
Total Admissions	35	54	-35.19%	61	111	-45.05%
Acute/OB	26	37	-29.73%	46	82	-43.90%
Skilled	3	2	50.00%	4	5	-20.00%
ICF	1	2	-50.00%	1	2	-50.00%
Respite	0	0	0.00%	0	0	0.00%
Newborns	5	13	-61.54%	10	22	-54.55%
Observation Admissions	24	22	9.09%	44	35	25.71%
Total Adjusted Admits	59	76	-22.37%	105	146	-28.08%
Total Patient Days*	195	192	1.56%	332	401	-17.21%
Acute/OB	97	92	5.43%	163	224	-27.23%
Nursery	5	20	-75.00%	16	36	-55.56%
Skilled	23	15	53.33%	24	30	-20.00%
ICF	3	13	-76.92%	3	13	-76.92%
Respite	0	0	0.00%	0	0	0.00%
Observation	67	52	28.85%	126	98	28.57%
*Includes Observation						
Average LOS (Acute/OB)	2.90	2.38	21.55%	2.93	2.82	3.74%
Hospital Procedures						
Inpatient	844	744	13.44%	1,323	1,812	-26.99%
Outpatient	14,857	15,850	-6.26%	27,620	28,891	-4.40%
Total	15,701	16,594	-5.38%	28,943	30,703	-5.73%
Surgical Procedures	119	126	-5.56%	211	225	-6.22%
Anesthesia Procedures	98	105	-6.67%	177	193	-8.29%
ER Visits	415	450	-7.78%	840	906	-7.28%
Admits from ER	36	25	44.00%	56	61	-8.20%
Scheduled Outpatient Visits	80	95	-15.79%	189	209	-9.57%
Ambulance Trips	112	105	6.67%	247	238	3.78%
Xray Procedures	665	704	-5.54%	1,242	1,329	-6.55%
Mammography Procedures	120	105	14.29%	201	172	16.86%
Flouro Procedures	0	6	-100.00%	4	7	-42.86%
Ultrasound Dept Procedures	179	244	-26.64%	316	429	-26.34%
Echo Procedures	49	54	-9.26%	84	89	-5.62%
CT Dept Procedures	191	191	0.00%	428	379	12.93%
MRI Dept Procedures	92	77	19.48%	150	125	20.00%
Nuc Med Procedures	6	9	-33.33%	14	11	27.27%
Total Radiology Procedures	1,302	1,390	-6.33%	2,439	2,541	-4.01%
Respiratory Tx Procedures	170	158	7.59%	206	326	-36.81%
EKG Procedures	164	163	0.61%	320	305	4.92%
Sleep Studies	7	4	75.00%	17	22	-22.73%
Lab Procedures	6,737	7,246	-7.02%	12,553	13,737	-8.62%
Physical Tx Procedures	2,177	2,050	6.20%	3,866	3,633	6.41%
Speech Procedures	51	19	168.42%	72	50	44.00%
OT Procedures	144	177	-18.64%	345	342	0.88%
Cardiac Rehab Procedures	106	99	7.07%	236	237	-0.42%
Pulmonary Rehab Procedures	7	25	-72.00%	15	43	-65.12%
Specialty Clinic Visits	640	713	-10.24%	1,095	1,208	-9.35%
Total Medical Clinic Visits	3,484	3,774	-7.68%	6,362	6,726	-5.41%

# CRAWFORD COUNTY MEMORIAL HOSPITAL OPERATING/INCOME STATEMENT FOR THE MONTH ENDING AUGUST 31, 2023

Gray lines are YTD. All %'s are based on net revenue except for the variance column and gross revenue.	CURRENT MO <u>ACTUAL</u>		CURRENT MONTH <u>BUDGET</u>		CURRENT   VARIA	_	PRIOR YEAR <u>ACTUAL</u>	
PATIENT SERVICE REVENUES	421.646	7.00/	C11 24F	0.00/	(170 500)	20.40/	F17 222	0.20/
INPATIENT SERVICES	431,646 756,201	7.8% 7.2%	611,245 1,172,518	9.9% 9.9%	(179,599) (416,318)	-29.4% -35.5%	517,232 1,156,511	9.2% 10.7%
OUTPATIENT SERVICES	5,049,052	91.4%	5,504,624	89.5%	(455,572)	-8.3%	5,057,909	90.1%
	9,753,650	92.4%	10,559,225	89.5%	(805,576)	-7.6%	9,578,712	88.6%
SWING BED SERVICES	42,066	0.8%	35,353	0.6%	6,713	19.0%	36,075	0.6%
	44,297	0.4%	67,816	0.6%	, ,	-34.7%	72,332	0.7%
TOTAL GROSS PATIENT REVENUE	5,522,764	100.0%	6,151,222	100.0%	(628,458)	-10.2%	5,611,216	100.0%
DEDUCTIONS FROM REVENUE	10,554,147	100.0%	11,799,560	100.0%	(1,245,412)	-10.6%	10,807,554	100.0%
MEDICARE ADJUSTMENTS	(1,307,103)	-23.7%	(1,243,620)	-20.2%	(63,482)	5.1%	(1,110,664)	-19.8%
	(2,400,806)	-22.7%	(2,385,571)	-20.2%	(15,236)	0.6%	(1,998,645)	-18.5%
TITLE XIX ADJUSTMENTS	(215,378)	-3.9%	(380,605)	-6.2%	165,227	-43.4%	(257,356)	-4.6%
	(448,390)	-4.2%	(730,095)	-6.2%	281,705	-38.6%	(631,799)	-5.8%
BLUE CROSS ADJUSTMENTS	(606,667)	-11.0%	(624,133)	-10.1%	17,466	-2.8%	(578,605)	-10.3%
OTHER ADJUSTMENTS	(1,029,303) (265,202)	-9.8% -4.8%	(1,197,240) (351,486)	-10.1% -5.7%	167,937 86,284	-14.0% -24.5%	(1,144,589) (292,218)	-10.6% -5.2%
OTHER ADJUSTINEIVIS	(533,431)	-5.1%	(674,237)	-5.7%	140,806	-20.9%	(589,256)	-5.5%
PROVISION FOR UNCOLLECTIBLE	(142,739)	-2.6%	(172,111)	-2.8%	29,372	-17.1%	(243,564)	-4.3%
	(295,759)	-2.8%	(330,152)	-2.8%	34,393	-10.4%	(335,219)	-3.1%
CHARITY CARE	(9,471)	-0.2%	(26,850)	-0.4%	17,379	-64.7%	(10,787)	-0.2%
	(34,936)	<u>-0.3%</u>	(51,505)	<u>-0.4%</u>	16,568	<u>-32.2%</u>	(34,081)	-0.3%
TOTAL DEDUCTIONS FROM REVENUE	(2,546,560)	-46.1%	(2,798,806)	-45.5%	252,246 626,174	-9.0%	(2,493,194)	-44.4%
NET PATIENT REVENUE	(4,742,626) <b>2,976,204</b>	-44.9% <b>53.9</b> %	(5,368,800) <b>3,352,416</b>	-45.5% <b>54.5%</b>	626,174 (376,212)	-11.7% - <b>11.2%</b>	(4,733,589) <b>3,118,022</b>	-43.8% <b>55.6%</b>
(as % of Gross Patient Revenue)	5,811,522	55.1%	6,430,760	54.5%	(619,238)	-11.2% -9.6%	6,073,965	56.2%
(us /s s) cross r attent nevertae,	3,011,322	33.170	0, 130,700	31.370	(013,230)	3.070	0,073,303	30.270
NET PATIENT REVENUE	2,976,204	88.7%	3,352,416	94.2%	(376,212)	-11.2%	3,118,022	91.3%
(as % of Total Operating Revenue)	5,811,522	91.1%	6,430,760	94.0%	(619,238)	-9.6%	6,073,965	93.1%
OTHER REVENUE		2.20/						• • • •
DIETARY/MEALS INCOME	7,514	0.2%	7,300	0.2%	214	2.9%	6,910	0.2%
OTHER INCOME	12,700 371,882	0.2% 11.1%	14,600 198,167	0.2% 5.6%	(1,900) 173,715	-13.0% 87.7%	14,243 288,744	0.2% 8.5%
OTTEN INCOME	552,082	8.7%	396,333	5.8%	155,749	39.3%	435,999	6.7%
TOTAL OTHER REVENUE	379,396	11.3%	205,467	5.8%		84.7%	295,654	8.7%
	564,782	8.9%	410,933	6.0%	•	37.4%	450,243	6.9%
TOTAL OPERATING REVENUE	3,355,600	100.0%	3,557,883	100.0%	(202,283)	-5.7%	3,413,675	100.0%
	6,376,303	100.0%	6,841,693	100.0%	(465,390)	-6.8%	6,524,208	100.0%
ODEDATING EVDENCES								
OPERATING EXPENSES SALARIES	1,734,192	51.7%	1,904,115	53.5%	(169,923)	-8.9%	1,573,854	46.1%
JALANIES .	3,367,930	52.8%	3,661,552	53.5%	(293,622)	-8.0%	3,055,298	46.8%
BENEFITS	526,999	15.7%	598,191	16.8%	(71,192)	-11.9%	521,973	15.3%
	1,068,470	16.8%	1,173,351	17.2%	(104,881)	-8.9%	1,071,118	16.4%
PROFESSIONAL FEES	244,329	7.3%	106,480	3.0%	·	129.5%	318,131	9.3%
CURRUES & EVENISES	512,755	8.0%	205,272	3.0%		149.8%	658,863	10.1%
SUPPLIES & EXPENSES	825,008 1,376,794	24.6% 21.6%	727,897 1,417,180	20.5% 20.7%	97,111 (40,387)	13.3% -2.8%	706,247 1,296,162	20.7% 19.9%
OCCUPANCY	1,376,794	3.6%	135,905	3.8%		-2.6 <i>%</i> -10.4%	1,290,102	3.5%
00001711101	251,104	3.9%	271,809	4.0%	(20,705)	-7.6%	238,894	3.7%
DEPRECIATION	165,000	4.9%	224,700	6.3%	(59,700)	-26.6%	210,000	6.2%
	330,000	5.2%	449,400	6.6%	(119,400)	-26.6%	420,000	6.4%
TOTAL OPERATING EXPENSE	3,617,232	107.8%	3,697,288	103.9%		-2.2%	3,449,003	101.0%
	6,907,053	108.3%	7,178,565	104.9%	(271,512)	-3.8%	6,740,335	103.3%
NET OPERATING INCOME (LOSS)	(261,632)	-7.8%	(139,405)	-3.9%	(122,227)	87.7%	(35,327)	-1.0%
1121 01 21011110 111001112 (2000)	(530,749)	-8.3%	(336,871)	-4.9%	(193,878)	57.6%	(216,127)	-3.3%
			, , ,		, , ,		, , ,	
NONOPERATING REV/EXP								
TAXES	166,359	5.0%	167,865	4.7%		-0.9%	165,896	4.9%
CENERAL CONTRIBUTIONS	332,717	5.2%	335,730	4.9%	(3,013)	-0.9%	331,793	5.1%
GENERAL CONTRIBUTIONS	250 250	0.0% 0.0%	-	0.0% 0.0%	250 250	0.0% 0.0%	- 56	0.0% 0.0%
COVID/PRF FUNDING	250	0.0%	-	0.0%	- 230	#DIV/0!	9,123	3.1%
,	-	0.0%	-	0.0%	-	#DIV/0!	102,337	22.7%
INTEREST INCOME	44,130	1.3%	10,833	0.3%	33,297	307.4%	7,171	0.2%
	89,104	1.4%	21,667	0.3%	67,437	311.2%	11,894	0.2%
INTEREST EXPENSE	(48,639)	-1.4%	(62,900)	-3.5%	14,261	-22.7%	(53,063)	-1.6%
	(97,539)	-1.5%	(125,800)	-1.8%	28,261	-22.5%	(105,737)	2.0%
TOTAL NONOPERATING INCOME (LOSS)	162,100	<b>4.8%</b>	115,798	3.3%	46,302	40.0%	<b>129,127</b>	3.8%
	324,532	5.1%	231,596	3.4%	92,936	40.1%	340,342	5.2%
NET INCOME (LOSS)	(99,532)	-3.0%	(23,607)	-0.7%	(75,925)	321.6%	93,799	2.7%
		/-	<del>\</del> \\	/0	\   -   -	/	,,	,,

# CRAWFORD COUNTY MEMORIAL HOSPITAL STATEMENT OF CASH FLOWS FOR THE MONTH ENDING AUGUST 31, 2023

						THIS MONTH		YTD	
CASH FLOWS FROM OPERATING	S ACTIVITIE	c							
	CASH RECEIVED FROM PATIENTS AND THIRD -PARTY PAYORS								
	CASH PAID TO SUPPLIERS FOR GOODS AND SERVICES								
CASH PAID TO EMPLOYEES						(2,432,867) (1,659,737)		(4,080,942) (3,596,819)	
OTHER OPERATING REVENU						379,396		615,640	
NET CASH PROVIDED B	Y OPERATII	NG ACTIVITI	ES			(1,009,384)		(1,198,622)	
CASH FLOWS FROM NONCAPITA	AL FINANCI	NG ACTIVIT	IES						
COUNTY TAXES						-		15,396	
CASH FLOW FROM CAPITAL ANI	D RELATED	FINANCING	ACTIVITIES	5					
PROCEEDS FROM ISSUANCE	OF LONG-	TERM DEBT				-		-	
PRINCIPAL PAYMENTS ON L	ONG-TERM	I DEBT				(56,302)		(113,112)	
INTEREST PAID ON LONG-TI						(31,117)		(62,495)	
ACQUISITION OF PROPERTY	-					(3,589)		(17,441)	
NET CASH FROM (USED	) IN) CAPITA	AL AND RELA	ATED FINAN	ICING ACTIV	/ITIES	(91,008)		(193,049)	
CASH FLOW FROM INVESTING A	ACTIVITIES								
INTEREST RECEIVED						47,196		73,076	
PROCEEDS FROM MATURIT			F DEPOSIT			-		-	
PURCHASE OF CERTIFICATE						-		-	
PROCEEDS OF MATURITIES				CURITIES		-		-	
PURCHASE OF GOVERNMEN						-		-	
NET CASH PROVIDED B		G ACTIVITIE	S			47,196		73,076	
NET INCREASE (DECREASE) IN C	ASH					(1,053,196)		(1,303,198)	
CASH						24 246 426		24 205 400	
BEGINNING						21,046,486		21,296,488	
ENDING						19,993,290		19,993,290	
DAYS CASH ON HAND								188	
								Desirable	
OPERATING INDICATORS:	MAR	APR	MAY	JUN	JUL	AUG	Target	Trend	
Total Margin:	5.64%	-0.41%	2.16%	-2.48%	-3.20%	-2.79%	2.00%	Increasing	
Debt Service Coverage Ratio:	2.31	2.45	2.48	1.90	1.81	1.69	1.60	Increasing	
Days Revenue in Patient A/R:	54	51	47	45	50	50	50	Decreasing	

Days Cash on Hand:

Increasing

# CRAWFORD COUNTY MEMORIAL HOSPITAL BALANCE SHEET AS OF: 8/31/23

	Curren		Prior Month	1	1-Mon Net Cha		1 Year A Month	_
ASSETS								
CURRENT ASSETS Total Cash	8,010,989	16.35%	9,160,493	18.66%	(1,149,504)	-12.55%	14,182,301	28.48%
Patient Receivables	8,493,132	17.34%	8,131,809	16.56%	361,324	4.44%	8,697,533	17.47%
Allowance for Uncollectibles	(756,000)	-1.54%	(743,000)	-1.51%	(13,000)	1.75%	(577,000)	-1.16%
Allowance for Contractuals  Net Accounts Receivable	(2,410,000) 5,327,132	<u>-4.92%</u> 10.87%	(2,360,000) 5,028,809	<u>-4.81%</u> 10.24%	(50,000) 298,324	<u>2.12</u> % 5.93%	(2,670,000) 5,450,533	- <u>5.36</u> % 10.95%
Net Accounts Necelvable	3,327,132	10.07/0	3,028,803	10.24/0	230,324	3.93%	3,430,333	10.9370
Other Receivables		0.000/		0.00%		0.000/		0.00%
Est. Third Party Settlement Taxes Receivable	1,996,302	0.00% 4.07%	1,996,302	0.00% 4.07%	- -	0.00% 0.0%	1,990,750	4.00%
Other	815,433	1.66%	718,643	1.46%	96,790	13.47%	823,884	1.65%
Inventory	1,416,299	2.89%	1,407,778	2.87%	8,521	0.61%	1,147,500	2.30%
Prepaid Expenses & Other	1,498,815	3.06%	997,804	2.03%	501,011	50.21%	1,188,161	2.39%
TOTAL CURRENT ASSETS	19,064,970	38.91%	19,309,828	39.33%	(244,858)	-1.27%	24,783,128	49.77%
ASSETS LIMITED AS TO USE								
Investments Cash & CD's	11,725,749	23.93%	11,680,036	23.79%	45,713	0.39%	6,043,768	12.14%
Bond/Project Funds	256,552	0.52%	205,957	0.42%	50,594	24.57%	280,204	0.56%
Interest Receivable	85,522	0.17%	88,588	0.18%	(3,066)	-3.46%	15,563	0.03%
TOTAL ASSETS LIMITED AS TO USE	12,067,823	24.63%	11,974,581	24.39%	93,242	0.78%	6,339,535	12.73%
OTHER ASSETS								
Physician Practice Intangibles TOTAL OTHER ASSETS	815,000 <b>815,000</b>	1.66% <b>1.66%</b>	815,000 <b>815,000</b>	1.66% <b>1.66%</b>	-	100.00% <b>0.00%</b>	815,000 <b>815,000</b>	1.64% <b>1.64%</b>
101/12 0111211/100210	013,000	210070	013,000	2.0070		0.00%	013,000	210 170
PROPERTY & EQUIPMENT, NET  Land	314,500	0.64%	314,500	0.64%	_	0.00%	314,500	0.63%
Land held for Future Dev	120,400	0.04%	120,400	0.04%	<u>-</u>	0.00%	120,400	0.03%
Land Improvements	2,511,827	5.13%	2,511,827	5.12%	-	0.00%	2,511,827	5.04%
Building	8,670,091	17.70%	8,670,091	17.66%	-	0.00%	8,670,091	17.41%
Fixed Equipment	17,893,555	36.52%	17,858,247	36.38%	35,308	0.20%	17,796,915	35.74%
Major Moveable Equipment Leased Equipment	18,465,399 1,439,076	37.69% 2.94%	18,431,163 1,439,076	37.54% 2.93%	34,236	0.19% 0.00%	18,152,828 1,491,468	36.46% 3.00%
Deferred Costs	418,133	0.85%	272,882	0.56%	145,251	0.00%	88,112	0.18%
Allowance for Depreciation	(36,387,354)	-74.27%	(36,222,354)	-73.78%	(165,000)	0.46%	(34,574,027)	-69.43%
TOTAL PROPERTY & EQUIP, NET	13,445,627	27.44%	13,395,832	27.29%	49,795	0.37%	14,572,114	29.26%
DEFERRED OUTFLOWS OF RESOURCES								
Pension Related Deferred Outflows	2,767,672	5.65%	2,767,672	5.64%	-	0.00%	2,385,266	4.79%
Deferred Loss on Refunding TOTAL DEFERRED OUTFLOWS	830,448 <b>3,598,120</b>	1.70% <b>7.34%</b>	830,448 <b>3,598,120</b>	1.69% <b>7.33%</b>	-	0.00% <b>0.00%</b>	899,653 <b>3,284,919</b>	1.81% <b>6.60%</b>
TOTAL ACCETS	49 001 530	98.34%	40.002.260	98.34%	(101 921)	-0.21%	40 704 605	96.56%
TOTAL ASSETS	48,991,539	30.34%	49,093,360	30.34%	(101,821)	-0.21%	49,794,695	90.30%
LIABILITIES & NET ASSETS								
CURRENT LIABILITIES								
Accounts Payable	485,691	0.99%	519,283	1.06%	(33,592)	-6.47%	458,988	0.92%
Accrued Payroll & Payroll Taxes	1,974,931	4.03%	1,728,772	3.52%	246,159	14.24%	1,915,036	3.85%
Accrued Health Ins & Flex	1,612,092	3.29%	1,664,534	3.39%	(52,442)	-3.15%	1,959,426	3.94%
Deferred Pro Tax Receivable  Due to Third Parties - Other	1,663,585 11,021	3.40% 0.02%	1,829,944 18,297	3.73% 0.04%	(166,359) (7,276)	-9.09% -39.76%	, ,	3.33% 0.01%
Lease Payable - Short Term	-	0.00%		0.00%	-	0.00%	-	0.00%
Est. Third Party Settlements	1,076,500	2.20%	1,076,500	2.19%	- (42.500)	0.00%	600,000	1.20%
TOTAL CURRENT LIABILITIES	6,823,821	13.93%	6,837,329	13.93%	(13,509)	-0.20%	6,596,480	13.25%
OTHER LIABILITIES					(0.00=1			a = a
Lease Payable - Long Term Bonds Payable - Long Term	96,629 19,191,418	0.20% 39.17%	ŕ	0.20% 39.20%	(3,987) (52,315)	-3.96% -0.27%	•	0.58% 40.57%
Interest Payable	83,459	0.17%		0.13%	17,522	26.57%		0.18%
Net Pension Liability	7,760,095	15.84%	ŕ	15.70%	50,000	0.65%	•	0.81%
TOTAL LONG-TERM LIABILITIES	27,131,601	55.38%	27,120,381	55.24%	11,220	0.04%	20,983,184	42.14%
TOTAL LIABILITIES	33,955,421	69.31%	33,957,710	69.17%	(2,289)	-0.01%	27,579,664	55.39%
DEFERRED INFLOWS OF RESOURCES				,				
Pension Related Deferred Inflows OPEB Related Deferred Inflows	2,013,105 175,696	4.11% 0.36%		4.10% 0.36%	<del>-</del>	0.00% 0.00%	10,629,374 205,039	21.35% 0.41%
TOTAL DEFERRED INFLOWS	2,188,801	4.47%	· ·	4.46%	-	0.00%		21.76%
NET ACCETC								
NET ASSETS  General Fund	13,053,534	26.64%	13,053,534	26.59%	-	0.00%	11,256,402	22.61%
Net Revenue (Loss)	(206,217)	-0.42%		-0.22%	(99,532)	93.30%		0.25%
TOTAL NET ASSETS	12,847,317	26.22%	12,946,849	26.37%	(99,532)	-0.77%	11,380,618	22.86%
TOTAL LIABILITIES & NET ASSETS	48,991,539	100.00%	49,093,360	100.00%	(101,821)	-0.21%	49,794,695	100.00%

# **TO BE PAID THIS MONTH -AUGUST 2023**

And   Access Technologies, Inc Supplies   \$1,92.00	All M. Tid II C d 1.	¢1 002 00	IZDONI DM - A 1 - 4'-'	ΦC 07C C0
Advanced Medical Designs - Fées	AbbVie US, LLC - Supplies	\$1,902.00	KDSN FM - Advertising	\$6,976.69
Advanced Sterilization Pro - Supplies	• • • • • • • • • • • • • • • • • • • •			
Acton Vision, LLC - Supplies   \$7,714.21				
Americs Orevices - Fees         \$1,24,194,35         Laborie Medical Technology - Supplies         \$2,89,00           Americts Services - Fees         \$5,129,21         Landauer, Inc Supplies         \$2,319,63           Angel + Earth Candle Co Supplies         \$682,28         Lifeserve Blood Center - Supplies         \$2,319,63           Applied Medical - Supplies         \$2,080,00         Marlian Times - Advertising         \$343,43           Applied Medical - Supplies         \$2,787,66         Marco, Inc Fees         \$6,359,40           Arthrex - Supplies         \$13,345,11         Mark S Plumbing Parts - Supplies         \$3,319,29           Bayer Healthcare - Supplies         \$11,345,11         Meddela, Inc Supplies         \$22,33,00           Bio-Rad Laboratories - Supplies         \$2,844,96         Medibadge, Inc Supplies         \$22,33,00           Bluespace Creative - Fees         \$894,73         Naus Medical, Inc Supplies         \$378,63           Bound Tree Medical, LLC - Supplies         \$21,55,7         O'Reilly Auto Parts - Supplies         \$362,08           Carefusion - Supplies         \$24,35,48         Observer - Advertising         \$491,00           Carefusion - Supplies         \$18,87,9         Ornedia - Advertising         \$30,22,50           Carefusion - Supplies         \$18,35,9         Observer - Advertising <td></td> <td></td> <td></td> <td></td>				
Ameriex Services - Fees         \$5,129.21         Landauer, Inc Supplies         \$440.03           Anderson Erickson Dairy - Supplies         \$682.28         Lifeserve Blood Center - Supplies         \$2,319.63           Angel + Earth Candle Co Supplies         \$152.00         Marton Male Times - Advertising         \$341.36           Applied Medical - Supplies         \$2,080.00         Marco, Inc Fees         \$6,359.40           Arubrex - Supplies         \$603.50         Mark's Plumbing Parts - Supplies         \$6,359.40           Bausch & Lomb Surgical - Supplies         \$603.50         Mark Plumbing Parts - Supplies         \$3,319.29           Bayer Healthcare - Supplies         \$11,345.11         Medela, Inc Supplies         \$233.00           Beckman Coulter, Inc Supplies         \$21,190.6         Medibadge, Inc Supplies         \$225.50           Bluespace Creative - Fees         \$894,73         Natus Medical, Inc Supplies         \$876.39           Bluespace Creative - Fees         \$894,73         Natus Medical, Inc Supplies         \$1,351.36           Carefield, LLC - Supplies         \$2,15.57         O'Reilly Auto Parts - Supplies         \$1,351.36           Carefield, LLC - Supplies         \$1358.79         Onmedia - Advertising         \$342.08           Carefield, LLC - Supplies         \$158.79         Onmedia - Adver			•	
Anderson Erickson Dairy - Supplies         \$682,28         Lifeserve Blood Center - Supplies         \$2,319,63           Angel + Earth Candle Co Supplies         \$15,200         Manilla Times - Advertising         \$341,36           Applied Medical - Supplies         \$2,080,00         Manilla Times - Advertising         \$288,00           Aquarius Holdo, LLC - Supplies         \$603,50         Marc. Cont. nc Fees         \$63,394,00           Arthrex - Supplies         \$63,80         Martin Bros Dist. Co., Inc Supplies         \$761,46           Bausch & Lonb Surgical - Supplies         \$3,319,29         Bayer Healthcare - Supplies         \$23,300           Bic-Rad Laboratories - Supplies         \$22,44,96         Medialage, Inc Supplies         \$22,50           Bio-Rad Laboratories - Supplies         \$10,611         Nauna Communications, Inc Supplies         \$781,64           Bongara - Supplies         \$10,611         Nauna Communications, Inc Supplies         \$781,64           Borgara - Supplies         \$215,57         OReilly Auto Parts - Supplies         \$542,08           Carefusion - Supplies         \$2,435,48         Observer - Advertising         \$542,08           Carefusion - Supplies         \$158,79         Onmedia - Advertising         \$30,22,50           Caresfield, LLC - Supplies         \$13,24         Observer - Advertisi				
Angel + Earth Candle Co Supplies         \$15.2.00         Manilla Times - Advertising         \$248.00           Applied Medical - Supplies         \$2.080.00         Maple on Press - Advertising         \$288.00           Aquarius Holdco, LLC - Supplies         \$6.359.40         Marco, Inc Fees         \$6.359.40           Arthrex - Supplies         \$63.86         Martin Bros Dist. Co., Inc Supplies         \$3.319.29           Bayer Healthcare - Supplies         \$11.345.11         Medela, Inc Supplies         \$23.30.00           Beckman Coulter, Inc Supplies         \$2.119.06         Moria - Supplies         \$25.50           Bio-Rad Laboratories - Supplies         \$2.119.06         Moria - Supplies         \$876.39           Bluespace Creative - Fees         \$894.73         Natus Medical, Inc Supplies         \$781.64           Bound Tree Medical, LLC - Supplies         \$106.11         Nuance Communications, Inc Supplies         \$1,351.36           Carefisled, LLC - Supplies         \$2.435.48         Observer - Advertising         \$542.08           Carefisled, LLC - Supplies         \$158.79         Ommedia - Advertising         \$491.00           Carleis Medice USA, Inc Supplies         \$135.79         Ommedia - Advertising         \$30.22.50           Counsel - Fees         \$339.44         Parciar Pharmaceuticals, Inc Supplies				
Applied Medical - Supplies         \$2,808.00         Mapleton Press - Advertising         \$288.00           Aquarius Holdoc, LLC - Supplies         \$63.59         March, nc Fees         \$63.59         44           Arthrex - Supplies         \$603.50         Mark's Plumbing Parts - Supplies         \$761.46           Bausch & Lomb Surgical - Supplies         \$63.86         Martin Bros Dist. Co., Inc Supplies         \$233.00           Beckman Coulter, Inc Supplies         \$2,844.96         Medibadge, Inc Supplies         \$225.50           Bio-Rad Laboratories - Supplies         \$2,119.06         Moria - Supplies         \$876.39           Bluespace Creative - Fees         \$894.73         Natus Medical, Inc Supplies         \$781.64           Bomgaars - Supplies         \$106.11         Nuance Communications, Inc Supplies         \$1351.36           Garefusion - Supplies         \$2,455.48         Observer - Advertising         \$491.00           Carefusion - Supplies         \$158.79         Ornmedia - Advertising         \$491.00           Carefusion - Supplies         \$338.68         Optum - Supplies         \$310.22.50           Cornes - Ees         \$873.94         Pacina Pharmaceuticals, Inc Supplies         \$317.82           Cornes - Fees         \$170.72.00         Price Inc Supplies         \$130.22.50 </td <td></td> <td></td> <td></td> <td></td>				
Aquarius Holdco, LLČ: Supplies         \$2,787.66         Marco, Inc Fees         \$6,359.40           Arthrex - Supplies         \$603.50         Marke Plumbing Parts - Supplies         \$761.46           Bausch & Lomb Surgical - Supplies         \$83.86         Martin Bros Dist. Co., Inc - Supplies         \$3,319.29           Bayer Healthcare - Supplies         \$11.345.11         Medela, Inc Supplies         \$233.00           Bio-Rad Laboratories - Supplies         \$2,844.96         Medibadge, Inc Supplies         \$25.50           Bluespace Creative - Fees         \$894.73         Natus Medical, Inc Supplies         \$7881.64           Bound Tree Medical, LLC - Supplies         \$215.57         O'Reilly Auto Parts - Supplies         \$66.20           Carefisloin - Supplies         \$243.54         Observer - Advertising         \$542.08           Carefield, LLC - Supplies         \$158.79         Omedia - Advertising         \$491.00           Carl Zeiss Meditec USA, Inc Supplies         \$538.68         Optum - Supplies         \$191.24           Cisco Systems Capital Corp Fees         \$73.94         Parier Pharmaceuticals, Inc Supplies         \$30.22.55           Counsel - Fees         \$17,072.00         Prizer, Inc Supplies         \$312.66           CPSI - Fees         \$17,072.00         Prizer, Inc Supplies         \$13.0		\$152.00	Manilla Times - Advertising	
Arthrex - Supplies         \$603.50         Mark's Plumbing Parts - Supplies         \$761.46           Bausch & Lomb Surgical - Supplies         \$11.345.11         Medela, Inc Supplies         \$233.00           Beckman Coulter, Inc Supplies         \$2,844.96         Medibadge, Inc Supplies         \$233.00           Bio-Rad Laboratories - Supplies         \$2,119.06         Moria - Supplies         \$876.39           Bluespace Creative - Fees         \$894.73         Natus Medical, Inc Supplies         \$781.64           Bomgaars - Supplies         \$106.11         Nuance Communications, Inc Supplies         \$1351.36           Bound Tree Medical, LLC - Supplies         \$2,435.48         Observer - Advertising         \$460.00           Carefusion - Supplies         \$158.79         Ommedia - Advertising         \$491.00           Carel Zeiss Meditec USA, Inc Supplies         \$158.79         Ommedia - Advertising         \$491.00           Carel Zeiss Meditec USA, Inc Supplies         \$333.86         Optum - Supplies         \$317.86           Consel - Fees         \$73.94         Pacira Pharmaceuticals, Inc Supplies         \$317.86           Derison Bulletin & Review - Advertising         \$943.34         Plunkert's Pest Control - Fee         \$196.62           Deri-Soulutions in Print - Supplies         \$324.22         Professional Compu	Applied Medical - Supplies	\$2,080.00	Mapleton Press - Advertising	\$288.00
Arthrex - Supplies         \$603.50         Mark's Plumbing Parts - Supplies         \$761.46           Bausch & Lomb Surgical - Supplies         \$11.345.11         Medela, Inc Supplies         \$233.00           Beckman Coulter, Inc Supplies         \$2,844.96         Medibadge, Inc Supplies         \$233.00           Bio-Rad Laboratories - Supplies         \$2,119.06         Moria - Supplies         \$876.39           Bluespace Creative - Fees         \$894.73         Natus Medical, Inc Supplies         \$781.64           Bomgaars - Supplies         \$106.11         Nuance Communications, Inc Supplies         \$1351.36           Bound Tree Medical, LLC - Supplies         \$2,435.48         Observer - Advertising         \$460.00           Carefusion - Supplies         \$158.79         Ommedia - Advertising         \$491.00           Carel Zeiss Meditec USA, Inc Supplies         \$158.79         Ommedia - Advertising         \$491.00           Carel Zeiss Meditec USA, Inc Supplies         \$333.86         Optum - Supplies         \$317.86           Consel - Fees         \$73.94         Pacira Pharmaceuticals, Inc Supplies         \$317.86           Derison Bulletin & Review - Advertising         \$943.34         Plunkert's Pest Control - Fee         \$196.62           Deri-Soulutions in Print - Supplies         \$324.22         Professional Compu	Aquarius Holdco, LLC - Supplies	\$2,787.66	Marco, Inc Fees	\$6,359.40
Bayer Healthcare - Supplies         \$11,345.11         Medelan, C Supplies         \$233.00           Beckman Coulter, Inc Supplies         \$2,284.49         Medibadge, Inc Supplies         \$25.50           Bio-Rad Laboratories - Supplies         \$2,119.06         Moria - Supplies         \$876.39           Bluespace Creative - Fees         \$894.73         Natus Medical, Inc Supplies         \$781.64           Bomgaras - Supplies         \$106.11         Nuance Communications, Inc Supplies         \$66.94           Carefusion - Supplies         \$2215.57         O'Reilly Auto Parts - Supplies         \$66.94           Carefusion - Supplies         \$2245.54         Observer - Advertising         \$491.00           Carl Zeiss Meditec USA, Inc Supplies         \$158.79         Omnedia - Advertising         \$491.00           Carl Zeiss Meditec USA, Inc Supplies         \$538.68         Optum - Supplies         \$191.24           Cisco Systems Capital Corp Fees         \$73.94         Pacira Pharmaceuticals, Inc Supplies         \$317.86           CPSI - Fees         \$853.57         Performance Health - Supplies         \$317.86           CPSI - Fees         \$11,46.94         Precision Dynamics Corp Supplies         \$1,390.27           Echo Group, Inc Supplies         \$82.26         Priority Healthere Dist Supplies <t< td=""><td>Arthrex - Supplies</td><td>\$603.50</td><td>Mark's Plumbing Parts - Supplies</td><td>\$761.46</td></t<>	Arthrex - Supplies	\$603.50	Mark's Plumbing Parts - Supplies	\$761.46
Bayer Healthcare - Supplies         \$11,345.11         Medelan, C Supplies         \$233.00           Beckman Coulter, Inc Supplies         \$2,284.49         Medibadge, Inc Supplies         \$25.50           Bio-Rad Laboratories - Supplies         \$2,119.06         Moria - Supplies         \$876.39           Bluespace Creative - Fees         \$894.73         Natus Medical, Inc Supplies         \$781.64           Bomgaras - Supplies         \$106.11         Nuance Communications, Inc Supplies         \$66.94           Carefusion - Supplies         \$2215.57         O'Reilly Auto Parts - Supplies         \$66.94           Carefusion - Supplies         \$2245.54         Observer - Advertising         \$491.00           Carl Zeiss Meditec USA, Inc Supplies         \$158.79         Omnedia - Advertising         \$491.00           Carl Zeiss Meditec USA, Inc Supplies         \$538.68         Optum - Supplies         \$191.24           Cisco Systems Capital Corp Fees         \$73.94         Pacira Pharmaceuticals, Inc Supplies         \$317.86           CPSI - Fees         \$853.57         Performance Health - Supplies         \$317.86           CPSI - Fees         \$11,46.94         Precision Dynamics Corp Supplies         \$1,390.27           Echo Group, Inc Supplies         \$82.26         Priority Healthere Dist Supplies <t< td=""><td>Bausch &amp; Lomb Surgical - Supplies</td><td>\$63.86</td><td>Martin Bros Dist. Co., Inc - Supplies</td><td>\$3,319.29</td></t<>	Bausch & Lomb Surgical - Supplies	\$63.86	Martin Bros Dist. Co., Inc - Supplies	\$3,319.29
Beckman Coulter, Inc Supplies         \$2,844.96         Medibadge, Inc Supplies         \$25.50           Bio-Rad Laboratories - Supplies         \$2,119.06         Moria - Supplies         \$876.39           Bluespace Creative - Fees         \$894.73         Natus Medical, Inc Supplies         \$781.64           Bomgaars - Supplies         \$106.11         Nuance Communications, Inc Supplies         \$1,351.36           Bound Tree Medical, LLC - Supplies         \$215.57         O'Reilly Auto Farts - Supplies         \$66.94           Carefield, LLC - Supplies         \$2435.48         Observer - Advertising         \$491.00           Carefield, LLC - Supplies         \$158.79         Onmedia - Advertising         \$491.00           Carl Zeiss Meditec USA, Inc Supplies         \$538.68         Optum - Supplies         \$191.24           Cisco Systems Capital Corp Fees         \$73.94         Pacira Pharmaceuticals, Inc Supplies         \$317.85           CPSI - Fees         \$17,072.00         Pfizer, Inc Supplies         \$400.38           CPSI - Fees         \$17,072.00         Pfizer, Inc Supplies         \$196.62           Derison Bulletin & Review - Advertising         \$943.34         Plunkett's Pest Control - Fees         \$196.62           Derisolutions in Print - Supplies         \$82.26         Priority Healthcare Dist Supplies <td>0 11</td> <td>\$11,345.11</td> <td></td> <td></td>	0 11	\$11,345.11		
Bio-Rad Laboratories - Supplies         \$2,119.06         Moria - Supplies         \$876.39           Bluespace Creative - Fees         \$894.73         Natus Medical, Inc Supplies         \$781.64           Bomgaars - Supplies         \$106.11         Nuance Communications, Inc Supplies         \$1,351.36           Bound Tree Medical, LLC - Supplies         \$2,135.37         O'Reilly Auto Parts - Supplies         \$566.94           Carefusion - Supplies         \$2,435.48         Observer - Advertising         \$420.08           Caresfield, LLC - Supplies         \$158.79         Omedia - Advertising         \$491.00           Carl Zeiss Meditec USA, Inc Supplies         \$538.68         Optum - Supplies         \$191.24           Cisco Systems Capital Corp Fees         \$73.94         Pacira Pharmaceuticals, Inc Supplies         \$317.86           Counsel - Fees         \$853.57         Performance Health - Supplies         \$317.86           CPSI - Fees         \$1707.200         Pfizer, Inc Supplies         \$460.38           Denison Bulletin & Review - Advertising         \$943.34         Plunkett's Pest Control - Fees         \$196.62           DFI-Solutions in Print - Supplies         \$82.26         Priority Healthcare Dist Supplies         \$1,390.27           Electronic Sound, Inc Supplies         \$5248.22         Priority Healthcare D				\$25.50
Bluespace Creative - Fees         \$894.73         Natus Medical, Inc Supplies         \$781.64           Bomgaars - Supplies         \$106.11         Nuance Communications, Inc Supplies         \$1,351.36           Bound Tree Medical, LLC - Supplies         \$2,435.48         Observer - Advertising         \$540.08           Carefusion - Supplies         \$158.79         Onmedia - Advertising         \$491.00           Carl Zeiss Meditec USA, Inc Supplies         \$538.68         Optum - Supplies         \$391.24           Cisco Systems Capital Corp Fees         \$73.94         Pacira Pharmaceuticals, Inc Supplies         \$317.86           Counsel - Fees         \$853.57         Performance Health - Supplies         \$317.86           CPSI - Fees         \$17.072.00         Pfizer, Inc Supplies         \$460.38           Denison Bulletin & Review - Advertising         \$943.34         Plunkett's Pest Control - Fees         \$19.66           DFI-Solutions in Print - Supplies         \$82.26         Priority Healthcare Dist Supplies         \$1,390.27           Ecolab - Supplies         \$82.26         Priority Healthcare Dist Supplies         \$1,390.27           Ecolab - Supplies         \$548.22         Priority Healthcare Dist Supplies         \$346.00           Encompass Group, Inc Supplies         \$458.16         See The Trainer - Supp	* * *			
Bomgaars - Supplies         \$106.11         Nuance Communications, Inc Supplies         \$1,351.36           Bound Tree Medical, LLC - Supplies         \$215.57         O'Reilly Auto Parts - Supplies         \$66,94           Carefusion - Supplies         \$2,435.48         Observer - Advertising         \$542.08           Care Stighed, LLC - Supplies         \$158.79         Onmedia - Advertising         \$491.00           Carl Zeiss Meditec USA, Inc Supplies         \$191.24         Supplies         \$191.24           Cisco Systems Capital Corp Fees         \$73.94         Pacira Pharmaceuticals, Inc Supplies         \$30.22.50           Counsel - Fees         \$17,072.00         Pfizer, Inc Supplies         \$317.86           CPSI - Fees         \$17,072.00         Pfizer, Inc Supplies         \$196.62           Denison Bulletin & Review - Advertising         \$943.34         Plunkett's Pest Control - Fees         \$196.62           DFI-Solutions in Print - Supplies         \$1,146.94         Precision On Dynamics Corp Supplies         \$1,390.27           Echo Group, Inc Supplies         \$22.26         Priority Healthcare Dist Supplies         \$1,343.40           Electronic Sound, Inc Supplies         \$248.22         Professional Computer Solutions - Fees         \$329.00           Electronic Sound, Inc Supplies         \$82.08				
Bound Tree Medical, LLC - Supplies         \$215.57         O'Reilly Auto Parts - Supplies         \$66.94           Carefusion - Supplies         \$2,435.48         Observer - Advertising         \$542.08           Carefield, LLC - Supplies         \$158.79         Onmedia - Advertising         \$491.00           Carl Zeiss Meditec USA, Inc Supplies         \$538.68         Optum - Supplies         \$191.24           Cisco Systems Capital Corp Fees         \$73.94         Pacirar Pharmaceuticals, Inc Supplies         \$3,022.50           Counsel - Fees         \$853.57         Performance Health - Supplies         \$3460.38           CPSI - Fees         \$17,072.00         Pfizer, Inc Supplies         \$460.38           Denison Bulletin & Review - Advertising         \$943.34         Plunket's Pest Control - Fees         \$196.62           DFI-Solutions in Print - Supplies         \$248.22         Priority Healthcare Dist Supplies         \$1,390.27           Echo Group, Inc Supplies         \$248.22         Priority Healthcare Dist Supplies         \$1,340.40           Electronic Sound, Inc Supplies         \$754.00         Professional Medical Management - Supplies         \$6,297.50           Encompass Group, Inc Supplies         \$458.16         See The Trainer - Supplies         \$346.00           Farmer Bros. Co Supplies         \$458.16				
Carefusion - Supplies         \$2,435,48         Observer - Advertising         \$542,08           Caresfield, LLC - Supplies         \$158,79         Onmedia - Advertising         \$491,00           Carl Zeiss Meditec USA, Inc Supplies         \$538,68         Optum - Supplies         \$191,24           Cisco Systems Capital Corp Fees         \$73,94         Pacira Pharmaceuticals, Inc Supplies         \$3,022,50           Counsel - Fees         \$17,072.00         Prizer, Inc Supplies         \$460,38           CPSI - Fees         \$17,072.00         Prizer, Inc Supplies         \$460,38           Denison Bulletin & Review - Advertising         \$943,34         Plunkett's Pest Control - Fees         \$196,62           DFI-Solutions in Print - Supplies         \$82,26         Priority Healthcare Dist Supplies         \$1,390,27           Echo Group, Inc Supplies         \$82,26         Priority Healthcare Dist Supplies         \$1,843,40           Eclectronic Sound, Inc Supplies         \$754,00         Professional Computer Solutions - Fees         \$329,00           Electronic Sound, Inc Supplies         \$82.08         Secure Shred Solutions - Fees         \$329,00           Farmer Brox. Co Supplies         \$458,16         See The Trainer - Supplies         \$98,80           Farmer Brox. Co Supplies         \$562,82         Smart S				
Caresfield, LLC - Supplies         \$158.79         Onmedia - Advertising         \$491.00           Carl Zeiss Meditec USA, Inc Supplies         \$538.68         Optum - Supplies         \$191.24           Cisco Systems Capital Corp Fees         \$73.94         Pacira Pharmaceuticals, Inc Supplies         \$3,022.50           Counsel - Fees         \$853.57         Performance Health - Supplies         \$317.86           Counsel - Fees         \$17,072.00         Pfize Inc Supplies         \$460.38           Denison Bulletin & Review - Advertising         \$943.34         Plunkett's Pest Control - Fees         \$196.62           DFI-Solutions in Print - Supplies         \$1,46.94         Precision Dynamics Corp Supplies         \$1,390.27           Echo Group, Inc Supplies         \$82.26         Priority Healthcare Dist Supplies         \$1,349.27           Echo Group, Inc Supplies         \$248.22         Professional Medical Management - Supplies         \$329.00           Electronic Sound, Inc Supplies         \$82.08         Secure Shred Solutions - Fees         \$346.00           Farmer Bros. Co Supplies         \$488.16         See The Trainer - Supplies         \$98.80           Farmer Bros. Co Supplies         \$31.39         Standard Textile Co., Inc Fees         \$640.08           Feld Fire - Fees         \$225.00         St				
Carl Zeiss Meditec UŚA, Inc Supplies         \$538.68         Optum - Supplies         \$191.24           Cisco Systems Capital Corp Fees         \$73.94         Pacira Pharmaceuticals, Inc Supplies         \$3,022.50           Counsel - Fees         \$853.57         Performance Health - Supplies         \$317.86           CPS1 - Fees         \$17,072.00         Pfizer, Inc Supplies         \$460.38           Denison Bulletin & Review - Advertising         \$943.34         Plunkett's Pest Control - Fees         \$196.62           DFI-Solutions in Print - Supplies         \$1,146.94         Precision Dynamics Corp Supplies         \$1,390.27           Echo Group, Inc Supplies         \$248.22         Priority Healthcare Dist Supplies         \$1,843.40           Ecolab - Supplies         \$248.22         Professional Computer Solutions - Fees         \$3229.00           Electronic Sound, Inc Supplies         \$754.00         Professional Medical Management - Supplies         \$6,297.50           Encompass Group, Inc Supplies         \$458.16         See The Trainer - Supplies         \$346.00           Farmer Bros. Co Supplies         \$458.16         See The Trainer - Supplies         \$94.80           Feder Fees         \$225.00         Standard Textile Co., Inc Fees         \$640.08           Feld Fire - Fees         \$225.01         Sta				
Cisco Systems Capital Corp Fees         \$73,94         Pacira Pharmaceuticals, Inc Supplies         \$3,022.50           Counsel - Fees         \$853.57         Performance Health - Supplies         \$317.86           CPS1 - Fees         \$17,072.00         Pfizer, Inc Supplies         \$460.38           Denison Bulletin & Review - Advertising         \$943.34         Plunkett's Pest Control - Fees         \$196.62           DF1-Solutions in Print - Supplies         \$1,146.94         Precision Dynamics Corp Supplies         \$1,390.27           Echo Group, Inc Supplies         \$2248.22         Professional Computer Solutions - Fees         \$329.00           Electronic Sound, Inc Supplies         \$754.00         Professional Medical Management - Supplies         \$6,297.50           Encompass Group, Inc Supplies         \$82.08         Secure Shred Solutions - Fees         \$345.00           Farmeay Stores - Supplies         \$458.16         See The Trainer - Supplies         \$98.80           Farmer Bros. Co Supplies         \$562.82         Smart Shopper - Advertising         \$2,777.00           Federal Express Corp Fees         \$31.39         Standard Textile Co., Inc Fees         \$646.08           Feld Fire - Fees         \$225.00         Staywell Company - Supplies         \$1,392.84           GRP & Associates, Inc Fees         \$480.28				
Counsel - Fees         \$853.57         Performance Health - Supplies         \$317.86           CPSI - Fees         \$17,072.00         Pfizer, Inc Supplies         \$460.38           Denison Bulletin & Review - Advertising         \$943.34         Plunkett's Pest Control - Fees         \$196.62           DFI-Solutions in Print - Supplies         \$1,146.94         Precision Dynamics Corp Supplies         \$1,390.27           Echo Group, Inc Supplies         \$2248.22         Priority Healthcare Dist Supplies         \$1,843.40           Ecolab - Supplies         \$248.22         Professional Computer Solutions - Fees         \$329.00           Electronic Sound, Inc Supplies         \$754.00         Professional Medical Management - Supplies         \$6,297.50           Encompass Group, Inc Supplies         \$82.08         Secure Shred Solutions - Fees         \$346.00           Farmer Bros. Co Supplies         \$458.16         See The Trainer - Supplies         \$98.80           Farmer Bros. Co Supplies         \$562.82         Smart Shopper - Advertising         \$2,777.00           Federal Express Corp Fees         \$31.39         Standard Textile Co., Inc Fees         \$646.08           Feld Fire - Fees         \$225.00         Staywell Company - Supplies         \$229.25           Granger - Supplies         \$3337.18         Storis Corp			1 11	
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DFI-Solutions in Print - Supplies         \$1,146,94         Precision Dynamics Corp Supplies         \$1,390.27           Echo Group, Inc Supplies         \$82.26         Priority Healthcare Dist Supplies         \$1,843.40           Ecolab - Supplies         \$248.22         Professional Computer Solutions - Fees         \$329.00           Electronic Sound, Inc Supplies         \$754.00         Professional Medical Management - Supplies         \$6,297.50           Encompass Group, Inc Supplies         \$82.08         Secure Shred Solutions - Fees         \$346.00           Fareway Stores - Supplies         \$458.16         See The Trainer - Supplies         \$98.80           Farmer Bros. Co Supplies         \$562.82         Smart Shopper - Advertising         \$2,777.00           Federal Express Corp Fees         \$31.39         Standard Textile Co., Inc Fees         \$646.08           Feld Fire - Fees         \$225.00         Staywell Company - Supplies         \$229.25           Grainger - Supplies         \$63.31         Steris / Key Surgical Corporation - Supplies         \$1,392.84           GRP & Associates, Inc Fees         \$480.28         Steris / Key Surgical Corporation - Supplies         \$1,392.84           Hearltand Business Systems - Fees         \$3,337.18         Stone Printing - Supplies         \$1,099.8           Heart Local Logistics - Su				
Echo Group, Inc Supplies \$\frac{\$\text{\$82.26}}{\text{\$\$248.22}}\$ Priority Healthcare Dist Supplies \$\frac{\$\text{\$\$329.00}}{\text{\$\$248.22}}\$ Professional Computer Solutions - Fees \$\frac{\$\text{\$\$329.00}}{\text{\$\$248.22}}\$ Professional Computer Solutions - Fees \$\frac{\$\text{\$\$329.00}}{\text{\$\$297.50}}\$ Encompass Group, Inc Supplies \$\frac{\$\text{\$\$82.08}}{\text{\$\$82.08}}\$ Secure Shred Solutions - Fees \$\frac{\$\text{\$\$346.00}}{\text{\$\$562.82}}\$ Supplies \$\frac{\$\text{\$\$458.16}}{\text{\$\$82.88}}\$ Secure Shred Solutions - Fees \$\frac{\$\text{\$\$\$346.00}}{\text{\$\$98.80}}\$ Farmer Bros. Co Supplies \$\frac{\$\text{\$\$\$562.82}}{\text{\$\$\$562.82}}\$ Smart Shopper - Advertising \$\frac{\$\text{\$\$\$\$27.70}}{\text{\$\$\$}}\$ Sedend Textile Co., Inc Fees \$\frac{\$\text{\$\$\$\$\$\$\$}646.08}{\text{\$\$\$}}\$ Feld Fire - Fees \$\frac{\$\text{\$\$\$\$\$}25.00}{\text{\$\$\$\$\$}25.00}\$ Staywell Company - Supplies \$\frac{\$\text{\$\$\$\$}229.25}{\text{\$\$\$}}\$ Grainger - Supplies \$\frac{{\text{\$\$\$\$\$}83.31}}{\text{\$\$\$\$}}\$ Steris Corporation - Supplies \$\frac{{\text{\$\$\$\$}}1,122.27}{\text{\$\$\$\$}}\$ Hamilton Medical, Inc Fees \$\frac{{\text{\$\$\$}}480.28}{\text{\$\$\$}}\$ Steris Corporation - Supplies \$\frac{{\text{\$\$\$}}1,122.27}{\text{\$\$\$}}\$ Health Care Logistics - Supplies \$\frac{{\text{\$\$\$}}3,337.18}{\text{\$\$\$}}\$ Store Printing - Supplies \$\frac{{\text{\$\$}}3,261.50}{\text{\$\$}}\$ Supplies \$\frac{{\text{\$}}3,261.50}{\text{\$\$}}\$ Supplies \$\frac{{\text{\$}}3,261.50}{\text{\$\$}}\$ Supplies \$\frac{{\text{\$}}3,261.50}{\text{\$\$}}\$ Supplies \$\fr	<u> </u>			
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Electronic Sound, Inc Supplies \$754.00 Professional Medical Management - Supplies \$6,297.50 Encompass Group, Inc Supplies \$82.08 Secure Shred Solutions - Fees \$346.00 Farmery Stores - Supplies \$458.16 See The Trainer - Supplies \$98.80 Farmer Bros. Co Supplies \$562.82 Smart Shopper - Advertising \$2,777.00 Federal Express Corp Fees \$313.39 Standard Textile Co., Inc Fees \$646.08 Feld Fire - Fees \$225.00 Staywell Company - Supplies \$229.25 Grainger - Supplies \$63.31 Steris / Key Surgical Corporation - Supplies \$1,392.84 Steris Corporation - Supplies \$1,292.27 Hamilton Medical, Inc Supplies \$3,337.18 Stone Printing - Supplies \$109.98 Health Care Logistics - Supplies \$191.08 Stryker Endoscopy - Supplies \$3,261.50 Heartland Business Systems - Fees \$7,533.90 Stryker Medical - Supplies \$3395.00 Hobart Sales & Service - Supplies \$206.41 Stryker Sales Corp Supplies \$109.00 Hobart Sales & Service - Supplies \$444.76 TZ Medical - Supplies \$500.00 ICP Medical, LLC - Supplies \$1,666.08 UNMC Center for Continuing Ed - Fees \$460.00 ID EXX Distribution, Inc Supplies \$3,57.71 Van Meter, Inc Supplies \$113.93 Id & J& Health Care Systems - Supplies \$5,026.00 Volkert Pro Exhaust - Supplies \$113.93 Id & J& Health Care Systems - Supplies \$113.93 Id & J& Health Care Systems - Supplies \$113.93 Id & J& Health Care Systems - Supplies \$113.93 Id & J& J& J& J& Health Care Systems - Supplies \$113.93 Id & J& J		•		
Encompass Group, Inc Supplies         \$82.08         Secure Shred Solutions - Fees         \$346.00           Fareway Stores - Supplies         \$458.16         See The Trainer - Supplies         \$98.80           Farmer Bros. Co Supplies         \$562.82         Smart Shopper - Advertising         \$2,777.00           Federal Express Corp Fees         \$31.39         Standard Textile Co., Inc Fees         \$646.08           Feld Fire - Fees         \$225.00         Staywell Company - Supplies         \$229.25           Grainger - Supplies         \$63.31         Steris / Key Surgical Corporation - Supplies         \$1,392.84           GRP & Associates, Inc Fees         \$480.28         Steris Corporation - Supplies         \$1,22.27           Hamilton Medical, Inc Supplies         \$3,337.18         Stone Printing - Supplies         \$109.98           Health Care Logistics - Supplies         \$191.08         Stryker Endoscopy - Supplies         \$3261.50           Heartland Business Systems - Fees         \$7,533.90         Stryker Medical - Supplies         \$395.00           Hologic, Inc Supplies         \$206.41         Stryker Sales Corp Supplies         \$395.00           Hologic, Inc Supplies         \$484.76         TZ Medical - Supplies         \$50.00           ID Apparel, LLC - Supplies         \$1,666.08         UNMC Center for Cont				
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Federal Express Corp Fees         \$31.39         Standard Textile Co., Inc Fees         \$646.08           Feld Fire - Fees         \$225.00         Staywell Company - Supplies         \$229.25           Grainger - Supplies         \$63.31         Steris / Key Surgical Corporation - Supplies         \$1,392.84           GRP & Associates, Inc Fees         \$480.28         Steris Corporation - Supplies         \$1,092.84           Hamilton Medical, Inc Supplies         \$3,337.18         Stone Printing - Supplies         \$109.98           Health Care Logistics - Supplies         \$191.08         Stryker Endoscopy - Supplies         \$3,261.50           Heartland Business Systems - Fees         \$7,533.90         Stryker Medical - Supplies         \$395.00           Hobart Sales & Service - Supplies         \$206.41         Stryker Sales Corp Supplies         \$690.20           Hologic, Inc Supplies         \$594.00         Teleflex, LLC - Supplies         \$107.50           Home Depot Pro - Supplies         \$484.76         TZ Medical - Supplies         \$50.00           ICP Medical, LLC - Supplies         \$1,666.08         UNMC Center for Continuing Ed - Fees         \$460.00           IDEXX Distribution, Inc Supplies         \$375.71         Van Meter, Inc Supplies         \$113.93           J & J Health Care Systems - Supplies         \$5,026.00		·	* *	•
Feld Fire - Fees         \$225.00         Staywell Company - Supplies         \$229.25           Grainger - Supplies         \$63.31         Steris / Key Surgical Corporation - Supplies         \$1,392.84           GRP & Associates, Inc Fees         \$480.28         Steris Corporation - Supplies         \$1,122.27           Hamilton Medical, Inc Supplies         \$3,337.18         Stone Printing - Supplies         \$109.98           Health Care Logistics - Supplies         \$191.08         Stryker Endoscopy - Supplies         \$3,261.50           Heartland Business Systems - Fees         \$7,533.90         Stryker Medical - Supplies         \$395.00           Hobart Sales & Service - Supplies         \$206.41         Stryker Sales Corp Supplies         \$690.20           Hologic, Inc Supplies         \$594.00         Teleflex, LLC - Supplies         \$107.50           Home Depot Pro - Supplies         \$484.76         TZ Medical - Supplies         \$50.00           ICP Medical, LLC - Supplies         \$805.60         Uline - Supplies         \$280.40           ID Apparel, LLC - Supplies         \$1,666.08         UNMC Center for Continuing Ed - Fees         \$460.00           IDEXX Distribution, Inc Supplies         \$375.71         Van Meter, Inc Supplies         \$113.93           J & J Health Care Systems - Supplies         \$5,026.00         Volkert				. ,
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GRP & Associates, Inc Fees         \$480.28         Steris Corporation - Supplies         \$1,122.27           Hamilton Medical, Inc Supplies         \$3,337.18         Stone Printing - Supplies         \$109.98           Health Care Logistics - Supplies         \$191.08         Stryker Endoscopy - Supplies         \$3,261.50           Heartland Business Systems - Fees         \$7,533.90         Stryker Medical - Supplies         \$395.00           Hobart Sales & Service - Supplies         \$206.41         Stryker Sales Corp Supplies         \$690.20           Hologic, Inc Supplies         \$594.00         Teleflex, LLC - Supplies         \$107.50           Home Depot Pro - Supplies         \$484.76         TZ Medical - Supplies         \$50.00           ICP Medical, LLC - Supplies         \$805.60         Uline - Supplies         \$280.40           ID Apparel, LLC - Supplies         \$1,666.08         UNMC Center for Continuing Ed - Fees         \$460.00           IDEXX Distribution, Inc Supplies         \$375.71         Van Meter, Inc Supplies         \$113.93           J & J Health Care Systems - Supplies         \$5,026.00         Volkert Pro Exhaust - Supplies         \$1,500.00           JP Gasway Co Supplies         \$1,580.00         WIN - Fees         \$1,500.00			• • • • • • • • • • • • • • • • • • • •	·
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Hobart Sales & Service - Supplies\$206.41Stryker Sales Corp Supplies\$690.20Hologic, Inc Supplies\$594.00Teleflex, LLC - Supplies\$107.50Home Depot Pro - Supplies\$484.76TZ Medical - Supplies\$50.00ICP Medical, LLC - Supplies\$805.60Uline - Supplies\$280.40ID Apparel, LLC - Supplies\$1,666.08UNMC Center for Continuing Ed - Fees\$460.00IDEXX Distribution, Inc Supplies\$375.71Van Meter, Inc Supplies\$113.93J & J Health Care Systems - Supplies\$5,026.00Volkert Pro Exhaust - Supplies\$145.24JP Gasway Co Supplies\$1,580.00WIN - Fees\$1,500.00	Health Care Logistics - Supplies	\$191.08	Stryker Endoscopy - Supplies	\$3,261.50
Hologic, Inc Supplies\$594.00Teleflex, LLC - Supplies\$107.50Home Depot Pro - Supplies\$484.76TZ Medical - Supplies\$50.00ICP Medical, LLC - Supplies\$805.60Uline - Supplies\$280.40ID Apparel, LLC - Supplies\$1,666.08UNMC Center for Continuing Ed - Fees\$460.00IDEXX Distribution, Inc Supplies\$375.71Van Meter, Inc Supplies\$113.93J & J Health Care Systems - Supplies\$5,026.00Volkert Pro Exhaust - Supplies\$145.24JP Gasway Co Supplies\$1,580.00WIN - Fees\$1,500.00	Heartland Business Systems - Fees	\$7,533.90	Stryker Medical - Supplies	\$395.00
Hologic, Inc Supplies\$594.00Teleflex, LLC - Supplies\$107.50Home Depot Pro - Supplies\$484.76TZ Medical - Supplies\$50.00ICP Medical, LLC - Supplies\$805.60Uline - Supplies\$280.40ID Apparel, LLC - Supplies\$1,666.08UNMC Center for Continuing Ed - Fees\$460.00IDEXX Distribution, Inc Supplies\$375.71Van Meter, Inc Supplies\$113.93J & J Health Care Systems - Supplies\$5,026.00Volkert Pro Exhaust - Supplies\$145.24JP Gasway Co Supplies\$1,580.00WIN - Fees\$1,500.00	Hobart Sales & Service - Supplies	\$206.41	Stryker Sales Corp Supplies	\$690.20
Home Depot Pro - Supplies\$484.76TZ Medical - Supplies\$50.00ICP Medical, LLC -Supplies\$805.60Uline - Supplies\$280.40ID Apparel, LLC - Supplies\$1,666.08UNMC Center for Continuing Ed - Fees\$460.00IDEXX Distribution, Inc Supplies\$375.71Van Meter, Inc Supplies\$113.93J & J Health Care Systems - Supplies\$5,026.00Volkert Pro Exhaust - Supplies\$145.24JP Gasway Co Supplies\$1,580.00WIN - Fees\$1,500.00		\$594.00	Teleflex, LLC - Supplies	\$107.50
ICP Medical, LLC -Supplies\$805.60Uline - Supplies\$280.40ID Apparel, LLC - Supplies\$1,666.08UNMC Center for Continuing Ed - Fees\$460.00IDEXX Distribution, Inc Supplies\$375.71Van Meter, Inc Supplies\$113.93J & J Health Care Systems - Supplies\$5,026.00Volkert Pro Exhaust - Supplies\$145.24JP Gasway Co Supplies\$1,580.00WIN - Fees\$1,500.00	Home Depot Pro - Supplies	\$484.76		\$50.00
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IDEXX Distribution, Inc Supplies\$375.71Van Meter, Inc Supplies\$113.93J & J Health Care Systems - Supplies\$5,026.00Volkert Pro Exhaust - Supplies\$145.24JP Gasway Co Supplies\$1,580.00WIN - Fees\$1,500.00				
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**August Check Run** 

\$175,559.32

Abbrier 15, ILC. Supplies   \$1,187.00   lows Hospital Association Fee   \$350.00   Access Feethologies, Inc Feec   \$1,000.00   Airgas LSA, I.J.C Supplies   \$1,831.07   Lord Inhansers - Expenses   \$381.00   Airgas LSA, I.J.C Supplies   \$1,831.07   Lord Inhansers - Expenses   \$381.00   Airgas LSA, I.J.C Supplies   \$3,831.07   Lord Inhansers - Expenses   \$321.00   Airgas LSA, I.J.C Supplies   \$320.00   Jill. Kierschi - Lygenses   \$321.00   Airgas LSA, I.J.C Supplies   \$320.00   Jill. Kierschi - Lygenses   \$321.00   Airgas LSA, I.J.C Supplies   \$421.10   Airgas LSA, I.J.C Fee   \$42.10   Airgas LSA, I.J.C Fe	Abbyia US II C Supplies	\$1,187.00	Jove Hespital Association Foos	\$870.00
Banach Adamson   Expenses   \$455.00		•	<b>-</b>	
Airgas USA, LLC - Supplies   51,811.97				
Jessica Allyn - Expenses   \$36.38   Track Kastner - Expenses   \$200.00   Ampride Truck Plaza - Fees   \$320.00   Illi Kirschert - Expenses   \$32.75   Amorican Legion - Sponsorship   \$100.00   Illi Kirschert - Expenses   \$32.75   Amorican Legion - Sponsorship   \$100.00   Illi Kirschert - Expenses   \$32.75   Amorican Legion - Sponsorship   \$100.00   Illi Kirschert - Expenses   \$32.75   Amorican Legion - Sponsorship   \$100.00   Illi Kirschert - Expenses   \$32.75   Avant Healthcare Professionals, LLC - Fees   \$35.85   Avant Healthcare Professionals, LLC - Fees   \$32.55   Avant Healthcare Professionals, LLC - Fees   \$32.55   Bakers on Broadway - Fees   \$32.25   Broad Channel Large - Utilities   \$32.25   Broad Channel Large - Santon -				
Ampride Truck Pfiers - Fees				
American Méssaging - Fees   \$14.3		\$320.00	•	\$32.75
Rachel Aunder - Expenses         \$896.89         Maron Delix LLC - Fees         \$21,550.08           Avasia Fledither Professionals, LLC - Fees         \$34,508.61         McG Delix Mormann - Expenses         \$21,000.00           Avasia Fledither Professionals, LLC - Fees         \$34,508.61         McG Delix Mormann - Expenses         \$11,984.95           Boles on Broodway - Fees         \$12,20         McKesson Molecula Surgical - Supplies         \$15,204.61           Bio-Rad Laboratories - Supplies         \$373.30         Mediane Industries, Inc Supplies         \$9,682.16           Bio-Rad Laboratories - Supplies         \$3,000         McMarrier Expenses         \$30,000           Boxou, LLC - Supplies         \$395.21         McMarrier Expenses         \$30,000           Boxou, LLC - Supplies         \$395.21         McMarrier Expenses         \$30,000           Collad Channel 1: Advertising         \$2,005.20         McMarrier Expenses         \$30,000           Collad Channel 1: Advertising         \$30,000         McMarrier Expenses         \$31,000           CCW Enterprises - Fees         \$70,000         New York Life - Premium         \$2,000.00           CCW Enterprises - Fees         \$30,000         New York Life - Premium         \$2,000.00           Century Link - Telephone         \$16,140         New York Life - Premium         \$2,000.		\$100.00		\$491.19
Avant Heultheare Professionals, LLC - Fees   \$37,040 or	American Messaging - Fees		Dr. Patrick Luft - Expenses	\$482.20
Avesis-Filedity Security - Permiums   \$7,400.60   MCG Health LLC - Fees   \$11,948.95   McReson Medical Surpical - Supplies   \$5,204.10   BFLY Operations, Inc Fees   \$1,200.00   McReson Medical Surpical - Supplies   \$9,852.11   Boxon LLC - Supplies   \$2,495.20   McGlan Solutions, LLC - Fees   \$14,000.279   Boxon LLC - Supplies   \$2,495.20   McGlan Modifian Industries, Inc Supplies   \$9,852.11   Boxon LLC - Supplies   \$2,495.20   McGlan Modifian Industries, Inc Supplies   \$9,852.11   Boxon LLC - Supplies   \$2,495.20   McGlan Modifian Industries, Inc Supplies   \$9,852.11   Boxon LLC - Supplies   \$2,495.20   McGlan Modifian Industries, Inc Supplies   \$3,632.11   Boxon LLC - Supplies   \$2,495.20   McGlan Modifian Industries, Inc Supplies   \$3,632.11   Cardinal Health - Supplies   \$62,909.11   Julic Mescel Expenses   \$36,338   Cardinal Supplies and Fresheners - Supplies   \$52,000   Network Services Company - Supplies   \$2,187.52   Cardinal Health - Supplies   \$1,614.61   Network Services   \$1,000.00   CVEW Energypies - Fees   \$1,000   Network Services Company - Supplies   \$2,187.52   Cardinal Health - Fees   \$1,866.21   Omnicell, Inc Fees   \$2,000.00   Cephed - Fees   \$1,866.21   Omnicell, Inc Fees   \$2,000.00   Cephed - Fees   \$1,866.21   Omnicell, Inc Fees   \$3,000.00   Cephed - Fees   \$1,866.21   Owner Seale, Inc Postage   \$1,000.00   Cephed - Fees   \$1,866.21   Owner Seale, Inc Postage   \$1,000.00   Cephed - Fees   \$1,000.00   Owner Seale, Inc Postage   \$1,000.00   Cephe	•	· ·		
Baker son Broadway - Fees		•	<u>-</u>	
BTLY Operations, finc Fees         \$1,200.00         Medical Solutions, LLC - Fees         \$1,000.29           Black Hills Energy - Utilities         \$16,47.59         Mediline Industries, Inc Lupplies         \$9,682.16           Black Hills Energy - Utilities         \$1,677.59         Michael & Sara Lut - Fees         \$300.00           Booou, LLC - Supplies         \$2,495.20         Michael & Sara Lut - Fees         \$300.00           Cahle Channel L3 - Advertising         \$2,395.20         Michael & Sara Lut - Fees         \$36.38           Cardinal Health Supplies         \$62,999.10         Julie Mescek- Expenses         \$36.38           Cardinal Supplies and Fresheners - Supplies         \$51.00         Caden Nielsen - Scholarship         \$2,000.00           CVW Enterprises - Fees         \$700.00         Network Services Company - Supplies         \$2,187.52           CDW Government - Supplies         \$62,999.10         Network Services Company - Supplies         \$2,187.52           Cornal foxo Denotion - Fees         \$378.63         NW York Life - Freenuum         \$744.112           Cernal foxo Denotion - Fees         \$378.60         NW York Life - Freenuum         \$744.112           Cernal foxo Decoprise - Fees         \$0.788.13         Owns & Minor - Supplies         \$23,685.72           Chamber & Development - Fees         \$6,788.13	The state of the s			
Bio-Rafi Jaboratories - Supplès   S873.50   Melline Industries, Inc Supplès   \$300.00	•			
Black Hills Energy - Utilities				
Boxou, LLC - Supplies   \$2,495.20   MidAmerican Energy - Utilities   \$897.8			• • • • • • • • • • • • • • • • • • •	
Branch Mefferd - Expenses   \$312.73		•		
Carlina Health   Supplies   S250.00				
Cardinal Health - Supplies   \$32,000.00   CCW Enterprises - Fees   \$70.00   CEW Enterprises - Fees   \$70.00   Central lowa Detention - Fees   \$878.63   Central Feebplone   \$16.16.16   Nyemaster Goode, Pt Fees   \$438.25   Central Enterprises   \$1.65.20   Central Enterprise - Fees   \$438.25   Chamber & Development - Fees   \$6.788.13   Owens & Minor - Supplies   \$23,685.72   Champs Healthcare - Fees   \$1.365.79   Pflzer, Inc Supplies   \$104.40   Pharmacy OneSource - Fees   \$13.40   Physicians Lab Services - Fees   \$1.365.00   Physicians Lab Services - Fees   \$2.1,716.50   Clarl Laboratory Program - Fees   \$73.94   Physicians Lab Services - Fees   \$2.1,716.50   Clarl Laboratory Program - Fees   \$30.250.00   Practical Seep Services - Fees   \$3.588.01   Cobblestone Int & Soite - Fees   \$3.578.00   Pros Clarugue Services - Fees   \$3.588.01   Color Hollings, LLC - Fees   \$3.70.00   Pros Clarugue Services - Fees   \$3.588.01   Color Comp Health - Fees   \$3.00.00   Crawford County Home Health - Fees   \$3.00.00   Crawford County Foundation - Sponsorship   \$40.00   Crawford County Home Health - Fees   \$3.00.00   Crawford County Home Health - Fees   \$3.00.				
Cardinal Supplies and Fresheners - Supplies         \$51.00         Caden Nielsen - Scholarship         \$2,000.00           CCW Enterprises - Fees         \$70.00         New York Life - Premiums         \$7,441.12           CDW Government - Supplies         \$620.95         New York Life - Premiums         \$7,441.12           Centrul Jain - Telephone         \$1.614.64         Nyemaster Goode, P.C Fees         \$2,663.00           Champel Healthander - Fees         \$1.086.21         Omicell, Inc Fees         \$80.00           Champel Healthander - Fees         \$6,232.19         Pomicell, Inc Fees         \$30.00           Champel Healthander - Fees         \$6,232.19         Pomine Technology - Fees         \$30.00           Cliv De Chamber - Fees         \$6,232.19         Pomine Technology - Fees         \$30.00           Cliv De Chamber - Fees         \$6,640.00         Plantango One-Surve         Fees         \$53.08           Cliv Of Dow City - Utilities         \$65.85         Pipeline Health Holdings - Fees         \$2,243.14           Cliv Of Dow City - Utilities         \$65.85         Pipeline Health Holdings - Fees         \$3,243.14           Clow Brabors Environment - Fees         \$30.00         Prost Canaguage Services - Fees         \$4,560.00           Cliv Clam Brabors Environment - Fees         \$30,200         Prost Canaguage Ser	C		<u>-</u>	
CDW Government - Supplies   S620,95   New York Life - Premiums   \$7,441,112				\$2,000.00
Centrul Jowa Detention   Fees   \$878.63   NW lowa Yes Center - Fees   \$2430.25   Centrul Filehopen   \$1.614.64   Nyemaster Goode, P.C Fees   \$2.004.00   Cepheid - Fees   \$1.086.21   Omnicell, Inc Fees   \$80.00   Chamber & Development - Fees   \$6.788.13   Owen & Minor - Supplies   \$23,685.72   Change Healthcare - Fees   \$6.383.13   Oven Technology - Fees   \$110.00   Chamber & Development - Fees   \$1.365.79   Piler, Inc Supplies   \$104.40   Chulbb & Son - Premiums   \$46,649.00   Pharmacy OneSource - Fees   \$533.49   Cisco Systems Capital - Fees   \$573.49   Physicians Lab Services - Fees   \$22,716.50   City of Dow City - Utilities   \$653.85   Pipeline Health Holdings - Fees   \$22,431,14   Cient Harbors Environment - Fees   \$6356.08   Piney Bowes Bunk, Inc Postage   \$1,260.00   CLIAL Alboratory Program - Fees   \$32,400.00   Practical Steep Services - Fees   \$3,660.01   CLIAL Alboratory Program - Fees   \$3,700.00   Practical Steep Services - Fees   \$3,660.01   Cobblestone in M. Soite - Fees   \$3,700.00   Practical Steep Services - Fees   \$3,660.00   Cobblestone in M. Soite - Fees   \$3,700.00   OuVa Pharma, Inc Supplies   \$1,565.80   Compleadth - Fees   \$3,700.00   OuVa Pharma, Inc Supplies   \$1,565.80   Compleadth - Fees   \$3,700.00   OuVa Pharma, Inc Supplies   \$1,565.80   Crawford County Home Health - Fees   \$5,200.00   OuVa Pharma, Inc Supplies   \$1,565.80   Crawford County Home Health - Fees   \$3,000.00   OuVa Pharma, Inc Supplies   \$1,565.80   Crawford County Foundation - Sponsorship   \$400.00   Rose Design, LLC - Supplies   \$3,480.00   Crawford County Foundation - Sponsorship   \$400.00   Rose Design, LLC - Supplies   \$3,480.00   Crawford County Foundation - Sponsorship   \$400.00   Rose Design, LLC - Supplies   \$3,480.00   Crawford County Foundation - Sponsorship   \$400.00   Rose Design, LLC - Supplies   \$3,480.00   Crawford County Foundation - Sponsorship   \$400.00   Rose Design, LLC - Supplies   \$3,480.00   Crawford County Foundation - Sponsorship   \$400.00   Rose Design, LLC - Su	CCW Enterprises - Fees			
CenturyLink - Telephone         \$1.014.64         Nyemaster Goode, P.C Fees         \$2,040.00           Capheid - Fees         \$1.086.21         Ommicell, Inc Fees         \$80.00           Chamber & Development - Fees         \$6,788.13         Owens & Minor - Supplies         \$23,085.72           Change Healthcare - Fees         \$13,265.79         Pfizer, Inc Supplies         \$104.40           Chibb & Son - Premiums         \$46,640.00         Physicians Lab Services - Fees         \$21,716.50           City of Dow City - Utilities         \$65.85         Pipeline Health Flodings - Fees         \$21,716.50           City of Dow City - Utilities         \$65.85         Pipeline Health Flodings - Fees         \$2,431.14           Clal Laboratory Program - Fees         \$50,50.08         Ptimey Bowes Bank, Inc Postage         \$1,500.00           Clinical Computer Systems - Fees         \$30,250.00         Press Ganey Assoc, Inc Fees         \$3,588.01           Colorial Life - Feerium         \$1,753.60         Propto Language Service - Fees         \$36,266.53           Colorial Life - Feerium         \$1,753.50         Redsail Technologies - Supplies         \$1,266.53           Colorial Life - Feerium         \$1,000         Qu'a Va Pharma, Inc Supplies         \$1,266.53           Colorial Life - Feerium         \$1,000         Redsail Technolo				
Cepheid-Fees         \$1,086.21         Omnicell, Inc Fees         \$80,00           Chamber & Development - Fees         \$6,232.16         Owen & Minor - Supplies         \$23,085.72           Chunge Healthcare - Fees         \$1365.79         Florentiums         \$10.00           CHI - Fees         \$13,685.79         Pinzer, Inc Supplies         \$10.40           Chubb & Son - Premiums         \$46,649.00         Pharmacy OneSource - Fees         \$53,349           City of Dow City - Utilities         \$565.85         Pipeline Health Holdings - Fees         \$24,11.40           Clah Barbors Environment - Fees         \$90.00         Practical Sleep Services - Fees         \$24,31.14           Clah Barbors Environment - Fees         \$20.00         Practical Sleep Services - Fees         \$45,600.00           Clikical Computer Systems - Fees         \$37,02.00         Practical Sleep Services - Fees         \$45,600.00           Clikical Computer Systems - Fees         \$37,02.00         Propic Language Service - Fees         \$35,286.00           Coblestone Inn & Sutite - Fees         \$37,02.00         Propic Language Service - Fees         \$32,880.00           Colonial Life - Permium         \$11,75.00         Rex S Waste Disposal - Fees         \$20,360.00           Completalth - Fees         \$62,62         Rolling Hills Community Service - Fees				
Chamber & Development - Fees         \$6,788.13         Owens & Minor - Supplies         \$23,685.72           Change Healthcare - Fees         \$1,365.79         Pfizer, Inc Supplies         \$10,00           CHI - Fees         \$1,365.79         Pfizer, Inc Supplies         \$10,40           Chubb & Son - Premiums         \$46,649.00         Physicians Lab Services - Fees         \$23,149.40           Cisco Systems Capital - Fees         \$73,94         Physicians Lab Services - Fees         \$21,716.50           City of Dwo City - Utilities         \$65.85         Pipeline Health Holdings - Fees         \$24,311.44           Clean Harbors Environment - Fees         \$6,956.08         Pitney Bowes Bank, Inc Postage         \$1,500.00           Clinical Computer Systems - Fees         \$30,250.00         Press Ganey Assoc, Inc Fees         \$3,588.01           Cobbetsotin in & Suite - Fees         \$3,800.00         QuVa Pharma, Inc Supplies         \$1,565.58           Colorial Life - Fremium         \$1,750.8         Redsail Technologies - Supplies         \$1,665.58           Cambrod County Home Health - Fees         \$62.62         Rolling Hills Community Service - Fees         \$3,800.00           Carwford County Foundation - Sponsorship         \$40.00         Roe Bea Design, ILC - Supplies         \$35,349.00           Carwford County Foundation - Sponsorship				
Change Healthcare - Fees	•			
CHI   Fes	<u>-</u>			
Chubb & Son - Premiums         \$46,649,00         Pharmacy OneSource - Fees         \$533,49           Cisco Systems Capital - Fees         \$21,716,50         City of Dow City - Utilities         \$65,85         Pipeline Health Holdings - Fees         \$24,010,00           Clan Harbors Environment - Fees         \$240,00         Practical Sleep Services - Fees         \$15,00,00           CLIA Laboratory Program - Fees         \$240,00         Practical Sleep Services - Fees         \$45,60,00           Cloblestone Inn & Suite - Fees         \$37,62,00         Propio Language Service - Fees         \$362,64           Coker Group Holdings, LLC - Fees         \$37,02,00         Propio Language Service - Fees         \$362,64           Coker Group Holdings, LLC - Fees         \$37,03,50         ReSul Technologies - Supplies         \$1,656,58           Colonial Life - Premium         \$1,175,08         ReSul Technologies - Supplies         \$8,00           Crawford County Home Health - Fees         \$62,62         Rolling Hills (Community Service - Fees         \$3,80           Crawford County Home Health - Fees         \$62,62         Rolling Hills (Community Service - Fees         \$3,80           Oralles and Group - Supplies         \$144,63         Bolling Hills (Community Service - Fees         \$3,80           Dutabase Solutions, Inc - Fees         \$3,90,00         Ron Bea Design, LLC - Supplies <td></td> <td></td> <td></td> <td></td>				
Cisco Systems Capital - Fees         \$73.94         Physicians Lab Services - Fees         \$2,241.50           City of Dwo City - Utilities         \$65.85         Pipeline Health Holdings - Fees         \$2,241.60           CLP Labrorous Environment - Fees         \$6.956.08         Pincy Bowes Bank, Inc Postage         \$1,500.00           CLIA Laboratory Program - Fees         \$340.00         Press Ganey Assoc, Inc Fees         \$45.00           Cloblestore Inn & Suite - Fees         \$3,762.00         Press Ganey Assoc, Inc Fees         \$35.888.01           Colonial Life - Premium         \$1,75.08         R&S Waste Disposal - Fees         \$2,038.09           Colonial Life - Premium         \$1,75.08         R&S Waste Disposal - Fees         \$2,038.09           CompHealth - Fees         \$37,093.50         Redsall Technologies - Supplies         \$8.01           Crawford Co. Fine Arts - Sponsorship         \$300.00         Jonathan Richard - Expenses         \$2,038.09           Crawford County Home Health - Fees         \$62.62         Rolling Hills Community Service - Fees         \$3,480.00           Crawford County Foundation - Sponsorship         \$40.00         Rob Bea Design, LLC - Supplies         \$35.59           Darabase Solutions, Inc Fees         \$3,920.00         Scribe EMR - Fees         \$19,976.00           Dearborn Waltonial - Premiums			· • • • • • • • • • • • • • • • • • • •	
City of Dow City - Utilities         \$65,85         Pipeline Health Holdings - Fees         \$2,431,14           Clan Harbors Environment - Fees         \$6,956,08         Pinuey Bowes Bank, Inc Postage         \$1,500,00           CLIA Laboratory Program - Fees         \$240,00         Practical Sleep Services - Fees         \$4,560,00           Cobblestone Ian & Suite - Fees         \$3,762,00         Propio Language Service - Fees         \$362,46           Coker Group Holdings, LLC - Fees         \$3,762,00         Qu Va Phama, Inc Supplies         \$1,565,58           Colonial Life - Premium         \$1,175,08         R&S Waste Disposal - Fees         \$2,038,09           CompHealth - Fees         \$3,7093,50         Redsail Technologies - Supplies         \$8,01           Crawford County Home Health - Fees         \$62,62         Rolling Hills Community Service - Fees         \$3,480,00           Crawford County Foundation - Sponsorship         \$40,00         Roo Bea Design, LLC - Supplies         \$97.00           Culligan of Ida Grove - Supplies         \$144,63         Blizabeth Rothe - Expenses         \$525,93           Dearborn National - Premium         \$21,237,4         Sensoscientific - Supplies         \$19,776,00           Complex Company - Fees         \$3,900,00         Scribe EMR - Fees         \$19,776,00           Denman & Company - Fees         \$19		•		
Clean Harbors Environment - Fees   \$6,956.08   Pinicy Bowes Bank, Inc Postage   \$1,500.00   CLIA Laboratory Program - Fees   \$3460.00   Practical Sleep Services - \$45,660.00   Clinical Computer Systems - Fees   \$30,250.00   Press Ganey Assoc, Inc Fees   \$3,588.01   Cobblestone Inn & Suite - Fees   \$3,588.00   Cobblestone Inn & Suite - Fees   \$3,580.00   Cobblestone Inn & Suite - Fees   \$3,580.00   Cobblestone Inn & Suite - Fees   \$3,620.00   Colonial Life - Premium   \$1,175.08   Colonial Life - Premium   \$1,175.08   Complete Inn - Fees   \$3,709.35   Complete Inn - Fees   \$37,093.50   Complete Inn - Fees   \$50,000   Complete Inn - Fees   \$50,000   Complete Inn - Fees   \$50,000   Cawford County Houndation - Sponsorship   \$40,00   Cawford County Foundation - Sponsorship   \$40,00   Cardoral Cardoral Cardoral Systems   \$40,00   Cardoral Cardoral Cardoral Cardoral Systems   \$40,00   Cardoral Cardor				
CLIA Laboratory Program - Fees   \$34,560,00   Practical Sleep Services - Fees   \$3,588,01   Cobblestone Inn & Suite - Fees   \$3,025,00   Props Gangy Assoc, Inc Fees   \$3,588,01   Cobblestone Inn & Suite - Fees   \$3,762,00   Props Gangy Assoc, Inc Fees   \$3,622,46   Cober Group Holdings, LLC - Fees   \$3,762,00   Ov Va Pharma, Inc Supplies   \$1,656,58   Colonial Life - Premium   \$1,175,08   R.& Waste Disposal - Fees   \$2,038,09   Crawford Co. Fine Arts - Sponsorship   \$500,00   Jonathan Richard - Expenses   \$2,038,09   Crawford County Houndation - Sponsorship   \$500,00   Jonathan Richard - Expenses   \$2,054,44   Crawford County Foundation - Sponsorship   \$40,00   Roo Bea Design, LLC - Supplies   \$3,480,00   Crawford County Foundation - Sponsorship   \$144.63   Elizabeth Rothe - Expenses   \$235,93   Satabase Solutions, Inc Fees   \$3,220,00   Scribe EMR - Fees   \$3,760,00   Early Francisco   \$3,220,00   Cardior Review - Fees   \$3,220,00   Scribe EMR - Fees   \$3,259,00   Cardior Review - Fees   \$3,220,00   Sherwin Williams - Supplies   \$125,00   Cardior Review - Supplies   \$1,243,74   Connic Schwabe - Expenses   \$363,88   Cardior Review - Supplies   \$1,250,00   Singlehop, LC - Fees   \$4,667,31   Cardior Review - Supplies   \$1,250,00   Cardior Review - Supplies   \$1,250,				
Clinical Computer Fees         \$30,250.00         Press Ganey Ássoc., Inc Fees         \$3,588.01           Cobblestone Inn & Suite - Fees         \$3,60.00         Propio Language Service - Fees         \$362.46           Coker Group Holdings, LLC - Fees         \$5,800.00         Qu'Va Pharma, Inc Supplies         \$1,565.58           Colonial Life - Premium         \$1,175.08         R.8S Waste Disposal - Fees         \$2,038.09           CompHealth - Fees         \$37,093.50         Redsail Technologies - Supplies         \$8.01           Crawford County Home Health - Fees         \$62.62         Rolling Hills Community Service - Fees         \$3,480.00           Crawford County Foundation - Sponsorship         \$40.00         Roo Bea Design, LLC - Supplies         \$97.00           Culligan of Ida Grove - Supplies         \$144.63         Elizabeth Rothe - Expenses         \$235.93           Dearborn National - Premiums         \$21,574.13         Comic Schwabe - Expenses         \$19.776.00           Dearborn National - Premiums         \$21,237.4         Sensoscientific - Supplies         \$125.00           Denma & Company - Fees         \$10,980.00         Sherwith Williams - Supplies         \$3383.68           Dish - Fees         \$739.60         Siemens Healthcare Diagnostic - Supplies         \$1,334.50           Do It Best Hardware - Supplies         \$66.20 <td></td> <td>. ,</td> <td></td> <td></td>		. ,		
Coker Group Holdings, LLC - Fees         \$5,800.00         QuVa Pharma, Inc Supplies         \$1,565.58         \$20,388.09           Colonial Life - Premium         \$1,175.08         R.8 Waste Disposal - Fees         \$20,388.09           CompHealth - Fees         \$37,093.50         Jonahan Richard - Expenses         \$8.01           Crawford County Home Health - Fees         \$62.62         Rolling Hills Community Service - Fees         \$3,480.00           Crawford County Foundation - Sponsorship         \$40.00         Roo Bea Design, LLC - Supplies         \$97.00           Culligan of Ida Grove - Supplies         \$144.63         Elizabeth Rothe - Expenses         \$235.93           Database Solutions, Inc Fees         \$3,920.00         Scribe EMR - Fees         \$19,776.00           Dearborn National - Premium         \$21,574.13         Connic Schwabe - Expenses         \$363.83           Denison Municipal Utilities - Utilities         \$21,794.13         Connic Schwabe - Expenses         \$363.83           Denma & Company - Fees         \$19,980.00         Sherwin Williams - Supplies         \$333.68           Dis I Best Hardware - Supplies         \$127.74         Rache Elizama - Expenses         \$7.33           Ech Group, Inc Supplies         \$550.00         Simila Medical - Supplies         \$335.66           Eventide Lutheran Home - Fees <t< td=""><td>the contract of the contract o</td><td>\$30,250.00</td><td>•</td><td>\$3,588.01</td></t<>	the contract of the contract o	\$30,250.00	•	\$3,588.01
Colonial Life - Premium         \$1,175.08         R&S Waste Disposal - Fees         \$2,038.09           CompHealth - Fees         \$37,093.50         Redsail Technologies - Supplies         \$8,01           Crawford Co. Fine Arts - Sponsorship         \$500.00         Jonathan Richard - Expenses         \$2,054.44           Crawford County Houndation - Sponsorship         \$40.00         Roo Bea Design, LLC - Supplies         \$97.00           Culligan of Ida Grove - Supplies         \$144.63         Elizabeth Rothe - Expenses         \$235.93           Database Solutions, Inc Fees         \$3,920.00         Scribe EMR - Fees         \$19,776.00           Dearborn National - Premiums         \$21,423.74         Sensoscientific - Supplies         \$125.00           Denison Municipal Utilities - Utilities         \$21,423.74         Sensoscientific - Supplies         \$125.00           Denma & Company - Fees         \$10,980.00         Sherwin Williams - Supplies         \$1354.50           Do It Best Hardware - Supplies         \$66.20         Singlehop, LLC - Fees         \$335.66           Eventide Lutheran Home - Fees         \$550.00         Smiths Medical - Supplies         \$35.36           Eventide Lutheran Home - Fees         \$21.00         St. Athony Education Service - Fees         \$6,630.50           Federal Express Corp - Fees         \$21.00         St.	Cobblestone Inn & Suite - Fees	\$3,762.00		
CompHealth - Fees         \$37,093.50         Redsail Technologies - Supplies         \$80.54           Crawford County Home Health - Fees         \$62.62         Rolling Hills Community Service - Fees         \$3.480.00           Crawford County Home Health - Fees         \$62.62         Rolling Hills Community Service - Fees         \$3.480.00           Crawford County Foundation - Sponsorship         \$40.00         Ro Bea Design, LLC - Supplies         \$97.00           Culligan of Ida Grove - Supplies         \$144.63         Elizabeth Rothe - Expenses         \$92.59.33           Database Solutions, Inc Fees         \$3.920.00         Scribe EMR - Fees         \$19.776.00           Dearborn Mational - Premium         \$21.574.13         Conne Schwabe - Expenses         \$536.38           Denison Municipal Utilities - Utilities         \$10.980.00         Sherwin Williams - Supplies         \$125.00           Derina & Company - Fees         \$179.800.00         Sherwin Williams - Supplies         \$333.68           Dis Fees         \$739.60         Siemens Healtherae Diagnostic - Supplies         \$135.45           Do Ir Best Hardware - Supplies         \$66.20         Singlehop, LLC - Fees         \$467.31           Ace Ettleman - Fees         \$550.00         Smits Medical - Supplies         \$35.60           Federal Express Corp - Fees         \$21.00         S				
Crawford Co. Fine Arts - Sponsorship         \$500.00         Jonathan Richard - Expenses         \$205.44           Crawford County Home Health - Fees         \$6.26         Rolling Hills Community Service - Fees         \$3480.00           Crawford County Foundation - Sponsorship         \$40.00         Roo Bea Design, LLC - Supplies         \$97.00           Culligan of Ida Grove - Supplies         \$144.63         Elizabeth Rofte - Expenses         \$235.93           Database Solutions, Inc Fees         \$39,200         Scribe EMR - Fees         \$19,776.00           Dearborn National - Premiums         \$21,423.74         Sensoscientific Supplies         \$125.00           Denman & Company - Fees         \$10,980.00         Sherwin Williams - Supplies         \$383.68           District Fees         \$739.60         Siemens Healtheare Diagnostic - Supplies         \$335.45           Do It Best Hardware - Supplies         \$66.20         Singlehop, LLC - Fees         \$473.11           Ace Ettleman - Fees         \$550.00         Smiths Medical - Supplies         \$63.50           Federal Experses Corp - Fees         \$21.00         St. Aththony Education Service - Fees         \$6.67.50           Feld Fire - Fees         \$222.50         Staples Advantage - Supplies         \$1,515.03           Fry Enterprises - Supplies         \$6.346.24         State Hygienic L			•	
Grawford County Home Health - Fees         \$62.62         Rolling Hills Community Service - Fees         \$3,480.00           Crawford County Foundation - Sponsorship         \$40.00         Ros Bea Design, LLC - Supplies         \$97.00           Culligan of Ida Grove - Supplies         \$144.63         Elizabeth Rothe - Expenses         \$235.93           Dearborn National - Perniums         \$21,574.13         Connie Schwabe - Expenses         \$36.38           Denison Municipal Utilities         \$21,423.74         Sensoscientific - Supplies         \$125.00           Denman & Company - Fees         \$10,980.00         Sherwin Williams - Supplies         \$338.68           Dish - Fees         \$10,980.00         Sherwin Williams - Supplies         \$13,345.00           Do It Best Hardware - Supplies         \$127.42         Rachel Simon - Expenses         \$7.33           Echo Group, Inc Supplies         \$66.20         Singlehop, LLC - Fees         \$467.31           Ace Ettleman - Fees         \$550.00         Smiths Medical - Supplies         \$335.66           Eventide Lutheran Home - Fees         \$55.00         Smiths Medical - Supplies         \$335.66           Eventide Lutheran Home - Fees         \$21.00         St. Anthony Education Service - Fees         \$6.667.50           Feld Fire - Fees         \$22.00         St. Anthony Education Service - Fees<	•	•		-
Grawford County Foundation - Sponsorship         \$40.00         Roo Bea Design, LLC - Supplies         \$97.00           Calligan of Ida Grove - Supplies         \$144.63         Elizabeth Rober - Expenses         \$235.93           Database Solutions, Inc Fees         \$3,920.00         Scribe EMR - Fees         \$19,776.00           Dearborn National - Premiums         \$21,574.13         Connic Schwabe - Expenses         \$36.38           Denison Municipal Utilities         \$21,423.74         Sensoscientifies         \$125.00           Denman & Company - Fees         \$10,980.00         Sherwin Williams - Supplies         \$383.68           Dish - Fees         \$373.96         Siemens Healthcare Diagnostic - Supplies         \$383.68           Do It Best Hardware - Supplies         \$66.20         Singlehop, LLC - Fees         \$467.31           Ace Ettleman - Fees         \$550.00         Smits Medical - Supplies         \$335.66           Eventide Lutheran Home - Fees         \$56.25         Spendmend, LLC - Supplies         \$6.350.00           Federal Express Corp - Fees         \$21.00         St. Anthony Education Service - Fees         \$6.667.50           Feld Fire - Fees         \$222.50         Staples Advantage - Supplies         \$1515.03           FFF Interprises - Supplies         \$6,346.24         State Hygienic Laboratory - Fees         \$				
Culligan of Ida Grove - Supplies         \$144.63         Elizabeth Rodie - Expenses         \$235.93           Database Solutions, Inc Fees         \$3.920.00         Scribe EMR - Fees         \$19,776.00           Dearborn National - Premiums         \$21,574.13         Connie Schwabe - Expenses         \$36.38           Denison Municipal Utilities - Utilities         \$21,237.74         Sensoscientific - Supplies         \$125.00           Denman & Company - Fees         \$10,980.00         Sherwin Williams - Supplies         \$333.68           Dish - Fees         \$739.60         Siemens Healthcare Diagnostic - Supplies         \$1354.50           Do I Best Hardware - Supplies         \$127.42         Rachel Simon - Expenses         \$7.33           Echo Group, Inc Supplies         \$66.20         Singlehop, LLC - Fees         \$467.31           Ace Ettleman - Fees         \$550.00         Singlehop, LLC - Fees         \$467.31           Eventide Lutheran Home - Fees         \$56.25         Spendmend, LLC - Supplies         \$6,350.00           Federal Express Corp - Fees         \$21.00         St. Anthony Education Service - Fees         \$6,675.0           Feld Fire - Fees         \$22.00         Stagles Advantage - Supplies         \$1,515.03           Fire Interprises - Supplies         \$6,346.24         State Hygienic Laboratory - Fees         \$7	•	•		
Database Solutions, Inc Fées         \$3,920.00         Scribe EMR - Fees         \$1,976.00           Dearborn National - Premiums         \$21,574,13         Connie Schwabe - Expenses         \$36.38           Denison Municipal Utilities - Utilities         \$21,423.74         Sensoscientifie - Supplies         \$125.00           Denman & Company - Fees         \$10,980.00         Sherwin Williams - Supplies         \$333.68           Dish - Fees         \$739.60         Siemens Heldrear Diagnostic - Supplies         \$1354.50           Do It Best Hardware - Supplies         \$127.42         Rachel Simon - Expenses         \$7.33           Echo Group, Inc Supplies         \$66.20         Singlehop, LLC - Fees         \$467.31           Ace Ettleman - Fees         \$550.00         Smiths Medical - Supplies         \$335.66           Eventide Lutheran Home - Fees         \$56.25         Spendmend, LLC - Supplies         \$6,350.00           Federal Express Corp - Fees         \$21.00         \$1. Anthony ductacition Service - Fees         \$6,667.50           Feld Fire - Fees         \$222.50         Staples Advantage - Supplies         \$1,515.03           FFF Enterprises - Supplies         \$6,346.24         State Hygienic Laboratory - Fees         \$786.67           Robert Fink - Expenses         \$167.68         Rachel Steffen - Expenses         \$356.38<	•	·	• • • • • • • • • • • • • • • • • • • •	
Dearborn National - Premiums         \$21,574.13         Connie Schwabe - Expenses         \$36,38           Denison Municipal Utilities - Utilities         \$21,423.74         Sensoscientific - Supplies         \$125.00           Denisan & Company - Fees         \$10,980.00         Sherwin Williams - Supplies         \$383.68           Dish - Fees         \$739.60         Siemens Healthcare Diagnostic - Supplies         \$1,354.50           Do I Best Hardware - Supplies         \$66.20         Singlehop, LLC - Fees         \$73.31           Ace Ettleman - Fees         \$550.00         Smiths Medical - Supplies         \$335.66           Eventide Lutheran Home - Fees         \$556.25         Spendmend, LLC - Supplies         \$6,350.00           Feder Frees         \$21.00         St. Anthony Education Service - Fees         \$6,667.50           Feld Fire - Fees         \$22.25         Staples Advantage - Supplies         \$1,515.03           FF Enterprises - Supplies         \$6,346.24         State Hygicinic Laboratory - Fees         \$786.67           Robert Fink - Expenses         \$167.68         Rachel Steffen - Expenses         \$36.38           First National Bank Omaha - Expenses         \$6,93.28         Stryker Sade Corp - Supplies         \$721.51           Follett, LLC - Supplies         \$335.64         Takeda Pharmaceutical - Supplies         \$35.7		·	•	
Denison Municipal Utilities - Utilities         \$21,423.74         Sensoscientific - Supplies         \$125.00           Denman & Company - Fees         \$10,980.00         Sherwin Williams - Supplies         \$333.68           Dish - Fees         \$739.60         Sherwin Williams - Supplies         \$1,354.50           Do It Best Hardware - Supplies         \$127.42         Rachel Simon - Expenses         \$467.31           Echo Group, Inc Supplies         \$66.20         Singlehop, LLC - Fees         \$467.31           Ace Ettleman - Fees         \$550.00         Smiths Medical - Supplies         \$335.66           Eventide Lutheran Home - Fees         \$550.25         Spendmend, LLC - Supplies         \$6,350.00           Federal Express Corp - Fees         \$21.00         St. Anthony Education Service - Fees         \$6,667.50           Feld Fire - Fees         \$222.50         Stagles Advantage - Supplies         \$1,515.03           First Ryenses Supplies         \$3,46.24         State Hygienic Laboratory - Fees         \$786.67           Robert Fink - Expenses         \$167.68         Rachel Steffen - Expenses         \$36.38           First National Bank Omaha - Expenses         \$6993.28         Stryker Sales Corp Supplies         \$32.00           Follett, LLC - Supplies         \$335.64         Takeda Pharmaceuticals - Supplies         \$85.10.4				
Denman & Company - Fees         \$10,980.00         Sherwin Williams - Supplies         \$383.68           Dish - Fees         \$739.60         Siemens Healthcare Diagnostic - Supplies         \$1,354.50           Do Is Best Hardware - Supplies         \$127.42         Rached Simon - Expenses         \$7.33           Echo Group, Inc Supplies         \$66.20         Singlehop, LLC - Fees         \$467.31           Ace Ettleman - Fees         \$550.00         Smitch Medical - Supplies         \$335.66           Eventide Lutheran Home - Fees         \$550.00         Smitch Medical - Supplies         \$6,350.00           Federal Express Corp - Fees         \$21.00         St. Anthony Education Service - Fees         \$6,667.50           Feld Fire - Fees         \$222.50         Staples Advantage - Supplies         \$15.15.03           FFE Interprises - Supplies         \$6,346.24         State Hygienic Laboratory - Fees         \$786.67           Robert Fink - Expenses         \$6,993.28         Stryker Sales Corp - Supplies         \$728.13           First National Bank Omaha - Expenses         \$6,993.28         Stryker Sales Corp - Supplies         \$728.13           FNIC - Premiums         \$530,198.49         T.A. Penke & Associates - Fees         \$32.00           Follett, LLC - Supplies         \$335.44         Taeded Pharmaceuticals - Supplies         \$8,5				
Dish - Fees         \$739,60         Siemens Healthcare Diagnostic - Supplies         \$1,354,50           Do It Best Hardware - Supplies         \$127,42         Rachel Simon - Expenses         \$7,33           Echo Group, Inc Supplies         \$66,20         Singlehop, LLC - Fees         \$467,31           Ace Ettleman - Fees         \$550,00         Smiths Medical - Supplies         \$335,66           Eventide Lutheran Home - Fees         \$56,25         Spendmend, LLC - Supplies         \$6,350,00           Federal Express Corp - Fees         \$21,00         St. Anthony Education Service - Fees         \$6,667.50           Feld Fire - Fees         \$222,50         Staples Advantage - Supplies         \$1,515,03           FFF Enterprises - Supplies         \$6,346,24         State Hygienic Laboratory - Fees         \$786,67           Robert Fink - Expenses         \$167,68         Rachel Streffen - Expenses         \$36,38           First National Bank Omaha - Expenses         \$6,993,28         Stryker Sales Corp - Supplies         \$728,13           FNIC - Premiums         \$335,04         T.A. Penke & Associates - Fees         \$32,00           Follett, LLC - Supplies         \$335,64         Takeda Pharmaceuticals - Supplies         \$8,510,40           Frontier Telephone - Telephone         \$270,54         Team Ford Lincoln - Fees         \$35,00				
Do It Best Hardware - Supplies         \$127.42         Rachel Simon - Expenses         \$7.33           Echo Group, Inc Supplies         \$66.20         Singlehop, LLC - Fees         \$467.31           Ace Ettleman - Fees         \$550.00         Smiths Medical - Supplies         \$335.66           Eventide Lutheran Home - Fees         \$56.25         Spendmend, LLC - Supplies         \$6,350.00           Federal Express Corp - Fees         \$21.00         St. Anthony Education Service - Fees         \$6,667.50           Feld Fire - Fees         \$222.50         Staples Advantage - Supplies         \$6,660.50           Fire Interprises - Supplies         \$6,346.24         State Hygienic Laboratory - Fees         \$786.67           Robert Fink - Expenses         \$167.68         Rache Isteffen - Expenses         \$36.38           First National Bank Omaha - Expenses         \$6,993.28         Stryker Sales Corp Supplies         \$728.13           FNIC - Premiums         \$530,198.49         T.A. Penke & Associates - Fees         \$32.00           Follett, LLC - Supplies         \$335.64         Takeda Pharmaceuticals - Supplies         \$8,510.40           Frontier Telephone - Telephone - S270.54         Team Ford Lincoln - Fees         \$335.04           Veseni Garcia - Expenses         \$36.38         Janet Theulen - Expenses         \$169.06      <		\$739.60		\$1,354.50
Ace Ettleman - Fees         \$550.00         Smiths Medical - Supplies         \$335.66           Eventide Lutheran Home - Fees         \$56.25         Spendmend, LLC - Supplies         \$6,350.00           Federal Express Corp - Fees         \$21.00         St. Anthony Education Service - Fees         \$6,667.50           Feld Fire - Fees         \$222.50         Staples Advantage - Supplies         \$1,515.03           FFF Enterprises - Supplies         \$6,346.24         State Hygienic Laboratory - Fees         \$786.67           Robert Fink - Expenses         \$167.68         Rachel Steffen - Expenses         \$36.38           First National Bank Omaha - Expenses         \$6,993.28         Stryker Sales Corp Supplies         \$728.13           FNIC - Premiums         \$530,198.49         T.A. Penke & Associates - Fees         \$32.00           Follett, LLC - Supplies         \$335.64         Takedae Pharmaceuticals - Supplies         \$8,510.40           Frontier Telephone - Telephone         \$270.54         Team Ford Lincoln - Fees         \$350.40           Jessica Gaul - Expenses         \$36.38         Janet Theulen - Expenses         \$169.06           Genzyme Corporation - Supplies         \$918.42         Thoroughcare, Inc Fees         \$3,300.00           Jamie Gross - Expenses         \$101.00         TKT Management - Fees         \$3,300.00 <td>Do It Best Hardware - Supplies</td> <td>\$127.42</td> <td></td> <td></td>	Do It Best Hardware - Supplies	\$127.42		
Eventide Lutheran Home - Fees         \$56.25         Spendmend, LLC - Šupplies         \$6,350.00           Federal Express Corp - Fees         \$21.00         St. Anthony Education Service - Fees         \$6,667.50           Feld Fire - Fees         \$222.50         Staples Advantage - Supplies         \$1,515.03           FFF Enterprises - Supplies         \$6,346.24         State Hygienic Laboratory - Fees         \$786.67           Robert Fink - Expenses         \$167.68         Rachel Steffen - Expenses         \$36.38           First National Bank Omaha - Expenses         \$6,993.28         Stryker Sales Corp Supplies         \$728.13           FNIC - Premiums         \$530,198.49         T.A. Penke & Associates - Fees         \$32.00           Follett, LLC - Supplies         \$335.64         Takeda Pharmaceuticals - Supplies         \$8,510.40           Frontier Telephone - Telephone         \$270.54         Team Ford Lincoln - Fees         \$35.74           Yeseni Garcia - Expenses         \$36.38         Janet Theulen - Expenses         \$169.06           Jessica Gaul - Expenses         \$49.65         Thrifty White - Fees         \$3.00           Genzyme Corporation - Supplies         \$918.42         Thoroughcare, Inc Fees         \$145.00           Greatamerican Financial SE - Fees         \$10.10         TKT Management - Fees         \$3,300.00				
Federal Express Corp - Fees         \$21.00         St. Anthony Education Service - Fees         \$6,667.50           Feld Fire - Fees         \$222.50         Staples Advantage - Supplies         \$1,515.03           FFF Enterprises - Supplies         \$6,346.24         State Hygienic Laboratory - Fees         \$786.67           Robert Fink - Expenses         \$167.68         Rachel Steffen - Expenses         \$36.38           First National Bank Omaha - Expenses         \$6,993.28         Stryker Sales Corp Supplies         \$728.13           FNIC - Premiums         \$530,198.49         T.A. Penke & Associates - Fees         \$32.00           Follett, LLC - Supplies         \$335.64         Takeda Pharmaceuticals - Supplies         \$8,510.40           Frontier Telephone - Telephone - Pelephone         \$270.54         Team Ford Lincoln - Fees         \$35.74           Yeseni Garcia - Expenses         \$36.38         Janet Theulen - Expenses         \$169.06           Jessica Gaul - Expenses         \$49.65         Thrifty White - Fees         \$3.00           Genzyme Corporation - Supplies         \$918.42         Thoroughcare, Inc Fees         \$145.00           Greatamerican Financial SE - Fees         \$101.00         TKT Management - Fees         \$3,300.00           Jamie Gross - Expenses         \$61.24         Travelers - Premiums         \$25,981.				
Feld Fire - Fees         \$222.50         Staples Advantage - Supplies         \$1,515.03           FFF Enterprises - Supplies         \$6,346.24         State Hygienic Laboratory - Fees         \$786.67           Robert Fink - Expenses         \$167.68         Rachel Steffen - Expenses         \$36.38           First National Bank Omaha - Expenses         \$6,993.28         Stryker Sales Corp Supplies         \$728.13           FNIC - Premiums         \$530,198.49         T.A. Penke & Associates - Fees         \$32.00           Follett, LLC - Supplies         \$335.64         Takeda Pharmaceuticals - Supplies         \$8,510.40           Frontier Telephone - Telephone         \$270.54         Team Ford Lincoln - Fees         \$35.74           Yeseni Garcia - Expenses         \$36.38         Janet Theulen - Expenses         \$169.06           Jessica Gaul - Expenses         \$49.65         Thrifty White - Fees         \$3.00           Genzyme Corporation - Supplies         \$918.42         Thoroughcare, Inc Fees         \$145.00           Greatamerican Financial SE - Fees         \$101.00         TKT Management - Fees         \$3,300.00           Jamie Gross - Expenses         \$61.24         Travelers - Premiums         \$25,981.00           H&R A Accounts, Inc Fees         \$10,850.29         Tri-Anim Health Services - Supplies         \$476.84				
FFF Enterprises - Supplies         \$6,346.24         State Hygienic Laboratory - Fees         \$786.67           Robert Fink - Expenses         \$167.68         Rachel Steffen - Expenses         \$36.38           First National Bank Omaha - Expenses         \$6,993.28         Stryker Sales Corp Supplies         \$728.13           FNIC - Premiums         \$530,198.49         T.A. Penke & Associates - Fees         \$32.00           Follett, LLC - Supplies         \$335.64         Takeda Pharmaceuticals - Supplies         \$8,510.40           Frontier Telephone - Telephone         \$270.54         Team Ford Lincoln - Fees         \$35.74           Yeseni Garcia - Expenses         \$36.38         Janet Theulen - Expenses         \$169.06           Jessica Gaul - Expenses         \$49.65         Thrifty White - Fees         \$3.00           Genzyme Corporation - Supplies         \$918.42         Thoroughcare, Inc Fees         \$145.00           Jamie Gross - Expenses         \$10.00         TKT Management - Fees         \$3,300.00           Jamie Gross - Expenses         \$61.24         Travelers - Premiums         \$25,981.00           H& R Accounts, Inc Fees         \$10,880.29         Tri-Anim Health Services - Supplies         \$476.84           Stacy Hardy - Expenses         \$2,24.55         Tricerat - Fees         \$2,104.05			and the control of th	· ·
Robert Fink - Expenses         \$167.68         Rachel Steffen - Expenses         \$36.38           First National Bank Omaha - Expenses         \$6,993.28         Stryker Sales Corp Supplies         \$728.13           FNIC - Premiums         \$530,198.49         T.A. Penke & Associates - Fees         \$32.00           Follett, LLC - Supplies         \$335.64         Takeda Pharmaceuticals - Supplies         \$8,510.40           Frontier Telephone - Telephone         \$270.54         Team Ford Lincoln - Fees         \$35.74           Yeseni Garcia - Expenses         \$36.38         Janet Theulen - Expenses         \$169.06           Jessica Gaul - Expenses         \$49.65         Thrifty White - Fees         \$3.00           Genzyme Corporation - Supplies         \$918.42         Thoroughcare, Inc Fees         \$145.00           Greatamerican Financial SE - Fees         \$101.00         TKT Management - Fees         \$3,300.00           Jamie Gross - Expenses         \$61.24         Travelers - Premiums         \$25,981.00           H&R Accounts, Inc Fees         \$10,850.29         Tri-Anim Health Services - Supplies         \$476.84           Stacy Hardy - Expenses         \$274.55         Tricerat - Fees         \$2,104.05           Health Partners of SW IA - Fees         \$2,843.00         Turnkey Pharmacy Solution - Fees         \$2,104.05     <				
First National Bank Omaha - Expenses         \$6,993.28         Stryker Sales Corp Supplies         \$728.13           FNIC - Premiums         \$530,198.49         T.A. Penke & Associates - Fees         \$32.00           Follett, LLC - Supplies         \$335.64         Takeda Pharmaceuticals - Supplies         \$8,510.40           Frontier Telephone - Telephone         \$270.54         Team Ford Lincoln - Fees         \$355.74           Yeseni Garcia - Expenses         \$36.38         Janet Theulen - Expenses         \$169.06           Jessica Gaul - Expenses         \$49.65         Thrifty White - Fees         \$3.00           Genzyme Corporation - Supplies         \$918.42         Thoroughcare, Inc Fees         \$145.00           Greatamerican Financial SE - Fees         \$101.00         TKT Management - Fees         \$3,300.00           Jamie Gross - Expenses         \$61.24         Travelers - Premiums         \$25,981.00           H&R Accounts, Inc Fees         \$10,850.29         Tri-Anim Health Services - Supplies         \$476.84           Stacy Hardy - Expenses         \$274.55         Tricerat - Fees         \$7,347.50           Health Partners of SW IA - Fees         \$2,843.00         Turnkey Pharmacy Solution - Fees         \$2,104.05           Heartland Business Systems - Fees         \$20,283.48         Unitimed Recruiting Resources - Fees				
FNIC - Premiums         \$530,198.49         T.Å. Penke & Associates - Fees         \$32.00           Follett, LLC - Supplies         \$335.64         Takeda Pharmaceuticals - Supplies         \$8,510.40           Frontier Telephone - Telephone         \$270.54         Team Ford Lincoln - Fees         \$35.74           Yeseni Garcia - Expenses         \$36.38         Janet Theulen - Expenses         \$169.06           Jessica Gaul - Expenses         \$49.65         Thrifty White - Fees         \$3.00           Genzyme Corporation - Supplies         \$918.42         Thoroughcare, Inc Fees         \$145.00           Greatamerican Financial SE - Fees         \$101.00         TKT Management - Fees         \$3,300.00           Jamie Gross - Expenses         \$61.24         Travelers - Premiums         \$25,981.00           H&R Accounts, Inc Fees         \$10,850.29         Tri-Anim Health Services - Supplies         \$476.84           Stacy Hardy - Expenses         \$274.55         Tricerat - Fees         \$7,347.50           Health Partners of SW IA - Fees         \$2,843.00         Turnkey Pharmacy Solution - Fees         \$2,104.05           Heartland Business Systems - Fees         \$20,283.48         Unitimed Recruiting Resources - Fees         \$6,500.00           Hyve - Supplies         \$159.90         US Foods - Supplies         \$10,078.00 <td></td> <td></td> <td>•</td> <td></td>			•	
Follett, LLC - Supplies         \$335.64         Takeda Pharmaceuticals - Supplies         \$8,510.40           Frontier Telephone - Telephone         \$270.54         Team Ford Lincoln - Fees         \$35.74           Yeseni Garcia - Expenses         \$36.38         Janet Theulen - Expenses         \$169.06           Jessica Gaul - Expenses         \$49.65         Thrifty White - Fees         \$3.00           Genzyme Corporation - Supplies         \$918.42         Thoroughcare, Inc Fees         \$145.00           Greatamerican Financial SE - Fees         \$101.00         TKT Management - Fees         \$3,300.00           Jamie Gross - Expenses         \$61.24         Travelers - Premiums         \$25,981.00           H&R Accounts, Inc Fees         \$10,850.29         Tri-Anim Health Services - Supplies         \$476.84           Stacy Hardy - Expenses         \$274.55         Tricerat - Fees         \$7,347.50           Health Partners of SW IA - Fees         \$2,843.00         Turnkey Pharmacy Solution - Fees         \$62,199.76           Hunter Ambrose International - Fees         \$6,500.00         Unitypoint Health - Fes         \$62,199.76           Hunter Ambrose International - Fees         \$6,500.00         Unitypoint Health - Fee         \$168.00           HyVee - Supplies         \$159.90         US Foods - Supplies         \$10,078.00     <	-		·	
Frontier Telephone - Telephone Yeseni Garcia - Expenses         \$36.38         Janet Theulen - Expenses         \$169.06           Jessica Gaul - Expenses         \$49.65         Thrifty White - Fees         \$3.00           Genzyme Corporation - Supplies         \$918.42         Thoroughcare, Inc Fees         \$145.00           Greatamerican Financial SE - Fees         \$101.00         TKT Management - Fees         \$3,300.00           Jamie Gross - Expenses         \$101.00         TKT Management - Fees         \$3,300.00           H&R Accounts, Inc Fees         \$10,850.29         Tri-Anim Health Services - Supplies         \$476.84           Stacy Hardy - Expenses         \$274.55         Tricerat - Fees         \$7,347.50           Health Partners of SW IA - Fees         \$2,843.00         Turnkey Pharmacy Solution - Fees         \$2,104.05           Heartland Business Systems - Fees         \$20,283.48         Unitimed Recruiting Resources - Fees         \$62,199.76           Hunter Ambrose International - Fees         \$6,500.00         Unitypoint Health - Fes         \$168.00           Hy Vee - Supplies         \$159.90         US Foods - Supplies         \$10,078.00           IA Dept of Public Health - Fees         \$35.00         V&H Tire Co. Inc Fees         \$775.80           ICU Medical, Inc Supplies         \$8,281.51         Hannah Vary - Expen				
Yeseni Garcia - Expenses         \$36.38         Janet Theulen - Expenses         \$169.06           Jessica Gaul - Expenses         \$49.65         Thrifty White - Fees         \$3.00           Genzyme Corporation - Supplies         \$918.42         Thoroughcare, Inc Fees         \$145.00           Greatamerican Financial SE - Fees         \$101.00         TKT Management - Fees         \$3,300.00           Jamie Gross - Expenses         \$61.24         Travelers - Premiums         \$25,981.00           Jamie Gross - Expenses         \$10,850.29         Tri-Anim Health Services - Supplies         \$476.84           Stacy Hardy - Expenses         \$274.55         Tricerat - Fees         \$7,347.50           Health Partners of SW IA - Fees         \$2,843.00         Turnkey Pharmacy Solution - Fees         \$2,104.05           Heartland Business Systems - Fees         \$20,283.48         Unitimed Recruiting Resources - Fees         \$62,199.76           Hunter Ambrose International - Fees         \$6,500.00         Unitypoint Health - Fes         \$168.00           Hy Vee - Supplies         \$159.90         US Foods - Supplies         \$10,078.00           IA Dept of Public Health - Fees         \$35.00         V&H Tire Co. Inc Fees         \$775.80           ICU Medical, Inc Supplies         \$8,281.51         Hannah Vary - Expenses         \$2,100.00			* *	
Jessica Gaul - Expenses         \$49.65         Thrifty White - Fees         \$3.00           Genzyme Corporation - Supplies         \$918.42         Thoroughcare, Inc Fees         \$145.00           Greatamerican Financial SE - Fees         \$101.00         TKT Management - Fees         \$3,300.00           Jamie Gross - Expenses         \$61.24         Travelers - Premiums         \$25,981.00           H&R Accounts, Inc Fees         \$10,850.29         Tri-Anim Health Services - Supplies         \$476.84           Stacy Hardy - Expenses         \$274.55         Tricerat - Fees         \$7,347.50           Health Partners of SW IA - Fees         \$2,843.00         Turnkey Pharmacy Solution - Fees         \$2,104.05           Heartland Business Systems - Fees         \$20,283.48         Unitimed Recruiting Resources - Fees         \$62,199.76           Hunter Ambrose International - Fees         \$6,500.00         Unitypoint Health - Fes         \$168.00           HyVee - Supplies         \$159.90         US Foods - Supplies         \$10,078.00           IA Dept of Public Health - Fees         \$35.00         V&H Tire Co. Inc Fees         \$775.80           ICU Medical, Inc Supplies         \$8,281.51         Hannah Vary - Expenses         \$2110.00           Dr. John Ingram - Expenses         \$600.00         Verizon Wireless - Telephone         \$277				
Greatamerican Financial SE - Fees         \$101.00         TKT Management - Fees         \$3,300.00           Jamie Gross - Expenses         \$61.24         Travelers - Premiums         \$25,981.00           H&R Accounts, Inc Fees         \$10,850.29         Tri-Anim Health Services - Supplies         \$476.84           Stacy Hardy - Expenses         \$274.55         Tricerat - Fees         \$7,347.50           Health Partners of SW IA - Fees         \$2,843.00         Turnkey Pharmacy Solution - Fees         \$2,104.05           Heartland Business Systems - Fees         \$20,283.48         Unitimed Recruiting Resources - Fees         \$62,199.76           Hunter Ambrose International - Fees         \$6,500.00         Unitypoint Health - Fes         \$168.00           HyVee - Supplies         \$159.90         US Foods - Supplies         \$10,078.00           IA Dept of Public Health - Fees         \$35.00         V&H Tire Co. Inc Fees         \$775.80           ICU Medical, Inc Supplies         \$8,281.51         Hannah Vary - Expenses         \$611.00           Idexx Distribution, Inc Supplies         \$715.92         Vascular Access - Fees         \$2,100.00           Dr. John Ingram - Expenses         \$600.00         Verizon Wireless - Telephone         \$277.10           Intrado Interactive Services - Fees         \$1,110.18         VVC Holding LLC - Fees		\$49.65	Thrifty White - Fees	\$3.00
Jamie Gross - Expenses         \$61.24         Travelers - Premiums         \$25,981.00           H&R Accounts, Inc Fees         \$10,850.29         Tri-Anim Health Services - Supplies         \$476.84           Stacy Hardy - Expenses         \$274.55         Tricerat - Fees         \$7,347.50           Health Partners of SW IA - Fees         \$2,843.00         Turnkey Pharmacy Solution - Fees         \$2,104.05           Heartland Business Systems - Fees         \$20,283.48         Unitimed Recruiting Resources - Fees         \$62,199.76           Hunter Ambrose International - Fees         \$6,500.00         Unitypoint Health - Fes         \$168.00           HyVee - Supplies         \$159.90         US Foods - Supplies         \$10,078.00           IA Dept of Public Health - Fees         \$35.00         V&H Tire Co. Inc Fees         \$775.80           ICU Medical, Inc Supplies         \$8,281.51         Hannah Vary - Expenses         \$611.00           Idexx Distribution, Inc Supplies         \$715.92         Vascular Access - Fees         \$2,100.00           Dr. John Ingram - Expenses         \$600.00         Verizon Wireless - Telephone         \$277.10           Intrado Interactive Services - Fees         \$1,110.18         VVC Holding LLC - Fees         \$4,039.27				
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	Iowa Division of Labor - Fees	\$95.00	Walmart/Capital One - Supplies	\$602.12

Danielle Watts - Expenses Wells Fargo Financial Leasing - Fees Westco Industries - Sponsorship	\$36.38 \$2,119.96 \$500.00	West Bend Mutual Ins Premiums Kelly Wieman - Expenses Patient Account Refunds	\$9,209.40 \$30.92 \$18,974.30
		Manual Check & ACH Total	\$1,419,907.67
DEPRECIATION FUND: Alcon Vision, LLC - Cataract Instruments Bausch & Lomb Surgical - Cataract Instruments Echo Group, Inc Lighting Upgrades Invision Architecture - Master Facility Plan Mindray DS USA, Inc Telemetry Monitors	\$18,080.00 \$7,035.65 \$35,308.22 \$145,251.07 \$9,120.00		
Depreciation Total			\$214,794.94
Salaries			\$1,718,084.93
GRAND TOTAL			\$3,528,346.86

# Crawford County Memorial Hospital QUALITY COMMITTEE OF THE BOARD OF TRUSTEES September 19, 2023 Meeting Minutes

A meeting of the Quality Committee of the Board of Trustees was held on Tuesday, August 22, 2023. Present: Jay Mendlik (by telephone); David Reisz; Erin Muck, CEO; Michael Luft, DO; Theresa Sheer, CNO; Dana Neemann, Director of Education & Patient Experience (exit 4:48pm), and Heather Rasmussen Chief Quality & Ancillary Services Officer.

Jay Mendlik called the meeting to order at 4:41 pm

Committee Recommendations/Actions: Recommend Board action regarding Medical Staff Executive Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

# I. Patient Experience

Neemann reviewed the July 2023 updated scorecard for HCAHPS.

# II. Statistics

Muck reviewed the August 2023 statistics with the Committee.

# III. Medical Staff Credentialing

The Committee members reviewed the recommendation from the Medical Staff Executive Committee for clinical privilege approval of the submitted applications for appointments/re-appointments. The Committee recommends approval action for the Board of Trustees.

# IV. Committee Reports/Minutes

- i. Medical Staff Meeting: The Committee reviewed the minutes from the Medical Staff meeting held on September 12, 2023.
- ii. **PFAC:** Neemann gave an update on the activities of the PFAC. At the August meeting, the PFAC met Theresa and learned about Press Ganey surveys. On September 14<sup>th</sup>, they toured the MFP mock-up in the 4-H Building at the Crawford County Fairgrounds.
- iii. **5 Star Journey Review:** Muck shared an update on activities of our 5 Star Journey. Nominations for the HealthCare Service Excellence Conference Summit Awards have been submitted to CLS. The annual Service Excellence conference is in November.
- V. Peer Review: The Committee reviewed one external peer review.

### VI. Other Business/Updates

- i. **DNV Survey:** Rasmussen shared that DNV conducted a follow-up survey on September 12<sup>th</sup>.
- ii. **Recruitment:** Muck gave an update on recruitment.
- iii. Master Facility Plan: Muck shared updates to the MFP.
- iv. Forvis Update: Muck shared updates on Forvis activities.

### VII. Adjournment Heather Rasmussen, Recorder. 5:48pm

Peer review records are privileged and confidential. Quality Improvement activities are protected from discovery under Iowa Code 147.135.

Crawford County Memorial Hospital **Medical Staff Meeting Minutes** September 12, 2023

A meeting of the Medical Staff of Crawford County Memorial Hospital was held on Tuesday, September 12<sup>th</sup>, 2023, in the hospital's Meeting Rooms C-D.

Present were David Wright DO, Julie Graeve ARNP, Michael Luft DO, Sara Luft ARNP, Erin Schechinger DNP, John Lothrop MD, John Ingram MD, Jill Kierscht ARNP, Patrick Luft MD, Ed Cutler CRNA, Randy Kilnoski CRNA, Eric Simons MD, Erin Muck CEO, Theresa Sheer CNO, Heather Rasmussen, Chief Quality & Ancillary Services Officer, Angie Andersen, IT Director, Michael DeLong, Medical Asst. Recorder: Marcy Fink

Absent were Leah Eck, DNP, Kyle Brown MD, Elizabeth Ranniger MD, Lori Johannsen PA-C, Andrew Segebart, Pharm-D, Director of Pharmacy

The meeting was called to order by David Wright DO at 8:04 a.m.

### **APPROVAL OF PREVIOUS MONTH'S MINUTES**

The voting members of the medical staff approved the minutes of the August 8<sup>th</sup>, 2023, meeting.

CLINICAL UPDATE Theresa Sheer and Heather Rasmussen

- RN was hired for the Medical Unit.
- A social worker has been hired. She previously worked with DHS in Council Bluffs.
- An update was given on Pharmacy staffing.
- Rita Keiner is now working as our 340B Coordinator.

### **BUSINESS**

A. Immunizations Michael DeLong

- Michael is asking providers to let him know which COVID booster they would prefer using. Patients are starting to ask about getting one with their flu shot.
- Information was given regarding an immunization for RSV. This is a 1-dose vaccine.

B. IT Update Angie Andersen

- Starting work with Cerner
- FaceTime was being used during COVID in certain circumstances, but for HIPAA reasons, this will not be the practice going forward. The Webex platform will be used in its place.
- A question was raised regarding how IT call system worked. Angle informed the Med Staff that she was on call 24-7. That practice will be changing in the future.

# C. Entering patient orders in the computer

Dr. D. Wright

• Providers were reminded to put orders in the computer, not just on paper for nursing staff. Providers stated that was being done because they could not enter orders until registration had entered the patient into the system. Theresa will follow-up with Tiffany Ransom regarding why there are delays. Another reason for delays seems to be nursing staff is waiting for results of a required COVID test. Providers made the decision that a COVID test would not be a requirement before admission unless ordered.

**ADJOURNMENT** The meeting was adjourned to the Executive Committee at 8:44 am

David Wright, DO President, Medical Staff

# **SEPTEMBER 2023 CREDENTIALING**

# **NEW APPOINTMENTS**

James Steidler, MD

# **REAPPOINTMENTS**

Adrienne Dekarske, MD Elizabeth Ranniger, MD Dennis Crabb, MD Atul Ramachandran, MD Patrick Luft, MD

# Crawford County Memorial Hospital Mission Committee September 14, 2023 4:30 PM

A meeting of the Mission Committee of the Board of Trustees was held on Thursday, September 14, 2023. Present on site were Erin Muck (CEO), Bob Fink (Plant Operations Manager), Jon Schuttinga and Heather Wight (recorder). In addition, Heidi Willis (INVISION), Matt Cramer (INVISION) and Angie Nees (INVISION). Unable to attend were Ed Cutler (CRNA Director of Anesthesia) and Jay Mendlik.

The meeting was called to order at 4:30 p.m.

### **FINANCE**

# **MFP Mockup Tour**

• INVISION and Muck gave a tour of the mockup spaces in the 4-H Building at the Crawford County Fairgrounds and viewed a digital rendering.

The meeting adjourned at 5:30 p.m. Heather Wight, Recorder

## **CEO Report**

# September 21, 2023

# Good Afternoon,

Monday's meeting will start off with recognizing Tom Gustafson for his years of service on our board with his wife, Kathi. Tom's contributions over the last several years directly impacted the success of CCMH and he will always be remembered and appreciated. I for one am grateful for his leadership and for trusting me with serving our community and leading our organization into the future.

Also at the meeting, our annual audit will be presented by Denman and Company. This will be Jay Horn's last audit with CCMH. His expertise over the last 38 years has been appreciated. We have every faith we will continue to be in good hands after his retirement.

INVISION and Graham will be giving a status update of the finalization of schematic design and the start of design, along with next steps. Thank you for taking the time to come out to the fairgrounds and give feedback on the mockups. Staff and the PFAC committee did an outstanding job identifying opportunities and ideas with much progress made in the project.

The trend of a decrease in volumes continue, with total patient volumes down 5.38% for the month and 5.73% for the first two months of the fiscal year. However, the volumes in August were notably increased from July volumes.

There has been a significant increase in uninsured/private pay patients with emergent medical conditions. Crawford County's uninsured rate is now above 11% and closer to 13%. This will be monitored, along with bad debt write-offs throughout the fiscal year.

With the decrease in volumes, revenue was under budget by \$628,458. Expenses were also under budget by \$80,056. The month ended with a loss of \$99,532, which was greater than budget by \$75,925. Total cash balances went down as anticipated by \$1,053,196 due to the remainder of our general and professional insurance liability premiums being pre-paid for the year and payments for schematic design related to the building project. Days cash on hand remain healthy at 188.

In other news, Dr. Michael Luft has been promoted to Chief Medical Officer. He will be an outstanding liaison between the providers and administration. He will take on a more active role with organizational strategy and quality of the medical staff.

Provider recruitment efforts continue and in early November an Orthopedic Surgeon joins the CCMH employed provider team. More information will be shared closer to their start time. There will also be a CRNA joining our team in February 2024. Interviews and recruiting continue for general surgery, ER physician, and Nurse Practitioner/Physician Assistant.

As a reminder, the meeting is scheduled at 5:00 pm with a dinner provided. Please let Heather or me know if you are unable to make it.

Respectfully, Erin